UTSA®

The University of Texas at San Antonio™

UTSA Initial Campus Climate Survey
Update and Results
Presented by:
The Office of Inclusive Excellence &
People Excellence and Modern Think



Survey Overview

Survey Period

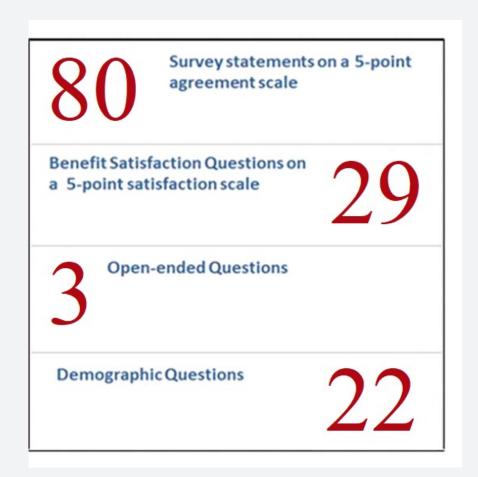
- Administered online
- October 19 November 9, 2020

Response Rates

• Response rate: 56% (2076/3687)

Benchmarks

- 2020 Honor Roll
- 2020 Carnegie
- 2020 UTSA Peers





Response Guidelines

Response Options: Strongly Agree, Agree, Sometimes Agree/Sometimes Disagree, Disagree, Strongly Disagree, Not Applicable

Positive Responses

Strongly Agree, Agree

Negative Responses

Strongly Disagree, Disagree

| Guideline Score | Description | Guideline Score |
|-----------------|------------------------|-----------------|
| 75% + | Excellent to Very Good | < 10% |
| 65-74% | Good | 10-14% |
| 55-64% | Fair to Mediocre | 15-19% |
| 45-54% | Warrants Attention | 20-29% |
| < 45% | Acute | 30% + |

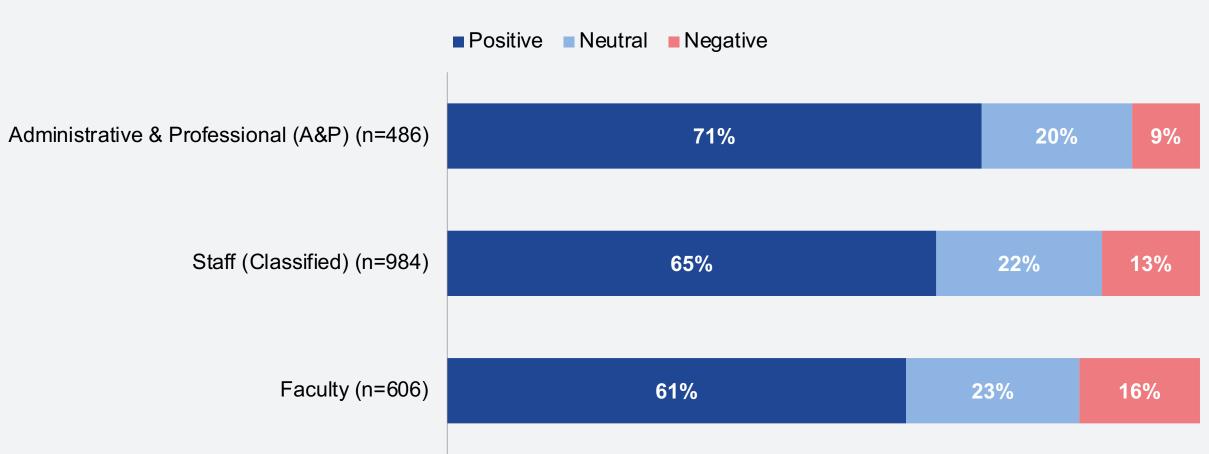


Response Rate by Pre-loaded Job Category

| Pre-loaded Job Category | Total | Responded | Response Rate |
|-------------------------------------|-------|-----------|---------------|
| Overall | 3687 | 2076 | 56% |
| Administrative & Professional (A&P) | 718 | 486 | 68% |
| Staff (Classified) | 1693 | 984 | 58% |
| Faculty | 1276 | 606 | 47% |



Job Category (Pre-loaded)



Covid-19 Response

| | UTSA | UTSA | Peer | Peer |
|--|----------|----------|----------|----------|
| | Positive | Negative | Positive | Negative |
| 80 This institution is taking appropriate action in response to the Covid-19 pandemic. | 86 | 4 | * | * |



Strengths and Opportunities

Strengths

- Job Fit, Autonomy & Connection to Mission
- Community Impact & Pride
- Benefits & Work/Life Balance
- Supervisor/Department Chair Competencies
- Diversity, Equity & Inclusion

Opportunities

- Resource Constraints
- Performance Management &
 - Accountability
- Communication & Collaboration
- Shared Governance
- Leadership Alignment



