

The University of Texas at San Antonio
IRM Budget Statement
Fiscal Year Ending August 31, 2022
Effective September 1, 2021

| IRMY22 Budget Model Income Statement | Academic Units Total | Auxiliaries Total | REVENUE UNIT TOTALS | SUPPORT UNIT TOTALS | MODEL TOTAL |
|--|-------------------------|------------------------|------------------------|-------------------------|------------------------|
| Revenues | | | | | |
| Allocated Undergraduate Tuition | \$ 138,620,842 | \$ - | \$ 138,620,842 | \$ - | \$ 138,620,842 |
| Allocated Graduate Tuition | \$ 21,692,274 | \$ - | \$ 21,692,274 | \$ - | \$ 21,692,274 |
| Online Programs (Option 3 Tuition) | \$ - | \$ - | \$ - | \$ 6,747,100 | \$ 6,747,100 |
| Differential Tuition | \$ 10,371,900 | \$ - | \$ 10,371,900 | \$ - | \$ 10,371,900 |
| Graduate Incremental Tuition (GIT) | \$ 4,313,514 | \$ - | \$ 4,313,514 | \$ - | \$ 4,313,514 |
| Student Fees - Mandatory | \$ 151,985 | \$ 35,608,793 | \$ 35,760,778 | \$ 58,580,980 | \$ 94,341,758 |
| Student Fees - Course, Lab, and Optional | \$ 12,354,689 | \$ 2,470,099 | \$ 14,824,788 | \$ 11,711,982 | \$ 26,536,770 |
| TOTAL TUITION AND FEES | \$ 187,505,204 | \$ 38,078,892 | \$ 225,584,096 | \$ 77,040,062 | \$ 302,624,158 |
| Direct Scholarships and Fellowships | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER | \$ - | \$ - | \$ - | \$ - | \$ - |
| 66% of State Appropriations - Instruction | \$ 59,939,045 | \$ - | \$ 59,939,045 | \$ - | \$ 59,939,045 |
| 34% of State Appropriations - Research | \$ 30,877,691 | \$ - | \$ 30,877,691 | \$ - | \$ 30,877,691 |
| State Appropriations - CORE | \$ - | \$ - | \$ - | \$ 6,344,022 | \$ 6,344,022 |
| State Appropriations - Non-Formula Special Items | \$ 797,203 | \$ - | \$ 797,203 | \$ 9,749,417 | \$ 10,546,620 |
| State Appropriations - Benefits | \$ 19,390,230 | \$ - | \$ 19,390,230 | \$ 11,536,323 | \$ 30,926,553 |
| TOTAL STATE APPROPRIATIONS | \$ 111,004,169 | \$ - | \$ 111,004,169 | \$ 27,629,762 | \$ 138,633,931 |
| F&A Allocation | \$ 4,635,800 | \$ - | \$ 4,635,800 | \$ 5,038,600 | \$ 9,674,400 |
| TOTAL F&A | \$ 4,635,800 | \$ - | \$ 4,635,800 | \$ 5,038,600 | \$ 9,674,400 |
| Sales & Services | \$ 2,403,700 | \$ 40,295,728 | \$ 42,699,428 | \$ 4,421,379 | \$ 47,120,807 |
| State Agency Transfer In | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Operating Revenue | \$ - | \$ - | \$ - | \$ 395,300 | \$ 395,300 |
| Use of Prior Year Balances for Current Year Expense | \$ - | \$ 900,000 | \$ 900,000 | \$ 2,698,244 | \$ 3,598,244 |
| TOTAL OTHER REVENUE | \$ 2,403,700 | \$ 41,195,728 | \$ 43,599,428 | \$ 7,514,923 | \$ 51,114,351 |
| Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate | \$ (37,550,655) | \$ (4,865,935) | \$ (42,416,590) | \$ (574,683) | \$ (42,991,273) |
| Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 | \$ - | \$ (2,681,244) | \$ (2,681,244) | \$ (4,861,900) | \$ (7,543,144) |
| Participation Fee Payment (Outflow) | \$ (37,550,655) | \$ (7,547,178) | \$ (45,097,834) | \$ (5,436,583) | \$ (50,534,417) |
| Strategic Investment Allocation | 28,363,142 | \$ 9,768,321 | \$ 38,131,463 | | \$ 38,131,463 |
| Total Strategic Investment | \$ 28,363,142 | \$ 9,768,321 | \$ 38,131,463 | | \$ 38,131,463 |
| Total Unrestricted Revenue | \$ 239,635,076 | | \$ 239,635,076 | \$ 105,039,664 | \$ 344,674,740 |
| Sponsored Programs | \$ 48,446,403 | \$ - | \$ 48,446,403 | \$ 23,900,897 | \$ 72,347,300 |
| Gifts | \$ 4,426,578 | \$ 1,151,335 | \$ 5,577,913 | \$ 1,669,939 | \$ 7,247,852 |
| Endowments | \$ 4,528,516 | \$ 46,635 | \$ 4,575,151 | \$ 3,298,307 | \$ 7,873,458 |
| Official Occasions - Investment Income Allocations | \$ - | \$ 2,300 | \$ 2,300 | \$ 3,423,203 | \$ 3,425,503 |
| | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Restricted Revenue | \$ 57,401,497 | \$ 1,200,270 | \$ 58,601,767 | \$ 32,292,347 | \$ 90,894,113 |
| | | | | | \$ - |
| TOTAL REVENUE | \$ 353,762,857 | \$ 82,696,033 | \$ 436,458,890 | \$ 144,079,110 | \$ 580,538,000 |
| Expenses | | | | | |
| Budgeted Salary and Wages - Faculty and Academic | \$ 100,379,203 | \$ - | \$ 100,379,203 | \$ 6,900,283 | \$ 107,279,486 |
| Budgeted Salary and Wages - Professional and Administrative | \$ 18,536,469 | \$ 18,805,485 | \$ 37,341,954 | \$ 97,882,439 | \$ 135,224,393 |
| Budgeted Salary and Wages - Student Employees and Other | \$ 2,709,410 | \$ 3,089,830 | \$ 5,799,240 | \$ 3,229,666 | \$ 9,028,906 |
