

**The University of Texas at San Antonio**  
**IRM Budget Statement**  
**Fiscal Year Ending August 31, 2024**  
**Effective September 1, 2023**

IRMY24 Budget Model Income Statement	Academic Units Total	Auxiliaries Total	REVENUE UNIT TOTALS	SUPPORT UNIT TOTALS	MODEL TOTAL
<b>Revenues</b>					
Allocated Undergraduate Tuition	\$ 137,261,596	\$ -	\$ 137,261,596	\$ -	\$ 137,261,596
Allocated Graduate Tuition	\$ 21,840,892	\$ -	\$ 21,840,892	\$ -	\$ 21,840,892
Online Programs (Option 3 Tuition)	\$ -	\$ -	\$ -	\$ 11,056,000	\$ 11,056,000
Differential Tuition	\$ 9,705,000	\$ -	\$ 9,705,000	\$ -	\$ 9,705,000
Graduate Incremental Tuition (GIT)	\$ 4,281,882	\$ -	\$ 4,281,882	\$ -	\$ 4,281,882
Student Fees - Mandatory	\$ 153,196	\$ 35,249,381	\$ 35,402,577	\$ 57,778,223	\$ 93,180,800
Student Fees - Course, Lab, and Optional	\$ 12,899,600	\$ 3,603,400	\$ 16,503,000	\$ 18,669,430	\$ 35,172,430
<b>TOTAL TUITION AND FEES</b>	\$ 186,142,166	\$ 38,852,781	\$ 224,994,947	\$ 87,503,653	\$ 312,498,600
Direct Scholarships and Fellowships	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -
66% of State Appropriations - Instruction	\$ 66,520,089	\$ -	\$ 66,520,089	\$ -	\$ 66,520,089
34% of State Appropriations - Research	\$ 34,267,925	\$ -	\$ 34,267,925	\$ -	\$ 34,267,925
State Appropriations - NRSF	\$ 6,666,668	\$ -	\$ 6,666,668	\$ 8,344,022	\$ 15,010,690
State Appropriations - Non-Formula Special Items	\$ 801,201	\$ -	\$ 801,201	\$ 9,745,421	\$ 10,546,622
State Appropriations - Benefits	\$ 22,577,081	\$ -	\$ 22,577,081	\$ 13,712,969	\$ 36,290,050
<b>TOTAL STATE APPROPRIATIONS</b>	\$ 130,832,964	\$ -	\$ 130,832,964	\$ 31,802,412	\$ 162,635,376
F&A Allocation	\$ 3,274,400	\$ -	\$ 3,274,400	\$ 6,390,600	\$ 9,665,000
<b>TOTAL F&amp;A</b>	\$ 3,274,400	\$ -	\$ 3,274,400	\$ 6,390,600	\$ 9,665,000
Sales & Services	\$ 2,528,600	\$ 60,920,425	\$ 63,449,025	\$ 10,354,719	\$ 73,803,744
State Agency Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Revenue	\$ -	\$ -	\$ -	\$ 504,500	\$ 504,500
Use of One Time Balances for Current Year Expense	\$ -	\$ 2,471,820	\$ 2,471,820	\$ 7,273,079	\$ 9,744,899
<b>TOTAL OTHER REVENUE</b>	\$ 2,528,600	\$ 63,392,245	\$ 65,920,845	\$ 18,132,298	\$ 84,053,143
Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate	\$ (38,696,838)	\$ (7,222,106)	\$ (45,918,944)	\$ (2,959,122)	\$ (48,878,066)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 Going Participation Fee Payment (Outflow)	\$ -	\$ (2,567,267)	\$ (2,567,267)	\$ (4,694,800)	\$ (7,262,067)
<b>Strategic Investment Allocation</b>	\$ (38,696,838)	\$ (9,789,373)	\$ (48,486,211)	\$ (7,653,922)	\$ (56,140,133)
Strategic Investment Allocation	28,098,439	\$ 27,246,280	\$ 55,344,719	\$ -	\$ 55,344,719
<b>Total Strategic Investment</b>	\$ 28,098,439	\$ 27,246,280	\$ 55,344,719	\$ -	\$ 55,344,719
<b>Total Unrestricted Revenue</b>	\$ 255,982,853	\$ 255,982,853	\$ 255,982,853	\$ 125,119,041	\$ 381,101,894
Sponsored Programs	\$ 44,114,208	\$ -	\$ 44,114,208	\$ 33,951,317	\$ 78,065,525
Gifts	\$ 4,197,700	\$ 1,760,697	\$ 5,958,397	\$ 2,036,603	\$ 7,995,000
Endowments	\$ 5,538,000	\$ 48,800	\$ 5,586,800	\$ 6,531,400	\$ 12,118,200
Official Occasions - Investment Income Allocations	\$ -	\$ 2,300	\$ 2,300	\$ 5,258,420	\$ 5,260,720
<b>Total Restricted Revenue</b>	\$ 53,849,908	\$ 1,811,797	\$ 55,661,705	\$ 47,777,740	\$ 103,439,445
<b>TOTAL REVENUE</b>	\$ 366,029,639	\$ 121,513,730	\$ 487,543,369	\$ 183,952,781	\$ 671,496,149
<b>Expenses</b>					
Budgeted Salary and Wages - Faculty and Academic	\$ 112,293,802	\$ -	\$ 112,293,802	\$ 7,150,341	\$ 119,444,143
Budgeted Salary and Wages - Professional and Administrative	\$ 20,883,543	\$ 22,095,653	\$ 42,979,196	\$ 115,182,943	\$ 158,162,139
Budgeted Salary and Wages - Student Employees and Other	\$ 3,257,252	\$ 1,909,440	\$ 5,166,692	\$ 2,984,513	\$ 8,151,205
Discretionary Budget in IRM	\$ 1,031,572	\$ -	\$ 1,031,572	\$ -	\$ 1,031,572