2020 Climate Survey Top 10 & Bottom 10 Results



Top 10 Survey Results

| | Institution Positive | Institution Neutral | Institution Negative |
|---|-------------------------|------------------------|-------------------------|
| 1 I understand how my job contributes to this institution's mission. | 90 | 8 | 2 |
| This institution is taking appropriate action in response to the Covid-19 pandemic. | 86 | 10 | 4 |
| 3 I have a good relationship with my supervisor/department chair. | 86 | 10 | 4 |
| I understand what it means for UTSA to be a Hispanic Serving Institution (HSI). | 84 | 10 | 6 |
| 5 This institution actively contributes to the community. | 81 | 15 | 4 |



Top 10 Survey Results

| | | Institution Positive | Institution Neutral | Institution Negative |
|----|---|-------------------------|------------------------|-------------------------|
| 6 | The institution takes reasonable steps to provide a safe and secure environment for the campus. | 81 | 14 | 4 |
| 7 | UTSA's commitment to being an HSI is clearly stated and publicized. | 81 | 13 | 6 |
| 8 | My supervisor/department chair supports my efforts to balance my work and personal life. | 81 | 12 | 7 |
| 9 | This institution's benefits meet my needs. | 80 | 14 | 6 |
| 10 | My supervisor/department chair regularly models this institution's values. | 80 | 14 | 6 |



Bottom 10 Survey Results

| | | Institution Positive | Institution Neutral | Institution Negative |
|---|---|-------------------------|------------------------|-------------------------|
| 1 | My department has adequate faculty/staff to achieve our goals. | 35 | 24 | 41 |
| 2 | I am paid fairly for my work. | 37 | 24 | 40 |
| 3 | Staff are appropriately involved in decisions related to administrative and operational matters and programs (e.g., curriculum policy development, evaluation). | 36 | 34 | 30 |
| 4 | Our recognition and awards programs are meaningful to me. | 41 | 31 | 28 |
| 5 | The role of staff in shared governance is clearly stated and publicized. | 43 | 31 | 26 |



Bottom 10 Survey Results

| | | Institution Positive | Institution Neutral | Institution Negative |
|----|--|-------------------------|------------------------|-------------------------|
| 6 | Changes that affect me are discussed prior to being implemented. | 46 | 30 | 24 |
| 7 | There's a sense that we're all on the same team at this institution. | 47 | 30 | 23 |
| 8 | Faculty, administration and staff are meaningfully involved in institutional planning. | 44 | 34 | 22 |
| 9 | The role of faculty in shared governance is clearly stated and publicized. | 51 | 29 | 21 |
| 10 | Promotions in my department are based on a person's ability. | 52 | 27 | 21 |



Strengths

Job Fit, Autonomy & Connection to Mission

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| 1 My job makes good use of my skills and abilities. | 78 | 6 | 81 | 6 |
| 2 I am given the responsibility and freedom to do my job. | 79 | 6 | 85 | 5 |
| 5 I understand how my job contributes to this institution's mission. | 90 | 2 | 91 | 3 |
| 77 I have a good sense of the strategic vision for UTSA. | 69 | 10 | * | * |



Community Impact & Pride

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|---|------------------|------------------|------------------|------------------|
| 49 This institution actively contributes to the community. | 81 | 4 | 89 | 4 |
| 65 We have opportunities to actively contribute to the community. | 76 | 6 | * | * |
| 36 I am proud to be part of this institution. | 77 | 3 | 85 | 4 |
| 25 Overall, my department is a good place to work. | 79 | 6 | 81 | 7 |
| 60 All things considered, this is a great place to work. | 70 | 7 | 82 | 7 |

Benefits & Work/Life Balance

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| This institution's benefits meet my needs. | 80 | 6 | 84 | 5 |
| My supervisor/department chair supports my efforts to balance my work and personal life. | 81 | 7 | 83 | 6 |
| This institution's policies and practices give me the flexibility to manage my work and personal life. | 70 | 10 | 79 | 7 |

Supervisor/Department Chair Competencies

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| My supervisor/department chair makes his/her expectations clear. | 75 | 9 | 76 | 9 |
| I receive feedback from my supervisor/department chair that ⁷ helps me. | 71 | 11 | 71 | 12 |
| My supervisor/department chair actively solicits my suggestions and ideas. | 73 | 9 | 74 | 11 |

Supervisor/Department Chair Competencies

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| 12 I believe what I am told by my supervisor/department chair. | 74 | 8 | 76 | 8 |
| My supervisor/department chair regularly models this institution's values. | 80 | 6 | 77 | 8 |
| 19 My supervisor/department chair is consistent and fair. | 77 | 8 | 72 | 11 |

Diversity, Equity & Inclusion

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| This institution places sufficient emphasis on having diverse faculty, administration and staff. | 73 | 10 | 83 | 6 |
| At this institution, people are supportive of their colleagues regardless of their heritage or background. | 75 | 8 | 83 | 6 |
| This institution has clear and effective procedures for dealing with discrimination. | 73 | 10 | 81 | 8 |