| Discretionary Budget in IRM | \$ 4,442,301 | \$ - | \$ 4,442,301 | \$ - | \$ 4,442,301 |
| Institution Wide Compensation Strategy | \$ 6,219,000 | \$ - | \$ 6,219,000 | \$ 3,981,000 | \$ 10,200,000 |
| Benefits Allocated from E&G | \$ 37,333,249 | \$ - | \$ 37,333,249 | \$ 22,211,617 | \$ 59,544,866 |
| Benefits | \$ 2,079,621 | \$ 5,393,755 | \$ 7,473,376 | \$ 11,848,915 | \$ 19,322,291 |
| TOTAL PERSONNEL EXPENSES | \$ 171,699,253 | \$ 27,289,070 | \$ 198,988,323 | \$ 146,053,920 | \$ 345,042,243 |
| Budgeted M&O (Maint & Operating Expense Budget) | \$ 79,335,740 | \$ 51,141,168 | \$ 130,476,908 | \$ 87,656,350 | \$ 218,133,258 |
| Utilities | \$ - | \$ 2,375,549 | \$ 2,375,549 | \$ 12,326,000 | \$ 14,701,549 |
| Debt Service | \$ - | \$ 5,066,689 | \$ 5,066,689 | \$ 124,390 | \$ 5,191,079 |
| TOTAL NON-PERSONNEL EXPENSES | \$ 79,335,740 | \$ 58,583,406 | \$ 137,919,146 | \$ 100,106,740 | \$ 238,025,886 |
| TOTAL DIRECT EXPENSES | \$ 251,034,993 | \$ 85,872,476 | \$ 336,907,469 | \$ 246,160,660 | \$ 583,068,129 |
| Academic Support Unit Total | \$ 37,014,217 | \$ - | \$ 37,014,217 | | \$ 37,014,217 |
| Administrative Support Total | \$ 65,713,647 | \$ 8,499,086 | \$ 74,212,733 | | \$ 74,212,733 |
| Total Support Unit Expense | \$ 102,727,864 | \$ 8,499,086 | \$ 111,226,950 | \$ (102,081,550) | \$ 9,145,400 |
| Total Expense | \$ 353,762,857 | \$ 94,371,562 | \$ 448,134,419 | \$ 144,079,110 | \$ 592,213,529 |
| Net Total Use of Carryforwards & Other Funding** | \$ - | \$ (11,675,529) | \$ (11,675,529) | \$ - | \$ (11,675,529) |

**auxiliary balances covered by funding reimbursed by federal government (HEERF) lost revenue during the pandemic

**The University of Texas at San Antonio
IRM Budget Statement
Fiscal Year Ending August 31, 2022
Effective September 1, 2021**

| IRMY22 Budget Model Income Statement | College of Business | College for Education and Human Development | College of Engineering and Interior Design | College of Liberal and Fine Arts | College for Health, Community and Policy | College of Science | University College | Unallocated SIA | Academic Units Total |
|---|-----------------------|---|--|----------------------------------|--|-----------------------|-----------------------|-----------------------|------------------------|
| Revenues | | | | | | | | | |
| Allocated Undergraduate Tuition | \$ 26,437,644 | \$ 6,290,354 | \$ 16,909,217 | \$ 22,667,989 | \$ 25,385,690 | \$ 30,322,385 | \$ 10,607,564 | \$ - | \$ 138,620,842 |
| Allocated Graduate Tuition | \$ 5,681,236 | \$ 4,634,565 | \$ 3,389,804 | \$ 1,274,540 | \$ 2,363,980 | \$ 4,337,645 | \$ 10,504 | \$ - | \$ 21,692,274 |
| Online Programs (Option 3 Tuition) | | | | | | | | | \$ - |
| Differential Tuition | \$ 5,879,700 | \$ - | \$ 2,067,300 | \$ - | \$ - | \$ 2,424,900 | \$ - | \$ - | \$ 10,371,900 |
| Graduate Incremental Tuition (GIT) | \$ 1,195,278 | \$ 1,072,451 | \$ 571,733 | \$ 285,294 | \$ 564,223 | \$ 620,999 | \$ 3,536 | \$ - | \$ 4,313,514 |
| Student Fees - Mandatory | \$ - | \$ - | \$ - | \$ 151,985 | \$ - | \$ - | \$ - | \$ - | \$ 151,985 |
| Student Fees - Course, Lab, and Optional | \$ 1,833,000 | \$ 1,899,089 | \$ 517,800 | \$ 2,694,000 | \$ 1,372,500 | \$ 3,842,600 | \$ 195,700 | \$ - | \$ 12,354,689 |
| TOTAL TUITION AND FEES | \$ 41,026,859 | \$ 13,896,458 | \$ 23,455,854 | \$ 27,073,808 | \$ 29,686,394 | \$ 41,548,528 | \$ 10,817,303 | \$ - | \$ 187,505,204 |
| Direct Scholarships and Fellowships | | | | | | | | | \$ - |
| TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 66% of State Appropriations - Instruction | \$ 13,066,446 | \$ 5,437,335 | \$ 8,018,894 | \$ 8,433,685 | \$ 8,742,997 | \$ 15,052,099 | \$ 1,187,589 | \$ - | \$ 59,939,045 |
| 34% of State Appropriations - Research | \$ 1,626,666 | \$ 2,786,711 | \$ 8,229,348 | \$ 828,353 | \$ 2,077,519 | \$ 15,329,094 | \$ - | \$ - | \$ 30,877,691 |
| State Appropriations - CORE | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| State Appropriations - Non-Formula Special Items | \$ - | \$ 285,729 | \$ - | \$ - | \$ 511,474 | \$ - | \$ - | \$ - | \$ 797,203 |
| State Appropriations - Benefits | \$ 3,791,406 | \$ 2,039,625 | \$ 2,923,406 | \$ 2,793,087 | \$ 2,789,897 | \$ 4,645,029 | \$ 407,780 | \$ - | \$ 19,390,230 |
| TOTAL STATE APPROPRIATIONS | \$ 18,484,518 | \$ 10,549,400 | \$ 19,171,648 | \$ 12,055,125 | \$ 14,121,887 | \$ 35,026,222 | \$ 1,595,369 | \$ - | \$ 111,004,169 |
