President’s Distinguished Achievement Award
Innovation and Impact (I²)

• One award for a faculty-led team (up to five people)
• Recognizes creative and innovative projects of high impact in any area relevant to UTSA’s mission
• Selection criteria:
  • Degree of innovation and creativity
  • Effective use of partnerships
  • Impact/Outcomes
• Faculty and chairs may submit nominations to the team lead’s home college
Vice Presidential Searches

Vice President for Business Affairs

Vice President for Inclusive Excellence

Vice President for Information Management & Technology
Vice Provost, Academic Finance & Administration

Start date, December 3

College Business Officer at AAU & R1s since 2004

5 years non-profit & international finance

25 years Wall Street Finance & Real Estate experience

Yale BA, Dartmouth MBA
Dean, College of Sciences
Vice Provost, Graduate Studies / Dean, Graduate School
Vice Provost, Academic Innovation
Vice Provost, Faculty Affairs
College of Public Policy planning
## Initiative Overview

### Classroom to Career

<table>
<thead>
<tr>
<th><strong>IN BRIEF</strong></th>
<th>An integrated, campus-wide framework to identify, connect and align existing experiential learning programs and to pursue partnerships that could lead to new or expanded programs.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LAUNCH</strong></td>
<td>September 2018</td>
</tr>
<tr>
<td><strong>TARGET</strong></td>
<td>75% student participation in some form of experiential learning by graduation</td>
</tr>
<tr>
<td><strong>IMPACT</strong></td>
<td>Increases in student engagement will directly support UTSA’s student retention efforts and strengthen partnerships in the San Antonio community.</td>
</tr>
<tr>
<td><strong>PARTNERSHIP OPPORTUNITIES</strong></td>
<td>Internships, co-ops, field experiences, service learning</td>
</tr>
<tr>
<td><strong>DESTINATION</strong></td>
<td>A Model for Student Success</td>
</tr>
</tbody>
</table>
Honors College Residence

Provide Honors students integrated living:learning experiences

- increase capacity and capabilities
- deepen student experience
- enhance UTSA’s reputation
First-Year Retention

56.1% University College

Raised Admissions Standards

Advising Reorganization, First Year Experience, Presidential Scholarships

PIVOT, CAMPUS, DegreeWorks, CLASS, Success Marker Courses

Math Matters, New Faculty Institute, GUIDE, Academic Pathways Pilot

Graduation Help Desk, Retention Grants, Resiliency & Retention Program, SOAR, Personalized Outreach

Foundation One Stop Enrollment Center

85% 5 YEAR MINIMUM GOAL 2023 & CURRENT NATIONAL AVERAGE

73.4%

Data as reported to the Integrated Postsecondary Education Data System (IPEDS)
Second-Year Persistence

43.9% University College

 Raised Admissions Standards

 Advising Reorganization, First Year Experience, Presidential Scholarships

 PIVOT, CAMPUS, DegreeWorks, CLASS, Success Marker Courses

 Math Matters, New Faculty Institute, GUIDE, Academic Pathways Pilot

 Graduation Help Desk, Retention Grants, Resiliency & Retention Program, SOAR, Personalized Outreach

 Foundation One Stop Enrollment Center

62.6%

Data as reported to the Integrated Postsecondary Education Data System (IPEDS)
Third-Year Persistence

Data as reported to the Integrated Postsecondary Education Data System (IPEDS)
Four-Year Graduation Rates

Data as reported to the Integrated Postsecondary Education Data System (IPEDS)
Six-Year Graduation Rates

2008: 28.5%
2009: Increased
2010: University College
2011: Raised Admissions Standards
2012: Raised Admissions Standards
2013: Advising Reorganization, First Year Experience, Presidential Scholarships
2014: Graduation Help Desk, Retention Grants, Resiliency & Retention Program, SOAR, Personalized Outreach
2015: Foundation
2016: One Stop Enrollment Center
2017: 39.6%
2018: Data as reported to the Integrated Postsecondary Education Data System (IPEDS)
## Peer Models