Institution Wide Compensation Strategy	\$ 2,475,240	\$ 330,541	\$ 2,805,781	\$ 1,598,012	\$ 4,403,793
Benefits Allocated from E&G	\$ 40,522,475	\$ -	\$ 40,522,475	\$ 24,612,725	\$ 65,135,200
Benefits	\$ 1,696,861	\$ 6,056,035	\$ 7,752,896	\$ 14,804,784	\$ 22,557,680
<b>TOTAL PERSONNEL EXPENSES</b>	\$ 182,160,745	\$ 30,391,669	\$ 212,552,414	\$ 166,333,318	\$ 378,885,732
Budgeted M&O (Maint & Operating Expense Budget)	\$ 76,568,091	\$ 54,224,812	\$ 130,792,903	\$ 121,311,103	\$ 252,104,006
Utilities	\$ -	\$ 2,901,791	\$ 2,901,791	\$ 14,498,000	\$ 17,399,791
Debt Service	\$ -	\$ 20,485,700	\$ 20,485,700	\$ 111,000	\$ 20,596,700
<b>TOTAL NON-PERSONNEL EXPENSES</b>	\$ 76,568,091	\$ 77,612,303	\$ 154,180,394	\$ 135,920,103	\$ 290,100,497
<b>TOTAL DIRECT EXPENSES</b>	\$ 258,728,836	\$ 108,003,972	\$ 366,732,808	\$ 302,253,421	\$ 668,986,229
<b>Support Unit Expense Allocation</b>					
Academic Support Unit Total	\$ 35,960,419	\$ -	\$ 35,960,419	\$ (34,949,150)	\$ 1,011,269
Administrative Support Total	\$ 71,340,384	\$ 13,235,320	\$ 84,575,705	\$ (83,351,490)	\$ 1,224,215
<b>Total Support Unit Expense</b>	\$ 107,300,803	\$ 13,235,320	\$ 120,536,123	\$ (118,300,640)	\$ 2,235,483
<b>Total Expense</b>	\$ 366,029,639	\$ 121,239,293	\$ 487,268,931	\$ 183,952,781	\$ 671,221,712
<b>Net Total Use of Carryforwards &amp; Other Funding</b>	\$ 0	\$ 274,437	\$ 274,438	\$ (0)	\$ 274,437

**The University of Texas at San Antonio**  
**IRM Budget Statement**  
**Fiscal Year Ending August 31, 2024**  
**Effective September 1, 2023**

IRMY24 Budget Model Income Statement	College of Business	College for Education and Human Development	College of Engineering and Integrated Design	College of Liberal and Fine Arts	College for Health, Community and Policy	College of Science	University College	Academic Units Total
<b>Revenues</b>								
Allocated Undergraduate Tuition	\$ 30,565,402	\$ 5,969,765	\$ 16,097,994	\$ 21,287,177	\$ 24,055,122	\$ 30,413,099	\$ 8,873,036	\$ 137,261,596
Allocated Graduate Tuition	\$ 5,358,047	\$ 4,838,126	\$ 3,622,352	\$ 1,396,562	\$ 2,115,408	\$ 4,443,156	\$ 67,242	\$ 21,840,892
Online Programs (Option 3 Tuition)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Differential Tuition	\$ 5,335,200	\$ -	\$ 1,996,500	\$ -	\$ -	\$ 2,373,300	\$ -	\$ 9,705,000
Graduate Incremental Tuition (GIT)	\$ 1,282,086	\$ 968,871	\$ 575,638	\$ 265,720	\$ 488,323	\$ 674,716	\$ 26,527	\$ 4,281,882
Student Fees - Mandatory	\$ -	\$ -	\$ -	\$ 153,196	\$ -	\$ -	\$ -	\$ 153,196
Student Fees - Course, Lab, and Optional	\$ 2,032,500	\$ 1,854,400	\$ 503,800	\$ 2,940,000	\$ 1,286,000	\$ 3,941,700	\$ 341,200	\$ 12,899,600
<b>TOTAL TUITION AND FEES</b>	<b>\$ 44,573,235</b>	<b>\$ 13,631,162</b>	<b>\$ 22,796,284</b>	<b>\$ 26,042,655</b>	<b>\$ 27,944,853</b>	<b>\$ 41,845,971</b>	<b>\$ 9,308,006</b>	<b>\$ 186,142,166</b>
<b>Direct Scholarships and Fellowships</b>								
<b>TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
66% of State Appropriations - Instruction	\$ 14,910,383	\$ 6,665,738	\$ 9,004,845	\$ 9,362,856	\$ 8,945,084	\$ 16,088,027	\$ 1,543,156	\$ 66,520,089
34% of State Appropriations - Research	\$ 1,139,226	\$ 2,441,080	\$ 9,399,092	\$ 1,257,604	\$ 3,408,426	\$ 16,618,648	\$ 3,849	\$ 34,267,925
State Appropriations - NRSF	\$ 221,631	\$ 474,901	\$ 1,828,550	\$ 244,661	\$ 663,094	\$ 3,233,081	\$ 749	\$ 6,666,668
State Appropriations - Non-Formula Special Items	\$ -	\$ -	\$ 285,729	\$ -	\$ 515,472	\$ -	\$ -	\$ 801,201
State Appropriations - Benefits	\$ 4,238,069	\$ 2,140,413	\$ 3,554,407	\$ 3,438,068	\$ 3,033,476	\$ 5,533,226	\$ 639,422	\$ 22,577,081
<b>TOTAL STATE APPROPRIATIONS</b>	<b>\$ 20,509,309</b>	<b>\$ 11,722,132</b>	<b>\$ 24,072,623</b>	<b>\$ 14,303,189</b>	<b>\$ 16,565,552</b>	<b>\$ 41,472,982</b>	<b>\$ 2,187,176</b>	<b>\$ 130,832,964</b>
F&A Allocation	\$ 88,200	\$ 46,200	\$ 890,300	\$ 61,500	\$ 276,300	\$ 1,885,900	\$ 26,000	\$ 3,274,400
