

UTSA		FY 2020 IRM Budget Model Income Statement (Restated and Includes CHCaP)		Academic Units Total	Auxiliaries Total	Support Units Total	Model Total
Allocation Type	Revenues						
66%/WSCH/34% COR	Allocated Undergraduate Tuition		138,249,760				138,249,760
66%/WSCH/34% COR	Allocated Graduate Tuition		17,275,662		-		17,275,662
Direct	Differential Tuition		6,384,900		-		6,384,900
100% COR	Graduate Incremental Tuition (GIT)		4,139,031		-		4,139,031
Direct	Student Fees - Mandatory		135,174		33,767,055	50,378,798	84,281,027
Direct	Student Fees - Course, Lab, and Optional		7,190,790		-	10,263,089	17,453,879
TOTAL TUITION AND FEES			173,375,317		33,767,055	60,641,887	267,784,259
Direct	Direct Scholarships and Fellowships		-		-	20,000	20,000
TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER DISCOUNTS			-		-	20,000	20,000
WSCH	66% of State Appropriations - Instruction		53,543,879		-		53,543,879
Total Research Expenditures	34% of State Appropriations - Research		27,583,200		-		27,583,200
Direct	State Appropriations - CORE		1,093,377		-	4,122,467	5,215,844
Direct	State Appropriations - Non-Formula Special Items		352,439		-	8,046,578	8,399,017
E&G Benefit Expense	State Appropriations - Benefits		33,406,700		-		33,406,700
TOTAL STATE APPROPRIATIONS			115,979,595		-	12,169,045	128,148,640
Allocated	Sponsored Programs		53,126,000		-		53,126,000
Sponsored Program Revenue	F&A Allocation		7,674,800		-		7,674,800
TOTAL SPONSORED PROGRAMS AND F&A			60,800,800		-	-	60,800,800
Prior Year Actuals	Gift Contributions for Operations		4,524,300	2,568,300			7,092,600
Direct	Direct Endowment & Other Investment Distribution		4,279,392	46,906		509,130	4,835,428
Direct	Official Occasions - Investment Income Allocations		-	102,225		2,269,975	2,372,200
TOTAL GIFTS, ENDOWMENT, AND OTHER INVESTMENT INCOME			8,803,692	2,717,431		2,779,105	14,300,228
Direct	Sales & Services		3,062,217	47,341,920		6,083,132	56,487,269
Direct	State Agency Transfer In		166,050			1,316,267	1,482,317
Direct	Other Operating Revenue		-			238,000	238,000
TOTAL OTHER REVENUE			3,228,267	47,341,920		7,637,399	58,207,586
Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate			(36,107,883)	(6,627,869)		(18,284)	(42,754,036)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY2020 & FY2021			(6,759)	(1,688,353)		(2,518,940)	(4,214,052)
STRATEGIC INVESTMENT CONTRIBUTION (OUTFLOW)			(36,114,642)	(8,316,222)		(2,537,224)	(46,968,088)
Strategic Investment Allocation (Base Year + 3 Years Fixed for Academic Revenue Units)			30,272,078	12,621,050			42,893,128
STRATEGIC INVESTMENT ALLOCATION (INFLOW)			30,272,078	12,621,050		-	42,893,128
TOTAL REVENUE			356,345,108	88,131,234		80,710,212	525,186,554
Allocation Type	Expenses						
Direct	Budgeted Salary and Wages - Faculty and Academic		91,835,288	19,200		8,303,290	100,157,778