| F&A Allocation | \$ 227,500 | \$ 144,000 | \$ 1,051,000 | \$ 42,700 | \$ 486,400 | \$ 2,672,500 | \$ 11,700 | \$ - | \$ 4,635,800 |
| TOTAL F&A | \$ 227,500 | \$ 144,000 | \$ 1,051,000 | \$ 42,700 | \$ 486,400 | \$ 2,672,500 | \$ 11,700 | \$ - | \$ 4,635,800 |
| Sales & Services | \$ 1,515,600 | \$ 209,900 | \$ 45,200 | \$ 395,000 | \$ - | \$ 200,000 | \$ 38,000 | \$ - | \$ 2,403,700 |
| State Agency Transfer In | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Operating Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Use of Prior Year Balances for Current Year Expense | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL OTHER REVENUE | \$ 1,515,600 | \$ 209,900 | \$ 45,200 | \$ 395,000 | \$ - | \$ 200,000 | \$ 38,000 | \$ - | \$ 2,403,700 |
| Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate | \$ (7,756,360) | \$ (2,860,384) | \$ (5,492,409) | \$ (4,743,881) | \$ (5,478,817) | \$ (9,560,197) | \$ (1,658,607) | \$ - | \$ (37,550,655) |
| Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Participation Fee Payment (Outflow) | \$ (7,756,360) | \$ (2,860,384) | \$ (5,492,409) | \$ (4,743,881) | \$ (5,478,817) | \$ (9,560,197) | \$ (1,658,607) | \$ - | \$ (37,550,655) |
| Strategic Investment Allocation | \$ 6,370,650 | \$ 4,905,820 | \$ 5,425,765 | \$ 4,946,731 | \$ 1,681,684 | \$ 4,504,725 | \$ (1,363,718) | \$ 1,891,485 | \$ 28,363,142 |
| Total Strategic Investment | \$ 6,370,650 | \$ 4,905,820 | \$ 5,425,765 | \$ 4,946,731 | \$ 1,681,684 | \$ 4,504,725 | \$ (1,363,718) | \$ 1,891,485 | \$ 28,363,142 |
| Total Unrestricted Revenue | \$ 47,127,467 | \$ 17,033,555 | \$ 32,805,528 | \$ 29,876,021 | \$ 37,134,180 | \$ 65,382,328 | \$ 12,167,483 | \$ (1,891,485) | \$ 239,635,076 |
| Sponsored Programs | \$ 2,266,786 | \$ 6,443,888 | \$ 10,463,018 | \$ 1,193,741 | \$ 7,439,887 | \$ 20,639,084 | \$ - | \$ - | \$ 48,446,403 |
| Gifts | \$ 511,732 | \$ 210,175 | \$ 1,070,716 | \$ 446,491 | \$ 28,651 | \$ 2,112,744 | \$ 46,069 | \$ - | \$ 4,426,578 |
| Endowments | \$ 955,131 | \$ 214,421 | \$ 946,008 | \$ 728,870 | \$ 53,237 | \$ 1,629,686 | \$ 1,162 | \$ - | \$ 4,528,516 |
| Official Occasions - Investment Income Allocations | | | | | | | | | \$ - |
| Total Restricted Revenue | \$ 3,733,649 | \$ 6,868,483 | \$ 12,479,742 | \$ 2,369,102 | \$ 7,521,775 | \$ 24,381,514 | \$ 47,231 | \$ - | \$ 57,401,497 |
| TOTAL REVENUE | \$ 63,602,415 | \$ 33,713,677 | \$ 56,136,800 | \$ 42,138,586 | \$ 48,019,322 | \$ 98,773,292 | \$ 9,487,279 | \$ 1,891,485 | \$ 353,762,857 |
| Expenses | | | | | | | | | |
| Budgeted Salary and Wages - Faculty and Academic | \$ 21,928,298 | \$ 9,533,850 | \$ 16,737,443 | \$ 14,132,971 | \$ 13,075,338 | \$ 23,008,218 | \$ 1,963,085 | \$ - | \$ 100,379,203 |
| Budgeted Salary and Wages - Professional and Administrative | \$ 4,314,183 | \$ 2,641,009 | \$ 2,544,847 | \$ 2,057,229 | \$ 2,537,941 | \$ 4,053,154 | \$ 388,106 | \$ - | \$ 18,536,469 |
| Budgeted Salary and Wages - Student Employees and Other | \$ 218,173 | \$ 10,000 | \$ 261,363 | \$ 435,791 | \$ 98,153 | \$ 1,620,860 | \$ 65,070 | \$ - | \$ 2,709,410 |
| Discretionary Budget in IRM | \$ 1,144,734 | \$ (243,339) | \$ 1,343,736 | \$ (193,154) | \$ 415,886 | \$ 2,160,793 | \$ (186,355) | \$ - | \$ 4,442,301 |
| Institution Wide Compensation Strategy | \$ 922,000 | \$ 901,500 | \$ 751,900 | \$ 1,410,500 | \$ 668,100 | \$ 1,255,300 | \$ 309,700 | \$ - | \$ 6,219,000 |
| Benefits Allocated from E&G | \$ 7,299,836 | \$ 3,927,020 | \$ 5,628,620 | \$ 5,377,708 | \$ 5,371,567 | \$ 8,943,372 | \$ 785,126 | \$ - | \$ 37,333,249 |
| Benefits | \$ 1,189,416 | \$ 248,080 | \$ 303,009 | \$ 166,767 | \$ 70,584 | \$ 48,688 | \$ 53,077 | \$ - | \$ 2,079,621 |
| TOTAL PERSONNEL EXPENSES | \$ 37,016,640 | \$ 17,018,120 | \$ 27,570,918 | \$ 23,387,812 | \$ 22,237,569 | \$ 41,090,385 | \$ 3,377,809 | \$ - | \$ 171,699,253 |
| Budgeted M&O (Maint & Operating Expense Budget) | \$ 5,366,591 | \$ 8,870,363 | \$ 13,540,219 | \$ 5,772,872 | \$ 10,793,274 | \$ 31,528,940 | \$ 1,571,995 | \$ 1,891,485 | \$ 79,335,740 |
| Utilities | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debt Service | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL NON-PERSONNEL EXPENSES | \$ 5,366,591 | \$ 8,870,363 | \$ 13,540,219 | \$ 5,772,872 | \$ 10,793,274 | \$ 31,528,940 | \$ 1,571,995 | \$ 1,891,485 | \$ 79,335,740 |