<b>TOTAL F&amp;A</b>	<b>\$ 88,200</b>	<b>\$ 46,200</b>	<b>\$ 890,300</b>	<b>\$ 61,500</b>	<b>\$ 276,300</b>	<b>\$ 1,885,900</b>	<b>\$ 26,000</b>	<b>\$ 3,274,400</b>
Sales & Services	\$ 1,543,800	\$ 52,000	\$ 212,200	\$ 352,900	\$ -	\$ 367,700	\$ -	\$ 2,528,600
State Agency Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Use of One Time Balances for Current Year Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL OTHER REVENUE</b>	<b>\$ 1,543,800</b>	<b>\$ 52,000</b>	<b>\$ 212,200</b>	<b>\$ 352,900</b>	<b>\$ -</b>	<b>\$ 367,700</b>	<b>\$ -</b>	<b>\$ 2,528,600</b>
<b>Strategic Investment Contribution</b>								
(Tuition, State Approp, F&A & Other Revenue) - 14% Rate	\$ (8,418,780)	\$ (2,930,981)	\$ (5,727,207)	\$ (4,749,195)	\$ (5,461,731)	\$ (9,937,010)	\$ (1,471,933)	\$ (38,696,838)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 Going	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Participation Fee Payment (Outflow)</b>	<b>\$ (8,418,780)</b>	<b>\$ (2,930,981)</b>	<b>\$ (5,727,207)</b>	<b>\$ (4,749,195)</b>	<b>\$ (5,461,731)</b>	<b>\$ (9,937,010)</b>	<b>\$ (1,471,933)</b>	<b>\$ (38,696,838)</b>
<b>Strategic Investment Allocation</b>								
	\$ 5,532,910	\$ 4,144,701	\$ 5,702,361	\$ 5,985,546	\$ 2,232,836	\$ 4,295,094	\$ 204,991	\$ 28,098,439
<b>Total Strategic Investment</b>	<b>\$ 5,532,910</b>	<b>\$ 4,144,701</b>	<b>\$ 5,702,361</b>	<b>\$ 5,985,546</b>	<b>\$ 2,232,836</b>	<b>\$ 4,295,094</b>	<b>\$ 204,991</b>	<b>\$ 28,098,439</b>
<b>Total Unrestricted Revenue</b>	<b>\$ 52,762,854</b>	<b>\$ 18,375,812</b>	<b>\$ 36,541,839</b>	<b>\$ 30,025,503</b>	<b>\$ 37,092,138</b>	<b>\$ 71,340,449</b>	<b>\$ 9,844,257</b>	<b>\$ 255,982,853</b>
Sponsored Programs	\$ 2,689,316	\$ 3,863,027	\$ 10,678,231	\$ 982,248	\$ 5,344,802	\$ 20,556,584	\$ -	\$ 44,114,208
Gifts	\$ 388,600	\$ 84,500	\$ 1,249,800	\$ 212,200	\$ 31,700	\$ 2,226,100	\$ 4,800	\$ 4,197,700
Endowments	\$ 1,487,000	\$ 242,100	\$ 1,261,300	\$ 829,000	\$ 95,800	\$ 1,583,100	\$ 39,700	\$ 5,538,000
Official Occasions - Investment Income Allocations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Restricted Revenue</b>	<b>\$ 4,564,916</b>	<b>\$ 4,189,627</b>	<b>\$ 13,189,331</b>	<b>\$ 2,023,448</b>	<b>\$ 5,472,302</b>	<b>\$ 24,365,784</b>	<b>\$ 44,500</b>	<b>\$ 53,849,908</b>
<b>TOTAL REVENUE</b>	<b>\$ 68,393,590</b>	<b>\$ 30,854,841</b>	<b>\$ 61,135,892</b>	<b>\$ 44,020,043</b>	<b>\$ 47,030,112</b>	<b>\$ 104,296,421</b>	<b>\$ 10,298,739</b>	<b>\$ 366,029,639</b>
<b>Expenses</b>								
Budgeted Salary and Wages - Faculty and Academic	\$ 22,834,576	\$ 10,591,725	\$ 17,691,331	\$ 16,821,380	\$ 13,599,533	\$ 27,636,068	\$ 3,119,189	\$ 112,293,802
Budgeted Salary and Wages - Professional and Administrative	\$ 5,592,320	\$ 1,871,619	\$ 3,033,146	\$ 2,712,645	\$ 3,026,779	\$ 3,656,759	\$ 990,275	\$ 20,883,543
Budgeted Salary and Wages - Student Employees and Other	\$ 298,173	\$ 120,000	\$ 240,000	\$ 497,281	\$ 164,805	\$ 1,302,329	\$ 634,664	\$ 3,257,252
Discretionary Budget in IRM	\$ 83,408	\$ 98,320	\$ 919,985	\$ (624,742)	\$ (47,281)	\$ 1,615,696	\$ (1,013,814)	\$ 1,031,572
Institution Wide Compensation Strategy	\$ 501,863	\$ 195,963	\$ 402,096	\$ 370,198	\$ 304,830	\$ 636,175	\$ 64,115	\$ 2,475,240
Benefits Allocated from E&G	\$ 7,606,699	\$ 3,841,721	\$ 6,379,628	\$ 6,170,816	\$ 5,444,634	\$ 9,931,311	\$ 1,147,666	\$ 40,522,475
Benefits	\$ 894,419	\$ 285,265	\$ 122,929	\$ 258,749	\$ 40,162	\$ 48,688	\$ 46,649	\$ 1,696,861
<b>TOTAL PERSONNEL EXPENSES</b>	<b>\$ 37,811,458</b>	<b>\$ 17,004,613</b>	<b>\$ 28,789,115</b>	<b>\$ 26,206,327</b>	<b>\$ 22,533,462</b>	<b>\$ 44,827,026</b>	<b>\$ 4,988,744</b>	<b>\$ 182,160,745</b>
Budgeted M&O (Maint & Operating Expense Budget)	\$ 7,238,058	\$ 5,723,036	\$ 16,466,051	\$ 4,644,878	\$ 9,352,050	\$ 31,915,484	\$ 1,228,534	\$ 76,568,091
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL NON-PERSONNEL EXPENSES</b>	<b>\$ 7,238,058</b>	<b>\$ 5,723,036</b>	<b>\$ 16,466,051</b>	<b>\$ 4,644,878</b>	<b>\$ 9,352,050</b>	<b>\$ 31,915,484</b>	<b>\$ 1,228,534</b>	<b>\$ 76,568,091</b>