Direct	Budgeted Salary and Wages - Professional and Administrative		18,775,290	17,657,205		95,871,183	132,303,678
Direct	Budgeted Salary and Wages - Student Employees and Other		2,060,070	3,200,394		3,419,636	8,680,100
Staff/Faculty Salaries E&G	E&G Merit Pool		2,580,400			1,594,700	4,175,100
Staff/Faculty Salaries E&G	Benefits Allocated from E&G		33,406,700			20,568,600	53,975,300
Direct/Allocation	Benefits		1,242,883	5,484,098		9,899,860	16,626,841
TOTAL PERSONNEL EXPENSES			149,900,631	26,360,897		139,657,269	315,918,797
Direct	M&O (Maint & Operating Expense Budget)		86,803,888	41,226,994		60,014,574	188,045,456
Direct	Utilities		-			11,325,000	11,325,000
Direct	Debt Service		-	16,828,802			16,828,802
TOTAL NON-PERSONNEL EXPENSES			86,803,888	58,055,796		71,339,574	216,199,258
TOTAL DIRECT EXPENSES			236,704,519	84,416,693		210,996,843	532,118,055
Allocation Type	Support Unit Expense Allocation						
	Academic Support Unit Total		56,709,824			(56,709,824)	-
	Administrative Support Total		62,930,765	10,646,041		(73,576,806)	-
TOTAL SUPPORT UNIT ALLOCATIONS			119,640,589	10,646,041		(130,286,630)	-
TOTAL EXPENSE			356,345,108	95,062,734		-	-
NET TOTAL USE OF CARRYFORWARDS			-	(6,931,500)		-	-

FY2020 IRM Budget Model Income Statement (Restated and Includes CHCaP)		Athletics	Campus Recreation	Campus Services - Bookstore	Campus Services - Business	Campus Services - Food	Campus Services - Parking	Campus Services - Transportation	Campus Services - UTSA Card	Child Development Center	Housing Services	Student Health Services	Student Union	Business Affairs	Auxiliaries Total
Allocation Type	Revenues														
66%/WSCH/34% COR	Allocated Undergraduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
66%/WSCH/34% COR	Allocated Graduate Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	Differential Tuition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
100% COR	Graduate Incremental Tuition (GIT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	Student Fees - Mandatory	\$ 13,846,698	\$ 8,520,500	\$ -	\$ 258,307	\$ -	\$ -	\$ 1,306,189	\$ 68,604	\$ 140,397	\$ -	\$ 2,321,900	\$ 6,949,000	\$ 355,460	\$ 33,767,055
Direct	Student Fees - Course, Lab, and Optional	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL TUITION AND FEES	\$ 13,846,698	\$ 8,520,500	\$ -	\$ 258,307	\$ -	\$ -	\$ 1,306,189	\$ 68,604	\$ 140,397	\$ -	\$ 2,321,900	\$ 6,949,000	\$ 355,460	\$ 33,767,055
Direct	Direct Scholarships and Fellowships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER DISCOUNTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WSCH	66% of State Appropriations - Instruction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Research Expenditures	34% of State Appropriations - Research	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	State Appropriations - CORE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	State Appropriations - Non-Formula