| TOTAL DIRECT EXPENSES | \$ 42,383,231 | \$ 25,888,483 | \$ 41,111,137 | \$ 29,160,684 | \$ 33,030,843 | \$ 72,619,325 | \$ 4,949,804 | \$ 1,891,485 | \$ 251,034,993 |
| Academic Support Unit Total | \$ 7,645,555 | \$ 2,819,522 | \$ 5,413,946 | \$ 4,676,111 | \$ 5,400,549 | \$ 9,423,623 | \$ 1,634,913 | \$ - | \$ 37,014,217 |
| Administrative Support Total | \$ 13,573,630 | \$ 5,005,672 | \$ 9,611,717 | \$ 8,301,791 | \$ 9,587,930 | \$ 16,730,345 | \$ 2,902,562 | \$ - | \$ 65,713,647 |
| Total Support Unit Expense | \$ 21,219,185 | \$ 7,825,194 | \$ 15,025,663 | \$ 12,977,902 | \$ 14,988,479 | \$ 26,153,967 | \$ 4,537,475 | \$ - | \$ 102,727,864 |
| Total Expense | \$ 63,602,415 | \$ 33,713,677 | \$ 56,136,800 | \$ 42,138,586 | \$ 48,019,322 | \$ 98,773,292 | \$ 9,487,279 | \$ 1,891,485 | \$ 353,762,857 |
| Net Total Use of Carryforwards & Other Funding** | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

**auxiliary balances covered by funding reimbursed by federal government (HEERF) lost revenue during the pandemic

The University of Texas at San Antonio
 IRM Budget Statement
 Fiscal Year Ending August 31, 2022
 Effective September 1, 2021

| IRM22 Budget Model Income Statement | Athletics | Campus Recreation | Campus Services - Bookstore | Campus Services - Business | Campus Services - Food | Campus Services - Parking | Campus Services - Transportation | Campus Services - UTSA Card | Child Development Center | Housing Services | Student Health Services | Student Union | Campus Services Vending | Auxiliaries Total |
|--|-----------------------|---------------------|-----------------------------|----------------------------|------------------------|---------------------------|----------------------------------|-----------------------------|--------------------------|-----------------------|-------------------------|---------------------|-------------------------|------------------------|
| Revenues | | | | | | | | | | | | | | |
| Allocated Undergraduate Tuition | | | | | | | | | | | | | | \$ - |
| Allocated Graduate Tuition | | | | | | | | | | | | | | \$ - |
| Online Programs (Option 3 Tuition) | | | | | | | | | | | | | | \$ - |
| Differential Tuition | | | | | | | | | | | | | | \$ - |
| Graduate Incremental Tuition (GIT) | | | | | | | | | | | | | | \$ - |
| Student Fees - Mandatory | \$ 14,364,810 | \$ 8,116,816 | \$ - | \$ 338,954 | \$ - | \$ - | \$ 2,032,368 | \$ 60,760 | \$ 140,000 | \$ - | \$ 3,958,390 | \$ 6,596,695 | \$ - | \$ 35,608,793 |
| Student Fees - Course, Lab, and Optional | \$ - | \$ - | \$ - | \$ 228,410 | \$ - | \$ 2,241,689 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,470,099 |
| TOTAL TUITION AND FEES | \$ 14,364,810 | \$ 8,116,816 | \$ - | \$ 567,364 | \$ - | \$ 2,241,689 | \$ 2,032,368 | \$ 60,760 | \$ 140,000 | \$ - | \$ 3,958,390 | \$ 6,596,695 | \$ - | \$ 38,078,892 |
| Direct Scholarships and Fellowships | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 66% of State Appropriations - Instruction | | | | | | | | | | | | | | \$ - |
| 34% of State Appropriations - Research | | | | | | | | | | | | | | \$ - |
| State Appropriations - CORE | | | | | | | | | | | | | | \$ - |
| State Appropriations - Non-Formula Special Items | | | | | | | | | | | | | | \$ - |
| State Appropriations - Benefits | | | | | | | | | | | | | | \$ - |
| TOTAL STATE APPROPRIATIONS | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| F&A Allocation | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL F&A | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Sales & Services | \$ 8,799,800 | \$ 277,100 | \$ 304,074 | \$ 1,557,533 | \$ 7,325,648 | \$ 2,288,428 | \$ 327,546 | \$ 700 | \$ 581,900 | \$ 18,343,535 | \$ 57,500 | \$ 150,000 | \$ 281,964 | \$ 40,295,728 |
| State Agency Transfer In | | | | | | | | | | | | | | \$ - |
| Other Operating Revenue | | | | | | | | | | | | | | \$ - |
| Use of Prior Year Balances for Current Year Expense | \$ 900,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 900,000 |
| TOTAL OTHER REVENUE | \$ 9,699,800 | \$ 277,100 | \$ 304,074 | \$ 1,557,533 | \$ 7,325,648 | \$ 2,288,428 | \$ 327,546 | \$ 700 | \$ 581,900 | \$ 18,343,535 | \$ 57,500 | \$ 150,000 | \$ 281,964 | \$ 41,195,728 |
| Strategic Investment Contribution | | | | | | | | | | | | | | |