### 2019 Times Higher Education World University Rankings

<table>
<thead>
<tr>
<th>University</th>
<th>International Outlook</th>
<th>Industry Income</th>
<th>Citations</th>
<th>Research</th>
<th>Teaching</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arizona State University</td>
<td>43</td>
<td>39</td>
<td>89</td>
<td>47</td>
<td>59</td>
</tr>
<tr>
<td>Florida International University</td>
<td>38</td>
<td>37</td>
<td>62</td>
<td>22</td>
<td>89</td>
</tr>
<tr>
<td>George Mason University</td>
<td>44</td>
<td>35</td>
<td>79</td>
<td>26</td>
<td>62</td>
</tr>
<tr>
<td>Georgia State University</td>
<td>38</td>
<td>34</td>
<td>62</td>
<td>25</td>
<td>38</td>
</tr>
<tr>
<td>Portland State University</td>
<td>32</td>
<td>35</td>
<td>43</td>
<td>22</td>
<td>43</td>
</tr>
<tr>
<td>University of California, Irvine</td>
<td>69</td>
<td>61</td>
<td>66</td>
<td>32</td>
<td>53</td>
</tr>
<tr>
<td>University of California, Riverside</td>
<td>61</td>
<td>61</td>
<td>41</td>
<td>32</td>
<td>66</td>
</tr>
<tr>
<td>University of California, Santa Cruz</td>
<td>53</td>
<td>40</td>
<td>99</td>
<td>36</td>
<td>62</td>
</tr>
<tr>
<td>University of Central Florida</td>
<td>31</td>
<td>31</td>
<td>43</td>
<td>27</td>
<td>36</td>
</tr>
<tr>
<td>University of Florida</td>
<td>34</td>
<td>34</td>
<td>45</td>
<td>28</td>
<td>36</td>
</tr>
<tr>
<td>University of Maryland, Baltimore County</td>
<td>34</td>
<td>36</td>
<td>45</td>
<td>28</td>
<td>36</td>
</tr>
<tr>
<td>University of Texas at San Antonio</td>
<td>36</td>
<td>36</td>
<td>75</td>
<td>19</td>
<td>17</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Score Rank</th>
<th>59.0</th>
<th>37.1</th>
<th>44.0</th>
<th>37.1</th>
<th>26.0</th>
<th>62.7</th>
<th>49.5</th>
<th>55.6</th>
<th>26.0</th>
<th>33.5</th>
<th>33.5</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rank</td>
<td>123</td>
<td>401-500</td>
<td>401-500</td>
<td>401-500</td>
<td>601-800</td>
<td>201-250</td>
<td>601-800</td>
<td>501-600</td>
<td>501-600</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Legend:
- International Outlook
- Industry Income
- Citations
- Research
- Teaching
### Texas Institutions
#### 2019 Times Higher Education World University Rankings

<table>
<thead>
<tr>
<th>Score</th>
<th>Rank</th>
<th>International Outlook</th>
<th>Industry Income</th>
<th>Citations</th>
<th>Research</th>
<th>Teaching</th>
</tr>
</thead>
<tbody>
<tr>
<td>26.0</td>
<td>601-800</td>
<td>45</td>
<td>38</td>
<td>62</td>
<td>42</td>
<td>21</td>
</tr>
<tr>
<td>44.0</td>
<td>301-350</td>
<td>42</td>
<td>39</td>
<td>48</td>
<td>46</td>
<td>19</td>
</tr>
<tr>
<td>26.0</td>
<td>601-800</td>
<td>46</td>
<td>74</td>
<td>95</td>
<td>38</td>
<td>26.0</td>
</tr>
<tr>
<td>75.4</td>
<td>39</td>
<td>38</td>
<td>42</td>
<td>49</td>
<td>60</td>
<td>33.5</td>
</tr>
<tr>
<td>46.4</td>
<td>251-300</td>
<td>34</td>
<td>42</td>
<td>42</td>
<td>29</td>
<td>24</td>
</tr>
<tr>
<td>26.0</td>
<td>601-800</td>
<td>38</td>
<td>34</td>
<td>42</td>
<td>21</td>
<td>20</td>
</tr>
<tr>
<td>33.5</td>
<td>501-600</td>
<td>36</td>
<td>36</td>
<td>75</td>
<td>21</td>
<td>17</td>
</tr>
</tbody>
</table>
Graham Weston
$15 Million Gift
For UTSA's proposed
School of Data Science
Expanding the Downtown Campus

Land Transfers Valued at $13 Million

Parcels from the City of San Antonio and Bexar County for the National Security Collaboration Center, the School of Data Science and a new home for the College of Business
SDS/NSCC Planning
Faculty-Centered Planning Process

Steering Committee
Kimberly Andrews Espy
Bernard Arulananadam
Shannon Heuberger
Ben Perry
Can Saygin
Paul Goodman
Kathryn Pearson
Josh Gerken

SDS PAC
JoAnn Browning
Howard Grimes
Gerry Sanders
David Dampier
Jianwei Niu
Chunjian Qian
Mark T. Leung
Paul Rad
Suman Basuroy
Chris Packham
Jeff Prevost