<b>TOTAL DIRECT EXPENSES</b>	<b>\$ 45,049,516</b>	<b>\$ 22,727,649</b>	<b>\$ 45,255,166</b>	<b>\$ 30,851,205</b>	<b>\$ 31,885,512</b>	<b>\$ 76,742,510</b>	<b>\$ 6,217,278</b>	<b>\$ 258,728,836</b>
<b>Support Unit Expense Allocation</b>								
Academic Support Unit Total	\$ 7,823,452	\$ 2,723,719	\$ 5,322,212	\$ 4,413,359	\$ 5,075,508	\$ 9,234,322	\$ 1,367,847	\$ 35,960,419
Administrative Support Total	\$ 15,520,623	\$ 5,403,473	\$ 10,558,515	\$ 8,755,480	\$ 10,069,091	\$ 18,319,589	\$ 2,713,615	\$ 71,340,384
<b>Total Support Unit Expense</b>	<b>\$ 23,344,075</b>	<b>\$ 8,127,192</b>	<b>\$ 15,880,727</b>	<b>\$ 13,168,838</b>	<b>\$ 15,144,599</b>	<b>\$ 27,553,910</b>	<b>\$ 4,081,461</b>	<b>\$ 107,300,803</b>
<b>Total Expense</b>	<b>\$ 68,393,591</b>	<b>\$ 30,854,841</b>	<b>\$ 61,135,893</b>	<b>\$ 44,020,043</b>	<b>\$ 47,030,111</b>	<b>\$ 104,296,421</b>	<b>\$ 10,298,739</b>	<b>\$ 366,029,639</b>
<b>Net Total Use of Carryforwards &amp; Other Funding</b>	<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ 0</b>

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IRM Budget Statement  
Fiscal Year Ending August 31, 2024  
Effective September 1, 2023

IRMY24 Budget Model Income Statement	Athletics	Campus Recreation	Campus Services - Bookstore	Campus Services - Business	Campus Services - Food	Campus Services - Parking	Campus Services - Transportation	Campus Services - UTSA Card	Housing Services	Student Health Services	Student Union	Campus Services Vending	Auxiliaries Total
<b>Revenues</b>													
Allocated Undergraduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Allocated Graduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Online Programs (Option 3 Tuition)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Differential Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Graduate Incremental Tuition (GIT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Student Fees - Mandatory	\$ 13,843,753	\$ 8,735,200	\$ -	\$ 328,660	\$ -	\$ -	\$ 2,154,599	\$ 80,641	\$ -	\$ 3,138,828	\$ 6,967,700	\$ -	\$ 35,249,381
Student Fees - Course, Lab, and Optional	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,602,400	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ 3,603,400
<b>TOTAL TUITION AND FEES</b>	<b>\$ 13,843,753</b>	<b>\$ 8,735,200</b>	<b>\$ -</b>	<b>\$ 328,660</b>	<b>\$ -</b>	<b>\$ 3,602,400</b>	<b>\$ 2,154,599</b>	<b>\$ 80,641</b>	<b>\$ -</b>	<b>\$ 3,139,828</b>	<b>\$ 6,967,700</b>	<b>\$ -</b>	<b>\$ 38,852,781</b>
Direct Scholarships and Fellowships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
66% of State Appropriations - Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34% of State Appropriations - Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Appropriations - NRSF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Appropriations - Non-Formula Special Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Appropriations - Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL STATE APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
F&A Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL F&amp;A</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Sales & Services	\$ 12,369,925	\$ 240,000	\$ 125,646	\$ 2,186,224	\$ 13,054,478	\$ 2,750,247	\$ 450,000	\$ 11,600	\$ 29,040,770	\$ -	\$ 266,500	\$ 425,035	\$ 60,920,425
State Agency Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Use of One Time Balances for Current Year Expense	\$ 1,694,889	\$ -	\$ -	\$ -	\$ -	\$ 776,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,471,820
<b>TOTAL OTHER REVENUE</b>	<b>\$ 14,064,814</b>	<b>\$ 240,000</b>	<b>\$ 125,646</b>	<b>\$ 2,186,224</b>	<b>\$ 13,054,478</b>	<b>\$ 3,527,178</b>	<b>\$ 450,000</b>	<b>\$ 11,600</b>	<b>\$ 29,040,770</b>	<b>\$ -</b>	<b>\$ 266,500</b>	<b>\$ 425,035</b>	<b>\$ 63,392,245</b>
Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate	\$ (1,731,790)	\$ (33,600)	\$ (17,590)	\$ (306,071)	\$ (520,874)	\$ (385,035)	\$ (63,000)	\$ (1,624)	\$ (4,065,708)	\$ -	\$ (37,310)	\$ (59,505)	\$ (7,222,106)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 Going Forward	\$ (1,098,800)	\$ (698,800)	\$ -	\$ -	\$ -	\$ -	\$ (187,600)	\$ (17,500)	\$ -	\$ (7,167)	\$ (557,400)	\$ -	\$ (2,567,267)
<b>Participation Fee Payment (Outflow)</b>	<b>\$ (2,830,590)</b>	<b>\$ (732,400)</b>	<b>\$ (17,590)</b>	<b>\$ (306,071)</b>	<b>\$ (520,874)</b>	<b>\$ (385,035)</b>	<b>\$ (250,600)</b>	<b>\$ (19,124)</b>	<b>\$ (4,065,708)</b>	<b>\$ (7,167)</b>	<b>\$ (594,710)</b>	<b>\$ (59,505)</b>	<b>\$ (9,789,373)</b>
Strategic Investment Allocation	\$ 27,246,280	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,246,280
<b>Total Strategic Investment</b>	<b>\$ 27,246,280</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,246,280</b>
<b>Total Unrestricted Revenue</b>	<b>\$ 54,080,855</b>	<b>\$ 8,256,500</b>	<b>\$ 108,056</b>	<b>\$ 2,209,813</b>	<b>\$ 12,533,604</b>	<b>\$ 6,744,543</b>	<b>\$ 2,353,999</b>	<b>\$ 73,117</b>	<b>\$ 24,975,062</b>	<b>\$ 3,136,561</b>	<b>\$ 6,676,090</b>	<b>\$ 365,530</b>	<b>\$ 121,513,730</b>
<b>Expenses</b>													
Budgeted Salary and Wages - Faculty and Academic	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budgeted Salary and Wages - Professional and Administrative	\$ 14,803,693	\$ 1,260,116	\$ -	\$ 1,769,239	\$ -	\$ -	\$ 770,371	\$ -	\$ 1,650,982	\$ 369,618	\$ 1,471,634	\$ -	\$ 22,095,653
Budgeted Salary and Wages - Student Employees and Other	\$ 99,500	\$ 589,342	\$ -	\$ 41,900	\$ -	\$ -	\$ 330,000	\$ -	\$ 498,698	\$ -	\$ 350,000	\$ -	\$ 1,909,440
Discretionary Budget in IRM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Institution Wide Compensation Strategy	\$ 242,116	\$ 26,986	\$ -	\$ 0	\$ -	\$ -	\$ 10,323	\$ -	\$ 15,696	\$ 8,575	\$ 26,844	\$ -	\$ 330,541
Benefits Allocated from E&G	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Benefits	\$ 3,589,761	\$ 453,086	\$ -	\$ 607,100	\$ -	\$ -	\$ 263,390	\$ -	\$ 546,093	\$ 121,974	\$ 474,631	\$ -	\$ 6,056,035
<b>TOTAL PERSONNEL EXPENSES</b>	<b>\$ 18,735,070</b>	<b>\$ 2,329,530</b>	<b>\$ -</b>	<b>\$ 2,418,239</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,374,084</b>	<b>\$ -</b>	<b>\$ 2,711,469</b>	<b>\$ 500,167</b>	<b>\$ 2,323,109</b>	<b>\$ -</b>	<b>\$ 30,391,669</b>
Budgeted M&O (Maint & Operating Expense Budget)	\$ 31,292,606	\$ 1,794,533	\$ 29,156	\$ (208,426)	\$ 11,065,448	\$ 1,973,774	\$ 854,395	\$ 68,996	\$ 2,765,252	\$ 2,293,394	\$ 2,079,102	\$ 216,582	\$ 54,224,812
Utilities	\$ -	\$ 475,000	\$ -	\$ -	\$ -	\$ 298,700	\$ 6,000	\$ -	\$ 1,612,000	\$ 110,000	\$ 381,091	\$ 19,000	\$ 2,901,791
Debt Service	\$ 860,500	\$ 3,578,500	\$ -	\$ -	\$ 395,800	\$ 3,431,900	\$ -	\$ -	\$ 10,170,600	\$ 233,000	\$ 1,815,400	\$ -	\$ 20,485,700
<b>TOTAL NON-PERSONNEL EXPENSES</b>	<b>\$ 32,153,106</b>	<b>\$ 5,848,033</b>	<b>\$ 29,156</b>	<b>\$ (208,426)</b>	<b>\$ 11,461,248</b>	<b>\$ 5,704,374</b>	<b>\$ 860,395</b>	<b>\$ 68,996</b>	<b>\$ 14,547,852</b>	<b>\$ 2,636,394</b>	<b>\$ 4,275,593</b>	<b>\$ 235,582</b>	<b>\$ 77,612,303</b>
<b>TOTAL DIRECT EXPENSES</b>	<b>\$ 50,888,177</b>	<b>\$ 8,177,563</b>	<b>\$ 29,156</b>	<b>\$ 2,209,813</b>	<b>\$ 11,461,248</b>	<b>\$ 5,704,374</b>	<b>\$ 2,234,479</b>	<b>\$ 68,996</b>	<b>\$ 17,259,321</b>	<b>\$ 3,136,561</b>	<b>\$ 6,598,703</b>	<b>\$ 235,582</b>	<b>\$ 108,003,972</b>
<b>Support Unit Expense Allocation</b>													
Academic Support Unit Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative Support Total	\$ 3,192,678	\$ 61,944	\$ 77,430	\$ -	\$ 996,960	\$ 1,003,467	\$ 116,145	\$ 2,994	\$ 7,587,392	\$ -	\$ 68,784	\$ 127,527	\$ 13,235,320
<b>Total Support Unit Expense</b>	<b>\$ 3,192,678</b>	<b>\$ 61,944</b>	<b>\$ 77,430</b>	<b>\$ -</b>	<b>\$ 996,960</b>	<b>\$ 1,003,467</b>	<b>\$ 116,145</b>	<b>\$ 2,994</b>	<b>\$ 7,587,392</b>	<b>\$ -</b>	<b>\$ 68,784</b>	<b>\$ 127,527</b>	<b>\$ 13,235,320</b>