Special Items	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E&G Benefit Expense	State Appropriations - Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL STATE APPROPRIATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Allocated	Sponsored Programs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sponsored Program Revenue	F&A Allocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL SPONSORED PROGRAMS AND F&A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Actuals	Gift Contributions for Operations	\$ 2,558,000	\$ 10,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,568,300
Direct	Direct Endowment & Other Investment Distribution	\$ 45,665	\$ 1,241	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,906
Direct	Investment Income Allocations	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225	\$ 100,000	\$ -	\$ 102,225
	TOTAL GIFTS, ENDOWMENT, AND OTHER INVESTMENT INCOME	\$ 2,603,665	\$ 11,541	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225	\$ 100,000	\$ -	\$ 2,717,431
Direct	Sales & Services	\$ 8,230,162	\$ 673,300	\$ 212,611	\$ 2,262,828	\$ 9,676,755	\$ 6,041,350	\$ 1,538,372	\$ 13,742	\$ 803,400	\$ 17,388,500	\$ 170,800	\$ 330,100	\$ -	\$ 47,341,920
Direct	State Agency Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	Other Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL OTHER REVENUE	\$ 8,230,162	\$ 673,300	\$ 212,611	\$ 2,262,828	\$ 9,676,755	\$ 6,041,350	\$ 1,538,372	\$ 13,742	\$ 803,400	\$ 17,388,500	\$ 170,800	\$ 330,100	\$ -	\$ 47,341,920
Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate		\$ (1,152,223)	\$ (94,262)	\$ (29,766)	\$ (316,796)	\$ (1,354,746)	\$ (845,789)	\$ (215,372)	\$ (1,924)	\$ (112,476)	\$ (2,434,390)	\$ (23,912)	\$ (46,214)	\$ -	\$ (6,627,869)
Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21		\$ (692,335)	\$ (426,025)	\$ -	\$ (12,915)	\$ -	\$ -	\$ (65,309)	\$ (3,430)	\$ (7,020)	\$ -	\$ (116,095)	\$ (347,450)	\$ (17,773)	\$ (1,688,353)
	STRATEGIC INVESTMENT CONTRIBUTION (OUTFLOW)	\$ (1,844,558)	\$ (520,287)	\$ (29,766)	\$ (329,711)	\$ (1,354,746)	\$ (845,789)	\$ (280,682)	\$ (5,354)	\$ (119,496)	\$ (2,434,390)	\$ (140,007)	\$ (393,664)	\$ (17,773)	\$ (8,316,222)
Strategic Investment Allocation (Base Year + 3 years for Academic Revenue Units)		\$ 12,621,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,621,050
	STRATEGIC INVESTMENT ALLOCATION (INFLOW)	\$ 12,621,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,621,050
	TOTAL REVENUE	\$ 35,457,017	\$ 8,685,054	\$ 182,845	\$ 2,192,424	\$ 8,322,009	\$ 5,195,561	\$ 2,563,879	\$ 76,992	\$ 824,301	\$ 14,954,110	\$ 2,353,918	\$ 6,985,436	\$ 337,687	\$ 88,131,234
Allocation Type	Expenses														
Direct	Budgeted Salary and Wages - Faculty and Academic	\$ 19,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,200