NSCC PAC
Ravi Sandhu
David Akopian
Greg B. White
Nicole Beebe
Jeff Prevost
Paul Rad

External Members
Kevin Fowler
Lynn Ginader
Ray Bateman
Paul Duran

David Akopian
Greg B. White
Nicole Beebe
Jaclyn Shaw
Patricia Geppert
Greg White
Brent League
Harry Millwater
Robert Mitchell
Dan Byrd
Tulio Sulbaran
# Programming Schedule

<table>
<thead>
<tr>
<th>ID</th>
<th>Task Name</th>
<th>Duration</th>
<th>Start</th>
<th>Finish</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>School of Data Science Building &amp; National Security</td>
<td>757 days</td>
<td>Mon 9/10/18</td>
<td>Wed 8/11/21</td>
</tr>
<tr>
<td></td>
<td>Collaboration Center</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Programming</td>
<td>52 days</td>
<td>Thu 9/27/18</td>
<td>Fri 12/7/18</td>
</tr>
<tr>
<td>3</td>
<td>Preliminary Activity Meeting</td>
<td>1 day</td>
<td>Thu 9/27/18</td>
<td>Thu 9/27/18</td>
</tr>
<tr>
<td>4</td>
<td>Workshop 1 &amp; Visioning Meeting</td>
<td>1 day</td>
<td>Mon 10/1/18</td>
<td>Mon 10/1/18</td>
</tr>
<tr>
<td>5</td>
<td>NCSS Interviews</td>
<td>2 days</td>
<td>Mon 10/1/18</td>
<td>Tue 10/2/18</td>
</tr>
<tr>
<td>6</td>
<td>SDS Interviews</td>
<td>2 days</td>
<td>Thu 10/4/18</td>
<td>Fri 10/5/18</td>
</tr>
<tr>
<td>7</td>
<td>Issue Questionnaire</td>
<td>8 days</td>
<td>Mon 10/1/18</td>
<td>Wed 10/10/18</td>
</tr>
<tr>
<td>8</td>
<td>Finding &amp; Analysis (FPC &amp; Gensler)</td>
<td>13 days</td>
<td>Mon 10/6/18</td>
<td>Wed 10/24/18</td>
</tr>
<tr>
<td>9</td>
<td>Workshop 2: Preliminary Review</td>
<td>2 days</td>
<td>Thu 10/25/18</td>
<td>Fri 10/26/18</td>
</tr>
<tr>
<td>10</td>
<td>Prepare the 50% Draft Programs (FPC &amp; Gensler)</td>
<td>13 days</td>
<td>Mon 10/26/18</td>
<td>Wed 11/14/18</td>
</tr>
<tr>
<td>11</td>
<td>Workshop 3: Review Draft Programs</td>
<td>2 days</td>
<td>Thu 11/1/18</td>
<td>Fri 11/16/18</td>
</tr>
<tr>
<td>12</td>
<td>Prepare the 95% Draft Programs (FPC &amp; Gensler)</td>
<td>5 days</td>
<td>Mon 11/10/18</td>
<td>Fri 11/23/18</td>
</tr>
<tr>
<td>13</td>
<td>Workshop 4: Review Pre-Final Programs</td>
<td>5 days</td>
<td>Mon 11/26/18</td>
<td>Fri 11/30/18</td>
</tr>
<tr>
<td>14</td>
<td>&quot;Pre-Final&quot; (Program Handoff for Design to Start)</td>
<td>5 days</td>
<td>Mon 12/2/18</td>
<td>Fri 12/7/18</td>
</tr>
<tr>
<td>15</td>
<td>Procurement Processes</td>
<td>101 days</td>
<td>Mon 9/10/18</td>
<td>Tue 2/5/19</td>
</tr>
<tr>
<td>56</td>
<td>Design &amp; Preconstruction</td>
<td>220 days</td>
<td>Tue 1/22/19</td>
<td>Mon 1/25/19</td>
</tr>
<tr>
<td>73</td>
<td>Construction</td>
<td>493 days</td>
<td>Mon 9/23/19</td>
<td>Wed 8/11/21</td>
</tr>
</tbody>
</table>
SDS/NSCC Planning

- Parking
- Transportation
- Environmental upgrades
Ten Year Plan 2018-2028

PHASE 1: 2018-2023
- Current Downtown Campus Footprint

PHASE 2: 2023-2028
- New National Security Collaboration Center
- Relocated College of Business
- Cattleman's Square Residential Tower
- Continental Hotel Residences
- New School of Data Science
Questions?
Thank you!