

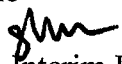
OFFICE OF ACADEMIC AFFAIRS
THE UNIVERSITY OF TEXAS SYSTEM ADMINISTRATION
601 Colorado Street
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Geri Malandra
*Interim Executive Vice Chancellor
for Academic Affairs*
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June 12, 2007

MEMORANDUM

TO: Mr. James Spaniolo Dr. Blandina Cárdenas
 Mr. William Powers Jr. Dr. David Watts
 Dr. Juliet García Dr. Ricardo Romo
 Dr. David Daniel Dr. Rodney H. Mabry
 Dr. Diana Natalicio

FROM: Geri H. Malandra,  Interim Executive Vice Chancellor for Academic Affairs

RE: Tuition and Fee Proposals

Attached are guidelines for preparing your 2008-2010 tuition and fee proposals for consideration and adoption by the Board of Regents. It is likely that discussion will be held in the coming months with presidents and others about the permissible magnitude of tuition and fee increases, and there may be some System guidance on this issue somewhat later in the process.

Given that this is a complex and broadly consultative process, we do encourage you to begin thinking and planning for the development of your proposals. Draft proposals for preliminary review by the Office of Academic Affairs are due no later than November 1, 2007. The Office of Academic Affairs, in consultation with other UT System Administration offices, will review, analyze, evaluate, summarize, and negotiate your draft submissions, with final proposals due December 1, 2007. The final tuition and fee proposals will be presented, together with UT System Administration recommendations, for Board approval at the February 2008 Board of Regents' meeting.

Your proposals must cover the next two academic years (although the Board reserves the right to act on tuition and fees at other times if needed). In addition, you must include an estimate of the average course and program fees paid by resident undergraduate students, in order to provide data to UT System Administration and the Board on total academic costs. With respect to energy fees, the approved 2008 rate is interpreted to be a maximum rate for future years. Rates for 2009 and 2010 cannot exceed the 2008 level unless a specific request for adjustment is made as part of your proposal. Utility costs for new facilities or routine increases driven by inflationary

pressures should be covered by any proposed designated tuition rate increase, not as part of any energy fee.

As in past years, proposals must address your efforts to provide students with more predictable costs for tuition and fees over the course of their college education. You are encouraged to look at other strategies to make college costs more predictable for your students, such as limiting increases for continuing students. You also must describe your efforts to cut costs and improve the efficiency of your operations in order to keep any proposed increase as small as possible.

Proposals must show how your tuition and fee plans relate to your university's strategic goals, as well as the current UT System Strategic Plan. As you know, both the Texas Legislature and the Board have identified increasing graduation rates and reducing the time that it takes to attain a baccalaureate degree as top priorities for higher education. Consequently, your proposals must address how your tuition and fee policies will enhance your ability to meet those specific goals.

Our process for adopting tuition and fee rates for UT System academic institutions has been characterized as one of the most open ever. I know that once again you will include students, faculty, administration, and community leaders in your tuition and fee-setting process in a meaningful way. As always, your proposals must demonstrate how key stakeholders were provided a maximum opportunity to participate in this process.

I am very grateful to you and the members of your campus community for the hard work that goes in to this process. My office is available to you at any time should you have questions or need assistance with your proposal or the process.

Attachment

GHM/ddj

cc: Mark G. Yudof
David B. Prior
Francie Frederick
Randy Wallace
Academic Provosts
Academic Business Officers