<b>Total Expense</b>	<b>\$ 54,080,854</b>	<b>\$ 8,239,507</b>	<b>\$ 106,586</b>	<b>\$ 2,209,813</b>	<b>\$ 12,458,209</b>	<b>\$ 6,707,841</b>	<b>\$ 2,350,624</b>	<b>\$ 71,990</b>	<b>\$ 24,846,713</b>	<b>\$ 3,136,561</b>	<b>\$ 6,667,486</b>	<b>\$ 363,109</b>	<b>\$ 121,239,293</b>
<b>Net Total Use of Carryforwards &amp; Other Funding</b>	<b>\$ 0</b>	<b>\$ 16,993</b>	<b>\$ 1,470</b>	<b>\$ (0)</b>	<b>\$ 75,396</b>	<b>\$ 36,703</b>	<b>\$ 3,375</b>	<b>\$ 1,127</b>	<b>\$ 128,350</b>	<b>\$ (0)</b>	<b>\$ 8,604</b>	<b>\$ 2,421</b>	<b>\$ 274,437</b>

The University of Texas at San Antonio  
 IRM Budget Statement  
 Fiscal Year Ending August 31, 2024  
 Effective September 1, 2023

IRMV24 Budget Model Income Statement	Global Initiatives	Graduate & Post Doctoral Studies	Honors College	Academic Affairs - All Other	Academic Innovations	Library	Academic Success	Business Affairs	Advancement & Alumni Engagement	Real Estate and Property Management	UTS	Inclusive Excellence	President's Division	Public Safety	Research	Strategic Enrollment	Student Affairs	Student Success	University Relations	School of Data Science	Institutional Strategic Planning & Compliance Risk Management	School of Public Health	SUPPORT UNIT TOTALS
<b>Revenues</b>																							
Allocated Undergraduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Allocated Graduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Online Programs (Option 3 Tuition)	\$ -	\$ -	\$ -	\$ -	\$ 11,056,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,056,000
Differential Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Graduate Incremental Tuition (GIT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Student Fees - Mandatory	\$ 150,288	\$ 1,482,900	\$ -	\$ 115,157	\$ 3,828,000	\$ 12,638,800	\$ 1,694,005	\$ -	\$ -	\$ -	\$ 20,521,526	\$ -	\$ -	\$ 63,000	\$ -	\$ 4,638,696	\$ 5,199,908	\$ 8,705,000	\$ -	\$ -	\$ -	\$ 758,905	\$ 57,776,223
Student Fees - Course, Lab, and Optional	\$ 2,544,930	\$ -	\$ 996,700	\$ -	\$ 8,500,000	\$ -	\$ -	\$ 278,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,384,000	\$ -	\$ 955,000	\$ -	\$ -	\$ -	\$ -	\$ 18,660,430
<b>TOTAL TUITION AND FEES</b>	<b>\$ 2,695,118</b>	<b>\$ 1,482,900</b>	<b>\$ 996,700</b>	<b>\$ 115,157</b>	<b>\$ 21,384,000</b>	<b>\$ 12,638,800</b>	<b>\$ 1,694,005</b>	<b>\$ 278,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,521,526</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 63,000</b>	<b>\$ -</b>	<b>\$ 10,013,696</b>	<b>\$ 5,199,908</b>	<b>\$ 9,660,998</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 758,905</b>	<b>\$ 87,503,653</b>
Direct Scholarships and Fellowships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
60% of State Appropriations - Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34% of State Appropriations - Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Appropriations - NRSF	\$ -	\$ -	\$ -	\$ 2,038,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,305,314	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Appropriations - Non-Formula Special Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,001,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,569,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,344,022
State Appropriations - Benefits	\$ 106,939	\$ 191,237	\$ 182,128	\$ 1,322,360	\$ 454	\$ 277,157	\$ 532,825	\$ 2,659,711	\$ 556,789	\$ 1,307,867	\$ 321,327	\$ -	\$ 175,086	\$ 1,114,374	\$ 2,719,940	\$ 764,965	\$ 16,932	\$ 248,808	\$ 521,780	\$ 145,425	\$ 546,875	\$ -	\$ 13,712,969
<b>TOTAL STATE APPROPRIATIONS</b>	<b>\$ 106,939</b>	<b>\$ 191,237</b>	<b>\$ 182,128</b>	<b>\$ 3,361,068</b>	<b>\$ 454</b>	<b>\$ 1,278,769</b>	<b>\$ 532,825</b>	<b>\$ 2,659,711</b>	<b>\$ 556,789</b>	<b>\$ 1,307,867</b>	<b>\$ 321,327</b>	<b>\$ -</b>	<b>\$ 175,086</b>	<b>\$ 1,114,374</b>	<b>\$ 16,199,719</b>	<b>\$ 764,965</b>	<b>\$ 16,932</b>	<b>\$ 1,818,152</b>	<b>\$ 521,780</b>	<b>\$ 145,425</b>	<b>\$ 546,875</b>	<b>\$ -</b>	<b>\$ 31,802,412</b>