| (Tuition, State Approp, F&A & Other Revenue) - 14% Rate | \$ (1,231,972) | \$ (38,794) | \$ (42,570) | \$ (218,055) | \$ (250,123) | \$ (320,380) | \$ (45,856) | \$ (98) | \$ (81,466) | \$ (2,568,095) | \$ (8,050) | \$ (21,000) | \$ (39,475) | \$ (4,865,935) |
| Strategic Investment Contribution (Mandatorv Fees) - 5% Rate FY20 & 21 AND 8% FY22 | \$ (1,140,700) | \$ (705,300) | \$ - | \$ - | \$ - | \$ - | \$ (191,700) | \$ (17,600) | \$ - | \$ - | \$ (49,344) | \$ (576,600) | \$ - | \$ (2,681,244) |
| Participation Fee Payment (Outflow) | \$ (2,372,672) | \$ (744,094) | \$ (42,570) | \$ (218,055) | \$ (250,123) | \$ (320,380) | \$ (237,556) | \$ (17,698) | \$ (81,466) | \$ (2,568,095) | \$ (57,394) | \$ (597,600) | \$ (39,475) | \$ (7,547,178) |
| Strategic Investment Allocation | \$ 8,189,638 | \$ 705,300 | \$ 0 | \$ (0) | \$ 0 | \$ 0 | \$ 191,700 | \$ 4,367 | \$ 224,032 | \$ 0 | \$ (123,316) | \$ 576,600 | \$ 0 | \$ 9,768,321 |
| Total Strategic Investment | \$ 8,189,638 | \$ 705,300 | \$ 0 | \$ (0) | \$ 0 | \$ 0 | \$ 191,700 | \$ 4,367 | \$ 224,032 | \$ 0 | \$ (123,316) | \$ 576,600 | \$ 0 | \$ 9,768,321 |
| Total Unrestricted Revenue | | | | | | | | | | | | | | |
| Sponsored Programs | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Gifts | \$ 1,050,450 | \$ 35,463 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 555 | \$ - | \$ 2,916 | \$ 61,951 | \$ - | \$ 1,151,335 |
| Endowments | \$ 46,635 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 46,635 |
| Official Occasions - Investment Income Allocations | \$ - | \$ - | \$ - | \$ 1,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,300 | \$ - | \$ - | \$ 2,300 |
| Total Restricted Revenue | \$ 1,097,085 | \$ 35,463 | \$ - | \$ 1,000 | \$ - | \$ - | \$ - | \$ - | \$ 555 | \$ - | \$ 4,216 | \$ 61,951 | \$ - | \$ 1,200,270 |
| TOTAL REVENUE | \$ 30,978,660 | \$ 8,390,585 | \$ 261,504 | \$ 1,907,842 | \$ 7,075,525 | \$ 4,209,737 | \$ 2,314,057 | \$ 48,129 | \$ 865,021 | \$ 15,775,440 | \$ 3,839,396 | \$ 6,787,646 | \$ 242,489 | \$ 82,696,033 |
| Expenses | | | | | | | | | | | | | | |
| Budgeted Salary and Wages - Faculty and Academic | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Budgeted Salary and Wages - Professional and Administrative | \$ 10,249,932 | \$ 1,180,078 | \$ - | \$ 1,463,161 | \$ - | \$ - | \$ 658,337 | \$ - | \$ 597,761 | \$ 899,579 | \$ 2,525,386 | \$ 1,231,251 | \$ - | \$ 18,805,485 |
| Budgeted Salary and Wages - Student Employees and Other | \$ 199,308 | \$ 1,200,000 | \$ - | \$ 41,900 | \$ - | \$ - | \$ 341,102 | \$ - | \$ 4,699 | \$ 602,821 | \$ - | \$ 700,000 | \$ - | \$ 3,089,830 |
| Discretionary Budget in IRM | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Institution Wide Compensation Strategy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Benefits Allocated from E&G | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Benefits | \$ 2,800,390 | \$ 413,325 | \$ - | \$ 508,636 | \$ - | \$ - | \$ 215,481 | \$ - | \$ 104,440 | \$ 291,021 | \$ 646,776 | \$ 413,686 | \$ - | \$ 5,393,755 |
| TOTAL PERSONNEL EXPENSES | \$ 13,249,630 | \$ 2,793,403 | \$ - | \$ 2,013,697 | \$ - | \$ - | \$ 1,214,920 | \$ - | \$ 706,900 | \$ 1,793,421 | \$ 3,172,162 | \$ 2,344,937 | \$ - | \$ 27,289,070 |
| Budgeted M&O (Maint & Operating Expense Budget) | \$ 19,547,177 | \$ 5,739,151 | \$ 249,504 | \$ (35,371) | \$ 6,850,351 | \$ 2,993,962 | \$ 1,139,407 | \$ 47,958 | \$ 15,555 | \$ 9,113,778 | \$ 653,146 | \$ 4,596,062 | \$ 230,489 | \$ 51,141,168 |
| Utilities | \$ - | \$ 407,400 | \$ 12,000 | \$ 16,000 | \$ - | \$ 245,000 | \$ 6,000 | \$ - | \$ - | \$ 1,407,149 | \$ - | \$ 270,000 | \$ 12,000 | \$ 2,375,549 |
| Debt Service | \$ 25,902 | \$ - | \$ - | \$ - | \$ 225,174 | \$ 1,354,521 | \$ - | \$ - | \$ - | \$ 3,461,092 | \$ - | \$ - | \$ - | \$ 5,066,689 |
| TOTAL NON-PERSONNEL EXPENSES | \$ 19,573,079 | \$ 6,146,551 | \$ 261,504 | \$ (19,371) | \$ 7,075,525 | \$ 4,593,483 | \$ 1,145,407 | \$ 47,958 | \$ 15,555 | \$ 13,982,019 | \$ 653,146 | \$ 4,866,062 | \$ 242,489 | \$ 58,583,406 |
| TOTAL DIRECT EXPENSES | \$ 32,822,709 | \$ 8,939,954 | \$ 261,504 | \$ 1,994,326 | \$ 7,075,525 | \$ 4,593,483 | \$ 2,360,327 | \$ 47,958 | \$ 722,455 | \$ 15,775,440 | \$ 3,825,308 | \$ 7,210,999 | \$ 242,489 | \$ 85,872,476 |
| Academic Support Unit Total | | | | | | | | | | | | | | \$ - |