Diversity, Equity & Inclusion

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| I understand what it means for UTSA to be an Hispanic Serving Institution (HSI). | 84 | 6 | * | * |
| UTSA's commitment to being an HSI is clearly stated and publicized. | 81 | 6 | * | * |
| UTSA makes a genuine effort to involve a diverse group of faculty/staff on university initiatives. | 72 | 9 | * | * |
| Overall, I am satisfied with UTSA's efforts to support and encourage the valuing of differences. | 73 | 8 | * | * |



Opportunities



Resource Constraints

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| 11 I am paid fairly for my work. | 37 | 40 | 55 | 24 |
| 28 My department has adequate faculty/staff to achieve our goals. | 35 | 41 | 50 | 28 |
| The facilities (e.g., classrooms, offices, laboratories) adequately meet my needs. | 65 | 12 | 68 | 14 |
| 4 I am provided the resources I need to be effective in my job. | 61 | 13 | 70 | 12 |

Performance Management & Accountability

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| Our orientation program prepares new faculty, administration and staff to be effective. | 57 | 15 | 66 | 12 |
| 17 Our review process accurately measures my job performance. | 58 | 17 | 64 | 16 |
| 16 Promotions in my department are based on a person's ability. | 52 | 21 | 60 | 18 |
| 18 Issues of low performance are addressed in my department. | 55 | 19 | 54 | 21 |
| This institution's policies and practices ensure fair treatment for faculty, administration and staff. | 56 | 17 | 70 | 11 |

Recognition

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| 9 I am regularly recognized for my contributions. | 56 | 18 | 61 | 16 |
| 35 Our recognition and awards programs are meaningful to me. | 41 | 28 | 58 | 19 |
| We celebrate significant milestones and important accomplishments at this institution. | 63 | 10 | 80 | 5 |

Recognition

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| There is appropriate recognition of innovative and high quality teaching. | 59 | 15 | 75 | 10 |
| 74 There is appropriate recognition of innovative and high quality service. | 52 | 19 | * | * |
| 75 There is appropriate recognition of innovative and high quality research. | 73 | 7 | * | * |

Recognition

| | | UTSA Negative | Peer Positive | Peer Negative |
|---|----|------------------|------------------|------------------|
| Teaching is appropriately recognized in the evaluation and promotion process. | 56 | 17 | 73 | 11 |
| Research is appropriately recognized in the evaluation and promotion process for faculty. | 76 | 7 | * | * |
| Service is appropriately recognized in the evaluation and promotion process for faculty. | 57 | 20 | * | * |

Communication & Collaboration

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|---|------------------|------------------|------------------|------------------|
| 8 When I offer a new idea, I believe it will be fully considered. | 63 | 13 | 68 | 12 |
| In my department, we communicate openly about issues that impact each other's work. | 64 | 13 | 68 | 13 |
| Changes that affect me are discussed prior to being implemented. | 46 | 24 | 56 | 18 |
| At this institution, we discuss and debate issues respectfully to get better results. | 51 | 17 | 65 | 12 |

Communication & Collaboration

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|--|------------------|------------------|------------------|------------------|
| We have opportunities to contribute to important decisions in my department. | 63 | 14 | 71 | 13 |
| ²³ People in my department work well together. | 74 | 7 | 71 | 9 |
| ²⁶ I can count on people to cooperate across departments. | 56 | 12 | 67 | 10 |
| There's a sense that we're all on the same team at this institution. | 47 | 23 | 65 | 13 |



Shared Governance

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|---|------------------|------------------|------------------|------------------|
| The role of faculty in shared governance is clearly stated and publicized. | 51 | 21 | 71 | 11 |
| The role of staff in shared governance is clearly stated and publicized. | 43 | 26 | * | * |
| Faculty are appropriately involved in decisions related to the education program (e.g., curriculum development, evaluation). | 63 | 13 | 77 | 8 |
| Staff are appropriately involved in decisions related to administrative and operational matters and programs (e.g., curriculum policy development, evaluation). | 36 | 30 | * | * |
| Faculty, administration and staff are meaningfully involved in institutional planning. | 44 | 22 | 61 | 14 |

Senior Leadership

| | UTSA Positive | UTSA Negative | Peer Positive | Peer Negative |
|---|------------------|------------------|------------------|------------------|
| Our senior leadership has the knowledge, skills and experience necessary for institutional success. | 66 | 12 | 77 | 9 |
| Senior leadership provides a clear direction for this institution's future. | 55 | 18 | 65 | 13 |
| Senior leadership communicates openly about important matters. | 55 | 18 | 65 | 13 |
| Senior leadership shows a genuine interest in the well-being of faculty, administration and staff. | 53 | 21 | 69 | 13 |
| 56 I believe what I am told by senior leadership. | 56 | 16 | 71 | 11 |



Questions?



Next Steps