F&A Allocation	\$ 10,100	\$ 16,100	\$ -	\$ 4,400	\$ 25,400	\$ 6,600	\$ 5,700	\$ 921,280	\$ -	\$ -	\$ 456,841	\$ -	\$ -	\$ -	\$ 4,873,100	\$ 1,800	\$ -	\$ 26,100	\$ 43,178	\$ -	\$ -	\$ -	\$ 6,390,600
<b>TOTAL F&amp;A</b>	<b>\$ 10,100</b>	<b>\$ 16,100</b>	<b>\$ -</b>	<b>\$ 4,400</b>	<b>\$ 25,400</b>	<b>\$ 6,600</b>	<b>\$ 5,700</b>	<b>\$ 921,280</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 456,841</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,873,100</b>	<b>\$ 1,800</b>	<b>\$ -</b>	<b>\$ 26,100</b>	<b>\$ 43,178</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,390,600</b>
Sales & Services	\$ 802,600	\$ -	\$ 15,000	\$ 43,768	\$ 2,431,900	\$ 185,500	\$ 212,500	\$ 5,147,680	\$ -	\$ -	\$ 35,100	\$ -	\$ -	\$ 180,000	\$ 517,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 779,031	\$ 10,354,719
State Agency Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,000	\$ -	\$ -	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 436,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 504,500
Use of One Time Balances for Current Year Expense	\$ -	\$ -	\$ -	\$ 5,994,450	\$ 595,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 661,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,939
<b>TOTAL OTHER REVENUE</b>	<b>\$ 802,600</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 6,038,218</b>	<b>\$ 3,027,479</b>	<b>\$ 185,500</b>	<b>\$ 212,500</b>	<b>\$ 5,191,680</b>	<b>\$ -</b>	<b>\$ 24,000</b>	<b>\$ 696,211</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>	<b>\$ 517,640</b>	<b>\$ 436,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,132,298</b>
Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate	\$ (112,364)	\$ -	\$ (2,100)	\$ (6,128)	\$ (1,888,304)	\$ (26,530)	\$ (29,750)	\$ (726,835)	\$ -	\$ (3,360)	\$ (4,914)	\$ -	\$ -	\$ (25,200)	\$ (72,470)	\$ (61,110)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (56)	\$ (2,959,122)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21 AND 8% FY22 Going Forward	\$ (112,600)	\$ (118,600)	\$ -	\$ -	\$ (58,200)	\$ (1,016,200)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (116,500)	\$ (946,900)	\$ (643,100)	\$ -	\$ -	\$ -	\$ -	\$ (4,694,800)
Participation Fee Payment (Outflow)	\$ (123,964)	\$ (118,600)	\$ (2,100)	\$ (6,128)	\$ (1,946,506)	\$ (1,042,730)	\$ (29,750)	\$ (726,835)	\$ -	\$ (3,360)	\$ (1,788,614)	\$ -	\$ -	\$ (25,200)	\$ (72,470)	\$ (177,610)	\$ (946,900)	\$ (643,100)	\$ -	\$ -	\$ -	\$ (56)	\$ (7,653,922)
<b>Strategic Investment Allocation</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Strategic Investment</b>	<b>\$ 3,490,739</b>	<b>\$ 1,571,637</b>	<b>\$ 1,191,728</b>	<b>\$ 9,512,795</b>	<b>\$ 11,434,827</b>	<b>\$ 13,071,939</b>	<b>\$ 2,415,280</b>	<b>\$ 8,324,736</b>	<b>\$ 556,789</b>	<b>\$ 1,328,507</b>	<b>\$ 20,207,291</b>	<b>\$ -</b>	<b>\$ 175,086</b>	<b>\$ 1,332,174</b>	<b>\$ 21,511,989</b>	<b>\$ 11,039,291</b>	<b>\$ 4,269,940</b>	<b>\$ 10,861,250</b>	<b>\$ 564,958</b>	<b>\$ 145,425</b>	<b>\$ 2,106,404</b>	<b>\$ -</b>	<b>\$ 125,119,041</b>
<b>Total Unrestricted Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,670,776</b>	<b>\$ -</b>	<b>\$ 13,071,939</b>	<b>\$ 2,415,280</b>	<b>\$ 8,324,736</b>	<b>\$ 556,789</b>	<b>\$ 1,328,507</b>	<b>\$ 20,207,291</b>	<b>\$ -</b>	<b>\$ 175,086</b>	<b>\$ 1,332,174</b>	<b>\$ 21,511,989</b>	<b>\$ 11,039,291</b>	<b>\$ 4,269,940</b>	<b>\$ 10,861,250</b>	<b>\$ 564,958</b>	<b>\$ 145,425</b>	<b>\$ 2,106,404</b>	<b>\$ -</b>	<b>\$ 125,119,041</b>
Sponsored Programs	\$ -	\$ -	\$ 4,700	\$ 7,600	\$ -	\$ 13,800	\$ 189,000	\$ 1,400	\$ 515,703	\$ -	\$ 900	\$ 800	\$ 65,700	\$ 2,600	\$ 108,700	\$ 71,700	\$ 8,700	\$ 20,700	\$ 18,800	\$ 889,800	\$ -	\$ -	\$ 2,036,603
Gifts	\$ 800	\$ 298,800	\$ 210,800	\$ 104,700	\$ -	\$ 298,300	\$ -	\$ -	\$ 26,600	\$ -	\$ -	\$ -	\$ 1,626,500	\$ -	\$ 98,900	\$ 3,805,400	\$ 10,600	\$ 28,000	\$ -	\$ 22,000	\$ -	\$ -	\$ 6,531,400