| Administrative Support Total | \$ 2,155,951 | \$ 67,890 | \$ 74,498 | \$ 381,596 | \$ 421,416 | \$ 560,665 | \$ 80,249 | \$ 172 | \$ 142,566 | \$ 4,494,166 | \$ 14,088 | \$ 36,750 | \$ 69,081 | \$ 8,499,086 |
| Total Support Unit Expense | \$ 2,155,951 | \$ 67,890 | \$ 74,498 | \$ 381,596 | \$ 421,416 | \$ 560,665 | \$ 80,249 | \$ 172 | \$ 142,566 | \$ 4,494,166 | \$ 14,088 | \$ 36,750 | \$ 69,081 | \$ 8,499,086 |
| Total Expense | \$ 34,978,660 | \$ 9,007,843 | \$ 336,002 | \$ 2,375,921 | \$ 7,496,941 | \$ 5,154,147 | \$ 2,440,575 | \$ 48,129 | \$ 865,021 | \$ 20,269,606 | \$ 3,839,396 | \$ 7,247,749 | \$ 311,570 | \$ 94,371,562 |
| Net Total Use of Carryforwards & Other Funding** | \$ (4,000,000) | \$ (617,258) | \$ (74,498) | \$ (468,079) | \$ (421,416) | \$ (944,410) | \$ (126,518) | \$ - | \$ - | \$ (4,494,166) | \$ - | \$ (460,103) | \$ (69,081) | \$ (11,675,529) |

**auxiliary balances covered by funding reimbursed by federal government (HEERF) lost revenue during the pandemic

The University of Texas at San Antonio
IRM Budget Statement
Fiscal Year Ending August 31, 2022
Effective September 1, 2021

| IRMY22 Budget Model Income Statement | Global Initiatives | Graduate School | Honors College | Academic Affairs | Academic Innovations | Library | Academic Success | Business Affairs | Development/ Alumni Relations | Facilities | People Excellence | UTS | Inclusive Excellence | President's Division | Public Safety | Research | Strategic Enrollment | Student Affairs | Student Success | University Relations | School of Data Science | SUPPORT UNIT TOTALS |
|---|---------------------|---------------------|---------------------|----------------------|----------------------|----------------------|---------------------|----------------------|-------------------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|------------------------|-----------------------|
| Revenues | | | | | | | | | | | | | | | | | | | | | | |
| Allocated Undergraduate Tuition | | | | | | | | | | | | | | | | | | | | | | \$ - |
| Allocated Graduate Tuition | | | | | | | | | | | | | | | | | | | | | | \$ - |
| Online Programs (Option 3 Tuition) | \$ - | \$ - | \$ - | \$ - | \$ 6,747,100 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 6,747,100 |
| Differential Tuition | | | | | | | | | | | | | | | | | | | | | | \$ - |
| Graduate Incremental Tuition (GIT) | | | | | | | | | | | | | | | | | | | | | | \$ - |
| Student Fees - Mandatory | \$ 138,732 | \$ 1,448,900 | \$ 123,000 | \$ 1,969,889 | \$ 2,537,698 | \$ 13,290,900 | \$ 1,404,225 | \$ - | \$ - | \$ - | \$ - | \$ 20,644,740 | \$ - | \$ 698,800 | \$ 63,000 | \$ - | \$ 4,427,140 | \$ 3,122,728 | \$ 8,711,228 | \$ - | \$ - | \$ 58,580,980 |
| Student Fees - Course, Lab, and Optional | \$ 519,000 | \$ 284,700 | \$ 616,000 | \$ - | \$ 5,828,200 | \$ - | \$ - | \$ 121,382 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,409,500 | \$ - | \$ 933,200 | \$ - | \$ 11,711,982 |
| TOTAL TUITION AND FEES | \$ 657,732 | \$ 1,733,600 | \$ 739,000 | \$ 1,969,889 | \$ 15,112,998 | \$ 13,290,900 | \$ 1,404,225 | \$ 121,382 | \$ - | \$ - | \$ - | \$ 20,644,740 | \$ - | \$ 698,800 | \$ 63,000 | \$ - | \$ 7,836,640 | \$ 3,122,728 | \$ 9,644,428 | \$ - | \$ - | \$ 77,040,662 |
| Direct Scholarships and Fellowships | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 60% of State Appropriations - Instruction | | | | | | | | | | | | | | | | | | | | | | |
| 34% of State Appropriations - Research | | | | | | | | | | | | | | | | | | | | | | |
| State Appropriations - CORE | \$ - | \$ - | \$ - | \$ 2,038,708 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 4,305,314 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 6,344,022 |
| State Appropriations - Non-Formula Special Items | \$ - | \$ - | \$ - | \$ - | \$ 1,001,612 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 7,174,463 | \$ - | \$ - | \$ 1,573,342 | \$ - | \$ - | \$ 9,749,417 |
| State Appropriations - Benefits | \$ 104,420 | \$ 189,923 | \$ 164,136 | \$ 1,158,070 | \$ 13,478 | \$ 257,251 | \$ 440,542 | \$ 1,586,887 | \$ 512,517 | \$ 1,207,750 | \$ 453,318 | \$ 289,828 | \$ 126,808 | \$ 606,214 | \$ 879,408 | \$ 2,276,527 | \$ 585,381 | \$ 30,772 | \$ 180,841 | \$ 472,252 | \$ - | \$ 11,536,323 |
| TOTAL STATE APPROPRIATIONS | \$ 104,420 | \$ 189,923 | \$ 164,136 | \$ 3,196,778 | \$ 13,478 | \$ 1,258,863 | \$ 440,542 | \$ 1,586,887 | \$ 512,517 | \$ 1,207,750 | \$ 453,318 | \$ 289,828 | \$ 126,808 | \$ 606,214 | \$ 879,408 | \$ 13,756,304 | \$ 585,381 | \$ 30,772 | \$ 1,754,183 | \$ 472,252 | \$ - | \$ 27,629,762 |