Direct	Budgeted Salary and Wages - Professional and Administrative	\$ 9,254,873	\$ 1,046,569	\$ -	\$ 1,565,437	\$ -	\$ -	\$ 862,472	\$ -	\$ 730,776	\$ 1,443,892	\$ 1,377,231	\$ 1,103,837	\$ 272,118	\$ 17,657,205
Direct	Budgeted Salary and Wages - Student Employees and Other	\$ 138,348	\$ 1,390,312	\$ -	\$ 52,000	\$ -	\$ -	\$ 360,400	\$ -	\$ 14,143	\$ 545,191	\$ -	\$ 700,000	\$ -	\$ 3,200,394
Staff/Faculty Salaries E&G	E&G Merit Pool	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct/Allocation	Benefits	\$ 2,479,663	\$ 366,440	\$ -	\$ 666,244	\$ -	\$ -	\$ 442,520	\$ -	\$ 146,378	\$ 602,301	\$ 352,045	\$ 358,415	\$ 70,092	\$ 5,484,098
	TOTAL PERSONNEL EXPENSES	\$ 11,892,084	\$ 2,803,321	\$ -	\$ 2,283,681	\$ -	\$ -	\$ 1,665,392	\$ -	\$ 891,297	\$ 2,591,384	\$ 1,729,276	\$ 2,162,252	\$ 342,210	\$ 26,360,897
Direct	M&O (Maint & Operating Expense Budget)	\$ 19,830,996	\$ 1,738,669	\$ 52,398	\$ 238,454	\$ 8,456,212	\$ 1,683,467	\$ 1,306,495	\$ 62,039	\$ 52,500	\$ 4,837,421	\$ 525,013	\$ 2,430,080	\$ 13,250	\$ 41,226,994
Direct	Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Direct	Debt Service	\$ 297,473	\$ 3,555,069	\$ -	\$ -	\$ 690,504	\$ 3,286,854	\$ -	\$ -	\$ -	\$ 6,931,066	\$ 239,636	\$ 1,828,200	\$ -	\$ 16,828,802
	TOTAL NON-PERSONNEL EXPENSES	\$ 20,128,469	\$ 5,293,738	\$ 52,398	\$ 238,454	\$ 9,146,716	\$ 4,970,321	\$ 1,306,495	\$ 62,039	\$ 52,500	\$ 11,768,487	\$ 764,649	\$ 4,258,280	\$ 13,250	\$ 58,055,796
	TOTAL DIRECT EXPENSES	\$ 32,020,553	\$ 8,097,059	\$ 52,398	\$ 2,522,135	\$ 9,146,716	\$ 4,970,321	\$ 2,971,887	\$ 62,039	\$ 943,797	\$ 14,359,871	\$ 2,493,925	\$ 6,420,532	\$ 355,460	\$ 84,416,693
Support Unit Expense Allocation															
	Academic Support Unit Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Administrative Support Total	\$ 3,436,464	\$ 962,869	\$ 4,884	\$ 235,104	\$ 993,137	\$ 1,422,045	\$ 277,028	\$ 5,783	\$ 148,934	\$ 2,042,844	\$ 303,454	\$ 780,361	\$ 33,134	\$ 10,646,041
	TOTAL SUPPORT UNIT EXPENSE	\$ 3,436,464	\$ 962,869	\$ 4,884	\$ 235,104	\$ 993,137	\$ 1,422,045	\$ 277,028	\$ 5,783	\$ 148,934	\$ 2,042,844	\$ 303,454	\$ 780,361	\$ 33,134	\$ 10,646,041
	TOTAL EXPENSE	\$ 35,457,017	\$ 9,059,928	\$ 57,282	\$ 2,757,239	\$ 10,139,853	\$ 6,392,366	\$ 3,248,915	\$ 67,822	\$ 1,092,731	\$ 16,402,715	\$ 2,797,379	\$ 7,200,893	\$ 388,594	\$ 95,062,734
	NET TOTAL USE OF CARRYFORWARDS	\$ -	\$ (374,874)	\$ 125,563	\$ (564,815)	\$ (1,817,844)	\$ (1,196,805)	\$ (685,036)	\$ 9,170	\$ (268,430)	\$ (1,448,605)	\$ (443,461)	\$ (215,457)	\$ (50,907)	\$ (6,931,500)

FY2020 IRM Budget Model Income Statement (Restated and Includes CHCaP)		Academic Affairs - Global Initiatives	Academic Affairs - Graduate School	Academic Affairs - Honors College	Academic Affairs - Institutional Intelligence	Academic Affairs	Academic Affairs - Academic Innovations	Academic Affairs - Library	Academic Affairs - Academic Success	Business Affairs	External Relations	Facilities	Human Resources	IMT	Inclusive Excellence	President's Division	Public Safety	Research	Strategic Enrollment	Student Affairs	Student Success	SUPPORT UNIT TOTALS	MODEL TOTAL	