Official Occasions - Investment Income Allocations	\$ -	\$ -	\$ -	\$ 67,500	\$ -	\$ -	\$ -	\$ 92,600	\$ 4,396,317	\$ 5,500	\$ 18,000	\$ 11,500	\$ 355,503	\$ 5,000	\$ 30,000	\$ -	\$ 125,500	\$ -	\$ 149,000	\$ -	\$ -	\$ -	\$ 5,258,420
<b>Total Restricted Revenue</b>	<b>\$ 800</b>	<b>\$ 303,500</b>	<b>\$ 218,400</b>	<b>\$ 4,842,976</b>	<b>\$ 16,000</b>	<b>\$ 432,100</b>	<b>\$ 189,000</b>	<b>\$ 906,668</b>	<b>\$ 4,940,620</b>	<b>\$ 5,500</b>	<b>\$ 7,844,243</b>	<b>\$ 12,300</b>	<b>\$ 2,047,703</b>	<b>\$ 7,600</b>	<b>\$ 20,387,480</b>	<b>\$ 3,877,100</b>	<b>\$ 144,800</b>	<b>\$ 48,700</b>	<b>\$ 202,509</b>	<b>\$ 891,800</b>	<b>\$ 457,941</b>	<b>\$ -</b>	<b>\$ 47,777,740</b>
<b>TOTAL REVENUE</b>	<b>\$ 3,491,539</b>	<b>\$ 1,875,137</b>	<b>\$ 1,410,128</b>	<b>\$ 14,355,681</b>	<b>\$ 22,506,827</b>	<b>\$ 13,504,039</b>	<b>\$ 2,604,280</b>	<b>\$ 9,231,404</b>	<b>\$ 5,497,409</b>	<b>\$ 1,334,007</b>	<b>\$ 28,091,534</b>	<b>\$ 12,300</b>	<b>\$ 2,222,789</b>	<b>\$ 1,339,774</b>	<b>\$ 20,387,480</b>	<b>\$ 14,916,391</b>	<b>\$ 4,414,740</b>	<b>\$ 10,909,950</b>	<b>\$ 767,467</b>	<b>\$ 1,037,225</b>	<b>\$ 2,564,635</b>	<b>\$ -</b>	<b>\$ 183,952,781</b>
<b>Expenses</b>																							
Budgeted Salary and Wages - Faculty and Academic	\$ 189,589	\$ 66,000	\$ 237,781	\$ 3,330,694	\$ 2,494,440	\$ -	\$ 11,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 502,674	\$ -	\$ -	\$ -	\$ -	\$ 265,131	\$ -	\$ -	\$ 7,150,341
Budgeted Salary and Wages - Professional and Administrative	\$ 1,009,669	\$ 1,421,250	\$ 1,185,385	\$ 3,790,701	\$ 8,012,661	\$ 5,847,641	\$ 3,949,187	\$ 15,837,364	\$ 5,726,678	\$ 6,957,799	\$ 11,914,815	\$ 751,208	\$ 1,667,014	\$ 6,134,622	\$ 14,000,099	\$ 10,676,690	\$ 1,654,222	\$ 7,488,286	\$ 2,778,742	\$ 508,523	\$ 3,870,317	\$ -	\$ 115,182,943
Budgeted Salary and Wages - Student Employees and Other	\$ 40,947	\$ 35,000	\$ 76,000	\$ 13,037	\$ 334,174	\$ 216,423	\$ 371,445	\$ 70,779	\$ -	\$ 56,371	\$ 395,166	\$ -	\$ 24,477	\$ 54,264	\$ 15,095	\$ 208,874	\$ 147,556	\$ 892,793	\$ 7,201	\$ -	\$ -	\$ -	\$ 2,984,513
Discretionary Budget in IRM	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Institution Wide Compensation Strategy	\$ 11,505	\$ 23,378	\$ 12,435	\$ 79,886	\$ 3,170	\$ 17,554	\$ 55,625	\$ 132,369	\$ 64,779	\$ 133,995	\$ 32,267	\$ 16,913	\$ 31,774	\$ 122,218	\$ 281,020	\$ 225,899	\$ 1,904	\$ 27,678	\$ 62,522	\$ 11,015	\$ -	\$ -	\$ 1,598,012
Benefits Allocated from E&G	\$ 191,940	\$ 343,243	\$ 326,893	\$ 2,373,420	\$ 815	\$ 497,455	\$ 956,341	\$ 4,773,782	\$ 999,353	\$ 2,347,424	\$ 576,734	\$ -	\$ 314,253	\$ 2,000,134	\$ 4,881,884	\$ 1,372,998	\$ 30,391	\$ 446,573	\$ 936,517	\$ 261,016	\$ -	\$ -	\$ 24,612,725
Benefits	\$ 207,682	\$ 151,179	\$ 93,639	\$ 28,612	\$ 3,161,760	\$ 1,511,270	\$ 380,238	\$ 497,491	\$ 894,235	\$ -	\$ 2,640,031	\$ 223,276	\$ 115,014	\$ 80,360	\$ -	\$ 2,084,660	\$ 429,139	\$ 1,971,747	\$ -	\$ -	\$ -	\$ -	\$ 14,804,784
<b>TOTAL NON-PERSONNEL EXPENSES</b>	<b>\$ 1,651,332</b>	<b>\$ 2,040,050</b>	<b>\$ 1,921,133</b>	<b>\$ 9,616,350</b>	<b>\$ 14,007,020</b>	<b>\$ 8,090,343</b>	<b>\$ 5,724,290</b>	<b>\$ 21,491,285</b>	<b>\$ 7,685,045</b>	<b>\$ 15,559,013</b>	<b>\$ 991,397</b>	<b>\$ 2,149,532</b>	<b>\$ 8,391,598</b>	<b>\$ 19,680,772</b>	<b>\$ 34,569,211</b>	<b>\$ 2,263,212</b>	<b>\$ 10,827,077</b>	<b>\$ 3,784,982</b>	<b>\$ 1,045,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 166,333,218</b>
Budgeted M&O (Main & Operating Expense Budget)	\$ 2,551,179	\$ 2,357,197	\$ 850,537	\$ 12,909,057	\$ 8,505,755	\$ 6,628,335	\$ 740,853	\$ 9,717,285	\$ 1,281,803	\$ 14,681,945	\$ 34,873	\$ 2,172,210	\$ 594,017	\$ 29,466,614	\$ 6,920,112	\$ 2,256,970	\$ 1,426,003	\$ 830,330	\$ 1,074,863	\$ 1,057,956	\$ 743,750	\$ -	\$ 111,000
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL NON-PERSONNEL EXPENSES</b>	<b>\$ 2,551,179</b>	<b>\$ 2,357,197</b>	<b>\$ 850,537</b>	<b>\$ 12,909,057</b>																			