| F&A Allocation | \$ - | \$ 1,900 | \$ 2,400 | \$ - | \$ 400 | \$ 4,400 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 373,500 | \$ 300 | \$ - | \$ - | \$ 4,597,700 | \$ 49,700 | \$ - | \$ 8,300 | \$ - | \$ - | \$ 5,038,600 |
| TOTAL F&A | \$ 360,000 | \$ 1,900 | \$ 2,400 | \$ - | \$ 1,126,000 | \$ 17,100 | \$ 99,900 | \$ 1,524,980 | \$ - | \$ - | \$ 25,000 | \$ 30,400 | \$ - | \$ 725,099 | \$ 154,400 | \$ 318,500 | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ 4,421,379 |
| Sales & Services | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| State Agency Transfer In | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Other Operating Revenue | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 38,100 | \$ - | \$ 5,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 352,200 | \$ - | \$ - | \$ - | \$ - | \$ 395,300 |
| Use of Prior Year Balances for Current Year Expense | \$ - | \$ - | \$ - | \$ 2,606,084 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 92,160 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,698,244 |
| TOTAL OTHER REVENUE | \$ 360,000 | \$ - | \$ - | \$ 2,606,084 | \$ 1,126,000 | \$ 17,100 | \$ 99,900 | \$ 1,563,080 | \$ - | \$ 5,000 | \$ 25,000 | \$ 30,400 | \$ - | \$ 725,099 | \$ 154,400 | \$ 410,660 | \$ 392,200 | \$ - | \$ - | \$ - | \$ - | \$ 7,514,923 |
| Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate | \$ (50,400) | \$ - | \$ - | \$ - | \$ (157,640) | \$ (2,394) | \$ (13,986) | \$ (218,831) | \$ - | \$ (700) | \$ (3,500) | \$ (4,256) | \$ - | \$ (1,862) | \$ (21,616) | \$ (44,590) | \$ (54,908) | \$ - | \$ - | \$ - | \$ - | \$ (474,683) |
| Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 | \$ (11,800) | \$ (115,900) | \$ - | \$ - | \$ (58,800) | \$ (1,068,300) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (1,845,200) | \$ - | \$ - | \$ (117,600) | \$ (991,500) | \$ (991,500) | \$ (652,800) | \$ - | \$ - | \$ - | \$ (5,861,900) |
| Participation Fee Payment (Outflow) | \$ (62,200) | \$ (115,900) | \$ - | \$ - | \$ (216,440) | \$ (1,070,694) | \$ (13,986) | \$ (218,831) | \$ - | \$ (700) | \$ (3,500) | \$ (1,849,456) | \$ - | \$ (1,862) | \$ (21,616) | \$ (44,590) | \$ (172,508) | \$ (991,500) | \$ (652,800) | \$ - | \$ - | \$ (5,436,583) |
| Total Strategic Investment | \$ 1,059,952 | \$ 1,809,523 | \$ 905,536 | \$ 7,772,751 | \$ 9,288,936 | \$ 13,496,569 | \$ 1,935,081 | \$ 3,052,518 | \$ 512,517 | \$ 1,212,050 | \$ 474,818 | \$ 19,489,012 | \$ 127,108 | \$ 2,028,251 | \$ 1,075,192 | \$ 18,720,074 | \$ 8,691,413 | \$ 2,162,000 | \$ 10,754,111 | \$ 472,252 | \$ - | \$ 105,039,664 |
| Total Unrestricted Revenue | \$ - | \$ - | \$ 29,453 | \$ 2,996,557 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 222,805 | \$ 3,061 | \$ - | \$ 20,678,474 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 23,900,897 |
| Sponsored Programs | \$ - | \$ 140 | \$ 29,453 | \$ 104,075 | \$ 1,388 | \$ 118,309 | \$ 31,757 | \$ - | \$ 749,912 | \$ - | \$ 97,903 | \$ 23,586 | \$ - | \$ 162,634 | \$ 20,850 | \$ 170,274 | \$ 96,711 | \$ 23,134 | \$ 39,813 | \$ - | \$ - | \$ 1,669,939 |
| Gifts | \$ 39,911 | \$ 284,004 | \$ 186,964 | \$ - | \$ 283,836 | \$ 25,021 | \$ - | \$ - | \$ 22,483 | \$ - | \$ - | \$ - | \$ - | \$ 9,972 | \$ - | \$ 2,437,242 | \$ 8,873 | \$ - | \$ - | \$ - | \$ - | \$ 3,298,307 |
| Endowments | \$ - | \$ - | \$ - | \$ 67,500 | \$ - | \$ - | \$ - | \$ - | \$ 60,800 | \$ 2,741,600 | \$ 2,700 | \$ 22,800 | \$ 18,000 | \$ 11,500 | \$ 192,003 | \$ 1,800 | \$ 30,000 | \$ - | \$ 125,500 | \$ - | \$ 149,000 | \$ 3,423,203 |
| Official Occasions - Investment Income Allocations | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Restricted Revenue | \$ 39,911 | \$ 284,144 | \$ 216,417 | \$ 3,168,132 | \$ 1,388 | \$ 402,145 | \$ 56,778 | \$ 60,800 | \$ 3,513,995 | \$ 2,700 | \$ 120,703 | \$ 264,391 | \$ 14,561 | \$ 364,609 | \$ 22,650 | \$ 20,878,748 | \$ 2,533,953 | \$ 157,507 | \$ 39,813 | \$ 149,000 | \$ - | \$ 32,292,347 |
| TOTAL REVENUE | \$ 1,099,863 | \$ 2,093,667 | \$ 1,121,953 | \$ 10,940,883 | \$ 16,037,424 | \$ 13,898,714 | \$ 1,991,859 | \$ 3,113,318 | \$ 4,026,512 | \$ 1,214,750 | \$ 595,521 | \$ 19,753,403 | \$ 141,669 | \$ 2,392,860 | \$ 1,097,842 | \$ 39,598,822 | \$ 11,225,366 | \$ 2,319,507 | \$ 10,793,924 | \$ 621,252 | \$ - | \$ 144,079,110 |