Allocation Type	Revenues																							
	66%/WSCH/34% COR																							
	66%/WSCH/34% COR																							
	Direct																							
	100% COR																							
	Direct																							
	Direct																							
	Student Fees - Mandatory	\$ 148,631		\$ 123,000			\$ 2,463,853	\$ 11,516,100	\$ 1,452,697				\$ 15,935,692		\$ 1,200,291	\$ 63,000		\$ 3,934,858	\$ 5,700,714	\$ 7,839,962	\$ 50,378,798	\$ 84,281,027		
	Student Fees - Course, Lab, and Optional	\$ 444,500	\$ 255,500	\$ 349,600			\$ 4,866,600						\$ 133,500					\$ 3,332,200		\$ 881,189	\$ 10,263,089	\$ 17,453,879		
	TOTAL TUITION AND FEES	\$ 593,131	\$ 255,500	\$ 472,600	\$ -	\$ -	\$ 7,330,453	\$ 11,516,100	\$ 1,452,697	\$ -	\$ -	\$ -	\$ 133,500	\$ -	\$ 1,200,291	\$ 63,000	\$ -	\$ 7,267,058	\$ 5,700,714	\$ 8,721,151	\$ 60,641,887	\$ 267,784,259		
	Direct																							
	TOTAL SCHOLARSHIPS, FELLOWSHIPS, WAIVERS AND OTHER DISCOUNTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ 20,000	
	WSCH																							
	66% of State Appropriations - Instruction																							
	34% of State Appropriations - Research																							
	Direct																							
	State Appropriations - CORE																		\$ 4,122,467			\$ 4,122,467	\$ 5,215,844	
	State Appropriations - Non-Formula Special Items							\$ 1,750,000		\$ 1,001,572									\$ 5,009,277		\$ 285,729	\$ 8,046,578	\$ 8,399,017	
	E&G Benefit Expense																						\$ -	\$ 33,406,700
	TOTAL STATE APPROPRIATIONS	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000	\$ -	\$ 1,001,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,131,744	\$ 285,729	\$ -	\$ 12,169,045	\$ 128,148,640	
	Allocated																							
	Sponsored Programs																							
	F&A Allocation																							
	TOTAL SPONSORED PROGRAMS AND F&A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Prior Year Actuals																							
	Gift Contributions for Operations																							
	Direct																							
	Direct Investment & Other Investment Distribution	\$ 39,203		\$ 28,698			\$ 278,708									\$ 9,795			\$ 152,143	\$ 583		\$ 509,130	\$ 4,835,428	
	Investment Income Allocations					\$ 248,000		\$ 9,000		\$ 70,200	\$ 1,327,200	\$ 3,000	\$ 27,800	\$ 20,000	\$ 30,000	\$ 303,500	\$ 2,000	\$ 30,000	\$ 41,500	\$ 157,775		\$ 2,269,975	\$ 2,372,200	
	TOTAL GIFTS, ENDOWMENT, AND OTHER INVESTMENT INCOME	\$ 39,203	\$ -	\$ 28,698	\$ -	\$ 248,000	\$ -	\$ 287,708	\$ -	\$ 70,200	\$ 1,327,200	\$ 3,000	\$ 27,800	\$ 20,000	\$ 30,000	\$ 313,295	\$ 2,000	\$ 30,000	\$ 193,643	\$ 158,358	\$ -	\$ 2,779,105	\$ 14,300,228	
	Direct																							
	Sales & Services	\$ 426,600	\$ 15,600				\$ 28,700	\$ 1,111,300	\$ 231,200	\$ 1,076,000				\$ 136,500		\$ 722,232	\$ 139,200	\$ 351,900	\$ 1,820,200	\$ 23,700		\$ 6,083,132	\$ 56,487,269	
	Direct																							
	State Agency Transfer In							\$ 1,316,267															\$ 1,316,267	\$ 1,482,317
	Direct																						\$ -	\$ 238,000
	Other Operating Revenue																						\$ -	\$ 238,000
	TOTAL OTHER REVENUE	\$ 426,600	\$ 15,600	\$ -	\$ -	\$ -	\$ 1,344,967	\$ 1,111,300	\$ 231,200	\$ 1,081,500	\$ -	\$ -	\$ -	\$ 136,500	\$ -	\$ 722,232	\$ 139,200	\$ 351,900	\$ 2,052,700	\$ 23,700	\$ -	\$ 7,637,399	\$ 58,207,586	
	Strategic Investment Contribution (Tuition, State Approp, F&A & Other Revenue) - 14% Rate																						\$ (18,284)	\$ (42,754,036)
	Strategic Investment Contribution (Mandatory Fees) - 5% Rate FY20 & 21	\$ (7,432)		\$ (6,150)			\$ (123,193)	\$ (575,805)	\$ (72,635)					\$ (796,785)		\$ (60,015)	\$ (3,150)		\$ (196,743)	\$ (285,036)	\$ (391,998)	\$ (2,518,940)	\$ (4,214,051)	
	STRATEGIC INVESTMENT CONTRIBUTION (OUTFLOW)	\$ (7,432)	\$ -	\$ (6,150)	\$ -	\$ -	\$ (123,193)	\$ (594,089)	\$ (72,635)	\$ -	\$ -	\$ -	\$ -	\$ (796,785)	\$ -	\$ (60,015)	\$ (3,150)	\$ -	\$ (196,743)	\$ (285,036)	\$ (391,998)	\$ (2,537,224)	\$ (46,368,087)	
	Strategic Investment Allocation (Base Year + 3 years for Academic Revenue Units)																						\$ 42,893,128	\$ 42,893,128
	STRATEGIC INVESTMENT ALLOCATION (INFLOW)																						\$ -	\$ -
	TOTAL REVENUE	\$ 1,051,502	\$ 271,100	\$ 495,148	\$ -	\$ 1,998,000	\$ 8,552,227	\$ 13,322,591	\$ 1,611,262	\$ 1,285,200	\$ 1,327,200	\$ 3,000	\$ 27,800	\$ 15,295,407	\$ 30,000	\$ 2,175,803	\$ 201,050	\$ 9,513,644	\$ 9,622,387	\$ 5,597,736	\$ 8,329,153	\$ 80,710,212	\$ 525,186,554	
	Allocation Type																							
	Expenses																							
	Direct																							
	Budgeted Salary and Wages - Faculty and Academic	\$ -	\$ -	\$ 295,733	\$ -	\$ 6,062,329	\$ 827,066	\$ -	\$ 142,253	\$ -								\$ 868,070		\$ 107,839	\$ 8,303,290	\$ 100,157,778		
	Direct																							
	Budgeted Salary and Wages - Professional and Administrative	\$ 1,019,841	\$ 947,046	\$ 762,282	\$ 1,393,274	\$ 2,263,710	\$ 3,945,575	\$ 6,135,656	\$ 2,544,621	\$ 9,601,388	\$ 5,278,509	\$ 9,100,896	\$ 2,835,837	\$ 7,942,816	\$ 488,500	\$ 5,061,188	\$ 5,410,818	\$ 8,863,432	\$ 9,886,738	\$ 4,980,196	\$ 7,408,860	\$ 95,871,183	\$ 132,303,678	
	Direct																							
	Budgeted Salary and Wages - Student Employees and Other	\$ 49,138	\$ 47,334	\$ 58,586	\$ -	\$ 395,161	\$ 425,856	\$ 16,998	\$ 51,289	\$ -	\$ 68,366	\$ 47,631	\$ 444,430	\$ -	\$ 61,903	\$ 95,281	\$ 22,098	\$ 220,139	\$ 457,599	\$ 957,827		\$ 3,419,636	\$ 8,680,100	
	Staff/Faculty Salaries E&G	\$ 15,400	\$ 23,100	\$ 24,200	\$ 34,900	\$ 56,700	\$ 64,200	\$ 32,500	\$ 238,900	\$ 111,100	\$ 227,900	\$ 71,000	\$ 2,600	\$ 12,200	\$ 94,300	\$ 130,900	\$ 243,700	\$ 123,400	\$ 44,500	\$ 41,300	\$ 1,594,700	\$ 4,175,100		