| Expenses | | | | | | | | | | | | | | | | | | | | | | |
| Budgeted Salary and Wages - Faculty and Academic | \$ 61,609 | \$ - | \$ 214,518 | \$ 3,702,194 | \$ 1,533,000 | \$ - | \$ 32,808 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 50,384 | \$ - | \$ 1,305,770 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 6,900,283 |
| Budgeted Salary and Wages - Professional and Administrative | \$ 991,533 | \$ 1,246,084 | \$ 1,151,073 | \$ 2,756,761 | \$ 7,781,015 | \$ 5,531,485 | \$ 3,413,851 | \$ 9,073,157 | \$ 4,554,629 | \$ 6,645,004 | \$ 2,494,141 | \$ 10,947,062 | \$ 697,692 | \$ 4,721,779 | \$ 5,050,792 | \$ 11,291,614 | \$ 8,483,430 | \$ 1,644,193 | \$ 6,808,825 | \$ 2,598,319 | \$ - | \$ 97,882,439 |
| Budgeted Salary and Wages - Student Employees and Other | \$ 39,175 | \$ 52,018 | \$ 125,346 | \$ - | \$ 267,216 | \$ 375,000 | \$ 311,286 | \$ 36,341 | \$ - | \$ 67,597 | \$ 30,005 | \$ 395,166 | \$ - | \$ 44,002 | \$ 74,076 | \$ 15,096 | \$ 145,556 | \$ 1,076,881 | \$ - | \$ - | \$ - | \$ 3,229,666 |
| Discretionary Budget in IRM | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Institution Wide Compensation Strategy | \$ 23,200 | \$ 70,100 | \$ 29,900 | \$ 186,300 | \$ 7,100 | \$ 48,800 | \$ 116,200 | \$ 491,500 | \$ 135,500 | \$ 393,100 | \$ 95,100 | \$ 59,400 | \$ 28,400 | \$ 677,800 | \$ 696,600 | \$ 476,100 | \$ 290,500 | \$ 11,900 | \$ 37,200 | \$ 107,100 | \$ - | \$ 3,981,000 |
| Benefits Allocated from E&G | \$ 201,047 | \$ 365,670 | \$ 316,022 | \$ 2,229,707 | \$ 25,950 | \$ 495,301 | \$ 848,203 | \$ 3,055,335 | \$ 986,781 | \$ 2,325,358 | \$ 872,802 | \$ 558,025 | \$ 244,151 | \$ 1,167,183 | \$ 1,693,180 | \$ 4,383,142 | \$ 1,127,071 | \$ 59,247 | \$ 348,184 | \$ 909,258 | \$ - | \$ 22,211,617 |
| Benefits | \$ 145,915 | \$ 272,985 | \$ 4,112 | \$ 24,000 | \$ 1,574,796 | \$ 1,493,585 | \$ 352,628 | \$ 16,996 | \$ 538,122 | \$ 671 | \$ 2,643,305 | \$ - | \$ 387,429 | \$ 30,945 | \$ 20,160 | \$ 1,806,020 | \$ 530,315 | \$ 2,006,931 | \$ - | \$ - | \$ - | \$ 11,848,915 |
| TOTAL PERSONNEL EXPENSES | \$ 1,462,479 | \$ 2,006,857 | \$ 1,840,971 | \$ 8,898,962 | \$ 11,189,077 | \$ 7,943,371 | \$ 5,074,976 | \$ 12,673,329 | \$ 6,215,032 | \$ 9,431,059 | \$ 3,492,719 | \$ 14,602,958 | \$ 970,243 | \$ 7,048,577 | \$ 7,545,593 | \$ 17,491,882 | \$ 11,881,926 | \$ 2,391,211 | \$ 10,278,021 | \$ 3,614,677 | \$ - | \$ 146,053,920 |
| Budgeted M&O (Maint & Operating Expense Budget) | \$ 351,319 | \$ 2,725,514 | \$ 638,623 | \$ 9,010,141 | \$ 4,942,074 | \$ 7,174,441 | \$ 272,027 | \$ 2,811,056 | \$ 1,241,096 | \$ 11,606,316 | \$ 471,279 | \$ 7,301,363 | \$ 37,434 | \$ 1,152,441 | \$ 409,129 | \$ 28,822,630 | \$ 5,183,363 | \$ 21,906 | \$ 1,800,553 | \$ 733,643 | \$ 950,000 | \$ 87,656,350 |
| Utilities | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,326,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,326,000 |
| Debt Service | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 1,720 | \$ - | \$ - | \$ - | \$ - | \$ 1,862 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 124,390 |
| TOTAL NON-PERSONNEL EXPENSES | \$ 351,319 | \$ 2,725,514 | \$ 638,623 | \$ 9,010,141 | \$ 4,942,074 | \$ 7,174,441 | \$ 272,027 | \$ 2,811,056 | \$ 1,241,096 | \$ 23,934,036 | \$ 471,279 | \$ 7,301,363 | \$ 37,434 | \$ 1,152,441 | \$ 410,991 | \$ 28,822,630 | \$ 5,183,363 | \$ 142,714 | \$ 1,800,553 | \$ 733,643 | \$ 950,000 | \$ 100,106,740 |
| TOTAL DIRECT EXPENSES | \$ 1,813,798 | \$ 4,732,371 | \$ 2,479,594 | \$ 17,909,103 | \$ 16,131,151 | \$ 15,117,812 | \$ 5,347,003 | \$ 15,484,385 | \$ 7,456,128 | \$ 33,865,095 | \$ 3,963,998 | \$ 21,904,321 | \$ 1,007,677 | \$ 8,201,018 | \$ 7,956,584 | \$ 46,314,512 | \$ 17,065,289 | \$ 2,533,925 | \$ 12,078,574 | \$ 4,348,320 | \$ 950,000 | \$ 246,160,660 |
| Academic Support Unit Total | \$ (713,935) | \$ (2,638,704) | \$ (1,357,641) | \$ (6,968,220) | \$ (93,727) | \$ (1,219,098) | \$ (3,355,144) | \$ (12,371,067) | \$ (3,429,616) | \$ (32,150,345) | \$ (3,368,477) | \$ (2,150,918) | \$ (866,008) | \$ (5,808,158) | \$ (6,858,742) | \$ (6,715,690) | \$ (5,839,923) | \$ (214,418) | \$ (1,284,650) | \$ (3,727,068) | \$ (950,000) | \$ (102,081,550) |
| Administrative Support Total | \$ (713,935) | \$ (2,638,704) | \$ (1,357,641) | \$ (6,968,220) | \$ (93,727) | \$ (1,219,098) | \$ (3,355,144) | \$ (| | | | | | | | | | | | | | |