	Direct/Allocation																							
	Benefits	\$ 381,054	\$ 317,900	\$ 312,500	\$ 450,100	\$ 731,300	\$ 1,008,767	\$ 2,096,050	\$ 738,123	\$ 3,079,920	\$ 1,636,047	\$ 2,939,900	\$ 916,771	\$ 2,380,859	\$ 157,800	\$ 1,477,776	\$ 1,717,736	\$ 3,143,600	\$ 2,996,222	\$ 1,406,675	\$ 2,579,360	\$ 30,466,460	\$ 70,602,141	
	TOTAL PERSONNEL EXPENSES	\$ 1,465,433	\$ 1,335,380	\$ 1,453,301	\$ 1,878,274	\$ 9,114,039	\$ 6,178,469	\$ 8,721,762	\$ 3,474,495	\$ 12,971,497	\$ 7,025,656	\$ 12,337,062	\$ 3,871,239	\$ 10,770,705	\$ 658,500	\$ 6,695,167	\$ 7,354,735	\$ 13,340,900	\$ 13,226,499	\$ 6,888,970	\$ 11,095,196	\$ 139,657,269	\$ 315,918,297	
	Direct																							
	M&O (Maint & Operating Expense Budget)	\$ 433,304	\$ 1,662,924	\$ 579,909	\$ 231,912	\$ 10,752,436	\$ 3,607,116	\$ 7,183,042	\$ 328,737	\$ 3,551,641	\$ 2,390,967	\$ 7,307,752	\$ 218,768	\$ 5,111,355	\$ 120,410	\$ 2,086,995	\$ 873,730	\$ 7,880,107	\$ 3,114,889	\$ 2,486,152	\$ 92,425	\$ 71,339,574	\$ 216,199,258	
	Direct																							
	Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Direct																							
	Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	TOTAL NON-PERSONNEL EXPENSES	\$ 433,304	\$ 1,662,924	\$ 579,909	\$ 231,912	\$ 10,752,436	\$ 3,607,116	\$ 7,183,042	\$ 328,737	\$ 3,551,641	\$ 2,390,967	\$ 18,632,752	\$ 218,768	\$ 5,111,355	\$ 120,410	\$ 2,086,995	\$ 873,730	\$ 7,880,107	\$ 3,114,889	\$ 2,486,152	\$ 92,425	\$ 216,199,258	\$ 216,199,258	
	TOTAL DIRECT EXPENSES	\$ 1,898,737	\$ 2,998,304	\$ 2,033,210	\$ 2,110,186	\$ 19,866,475	\$ 9,785,585	\$ 15,904,804	\$ 3,803,232	\$ 16,523,138	\$ 9,416,623	\$ 30,969,814	\$ 4,090,007	\$ 15,882,060	\$ 778,910	\$ 8,782,162	\$ 8,228,465	\$ 21,021,007	\$ 16,341,388	\$ 9,375,122	\$ 11,187,611	\$ 210,996,843	\$ 532,118,055	
	Support Unit Expense Allocation																							
	Academic Support Unit Total	\$ (847,235)	\$ (2,727,204)	\$ (1,538,062)	\$ (2,110,186)	\$ (17,868,475)	\$ (1,233,358)	\$ (2,582,213)	\$ (2,191,970)					\$ (748,910)	\$ -	\$ -	\$ -	\$ (11,507,363)	\$ (6,719,001)	\$ (3,777,386)	\$ (2,858,458)	\$ (56,709,824)	\$ -	
	Administrative Support Unit Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (15,237,938)	\$ (8,089,423)	\$ (30,966,814)	\$ (4,062,207)	\$ (586,653)	\$ -	\$ (6,606,359)	\$ (8,027,415)	\$ -	\$ -	\$ -	\$ -	\$ (73,576,806)	\$ -	
	TOTAL SUPPORT UNIT EXPENSE	\$ (847,235)	\$ (2,727,204)	\$ (1,538,062)	\$ (2,110,186)	\$ (17,868,475)	\$ (1,233,358)	\$ (2,582,213)	\$ (2,191,970)	\$ (15,237,938)	\$ (8,089,423)	\$ (30,966,814)	\$ (4,062,207)	\$ (586,653)	\$ (748,910)	\$ (6,606,359)	\$ (8,027,415)	\$ (11,507,363)	\$ (6,719,001)	\$ (3,777,386)	\$ (2,858,458)	\$ (130,286,630)	\$ -	
	TOTAL EXPENSE	\$ 1,051,502	\$ 2																					