UTSA Legislative Priorities
UT System Visit to UTSA

Dr. Taylor Eighmy
President, UTSA

April 5, 2022
Higher Education Price Index (HEPI) is nationally expected to continue to increase similar to CPI.

As of February 2022, the South Region (for San Antonio) 12 month CPI has increased dramatically over the last year from 2% to 8.4%.

Prior to COVID, our five year pro forma modeling within our Long Range Financial Plan assumed a 6% average annual growth in instruction and research expenditures, some of which is attributed to inflation.

We will need to adjust to a higher inflation rate to factor in the higher CPI, e.g. > 8%.
An Important Note About Comparative Cost of Attendance With Peers

In-State Tuition – Lower Price Grouping
2021-22 Published Price for In-State Tuition and Fees
An Important Note About Comparative Cost of Attendance With Peers

<table>
<thead>
<tr>
<th>In-State Tuition – Higher Price Grouping</th>
<th>2021-22 Published Price for In-State Tuition and Fees</th>
</tr>
</thead>
<tbody>
<tr>
<td>UC Irvine</td>
<td>$16,744</td>
</tr>
<tr>
<td>Univ. of Illinois Chicago</td>
<td>$16,009</td>
</tr>
<tr>
<td>UC Riverside</td>
<td>$15,510</td>
</tr>
<tr>
<td>UC Santa Barbara</td>
<td>$14,985</td>
</tr>
<tr>
<td>UC Santa Cruz</td>
<td>$14,625</td>
</tr>
<tr>
<td>UT Dallas</td>
<td>$14,564</td>
</tr>
<tr>
<td>George Mason University</td>
<td>$13,116</td>
</tr>
<tr>
<td>Texas A&amp;M College Station</td>
<td>$13,012</td>
</tr>
<tr>
<td>University of Arizona</td>
<td>$12,700</td>
</tr>
<tr>
<td>Arizona State University</td>
<td>$12,393</td>
</tr>
<tr>
<td>UT Arlington</td>
<td>$12,208</td>
</tr>
<tr>
<td>University of North Texas</td>
<td>$11,994</td>
</tr>
<tr>
<td>University of Houston</td>
<td>$11,870</td>
</tr>
</tbody>
</table>
### Legislative Priorities: Overview

#### Universal Higher Education Priorities
- Increase Formula Funding
- Increase Infrastructure Formula Rate
- Expand National Research University Fund (NRUF)
- Expand Core Research Support Fund
- Restore Texas Research Incentive Program (TRIP)
- Support Governor’s University Research Initiative (GURI)
- Expand Toward Excellence Access and Success (TAX) Grant Program
- HUBs Update
- Hazelwood Update

#### Non-Formula Funding
- Institutional Enhancement
- The Bexar County Foster Care Pilot Program
- San Antonio Life Sciences Institute (SALSI)
- Prefreshman Engineering Program (PREP)
- The Institute of Texan Cultures (ITC)
- Small Business Development Center (SBDC)
- South-West SBDC Rural Business Program (RBP)
- Texas Demographic Center
- Cybersecure Advanced Manufacturing for Texas

#### Special Matters and Proposed Legislative Riders
- The Institute of Texan Culture
- Laredo Project
- CCAP/PUF Deferred Maintenance
- CCAP/PUF Capital Projects 1 & 2
- Cybersecure Advanced Manufacturing for Texas
- Collaborative University of Texas School of Public Health San Antonio
Requesting expansion of Formula Funding support while acknowledging growth

ACCOUNT FOR INFLATION
Increasing the current rate will address the lack of funding adjustments in past sessions

RECOGNIZING ENROLLMENT GROWTH
Over the last two years, UTSA’s enrollment has increased 6.5%

BUILDING A TALENT STRONG TEXAS
Working to increase the number of PhD students with a goal of graduating 7,500/year by 2030
Increase Formula Funding to General Academic Institutions

Increase Total I/O Formula Commensurate with Inflation
- Total I/O formula has not been significantly adjusted since 2014-2015 biennium, at $3.6B as compared to 2022-2023 at $4.4B (est.) – 10 year average annual increase 2.1% over the last 10 years
- Changes tied primarily to enrollment growth state-wide, not to cost of instruction

Increase credit hour weighting rates to reflect inflation
- Weighting has not been significantly adjusted since 2014-2015 biennium, at $54.86 with a 1.5% increase over 10 years to $55.66 for 2022-2023
- Inflation adjusted rate from 2014-2015 biennium would be $65.00 per CPI
Increase Infrastructure Formula Rate

**Increase Rate to Reflect Inflation**

Total infrastructure support has not kept up with inflation
- $696.8M in 2014-2015,
- $810.7M in 2022-2023 (est.)

Weighting has not been significantly adjusted since 2014-2015, at $5.56 (presently at $5.47 = decrease)
- Inflation adjusted rate would be $6.59
UTSA AND THE 88TH LEGISLATURE

Expand the National Research University Fund

As the number of NRUF-eligible institutions grow, UTSA is asking to maintain the fund’s momentum by investing further in the corpus, guaranteeing impactful payouts and bringing more Texas institutions to the national stage.
NRUF corpus has grown from $602.5M in August 2012 to $736.3M in August 2020, an average of 2.8% per year for the last 8 years.

Current projections predict significant state budget surplus in August 2023.

Payout policy is purportedly conservative.

Currently, with more eligible institutions, payouts per institution are sharply declining.

Source: https://public.tableau.com/app/profile/state.of.texas.lbb
### Annual NRUF Payouts

<table>
<thead>
<tr>
<th>Institution</th>
<th>2012 Fiscal Year</th>
<th>2013 Fiscal Year</th>
<th>2014 Fiscal Year</th>
<th>2015 Fiscal Year</th>
<th>2016 Fiscal Year</th>
<th>2017 Fiscal Year</th>
<th>2018 Fiscal Year</th>
<th>2019 Fiscal Year</th>
<th>2020 Fiscal Year</th>
<th>2021 Fiscal Year</th>
<th>2022 Fiscal Year</th>
<th>2023 Fiscal Year</th>
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</thead>
<tbody>
<tr>
<td>University of Houston</td>
<td>$7,877,932</td>
<td>$8,453,949</td>
<td>$8,815,806</td>
<td>$9,131,233</td>
<td>$9,454,322</td>
<td>$7,420,950</td>
<td>$7,590,868</td>
<td>$7,833,561</td>
<td>$8,151,519</td>
<td>$6,369,141</td>
<td>$5,009,111</td>
<td>$5,009,111</td>
</tr>
<tr>
<td>Texas Tech University</td>
<td>$7,877,932</td>
<td>$8,453,949</td>
<td>$8,815,806</td>
<td>$9,131,233</td>
<td>$9,454,322</td>
<td>$7,420,950</td>
<td>$7,590,868</td>
<td>$7,833,561</td>
<td>$8,151,519</td>
<td>$6,369,141</td>
<td>$5,009,111</td>
<td>$5,009,111</td>
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<tr>
<td>The University of Texas at Dallas</td>
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<td>-</td>
<td>$7,590,868</td>
<td>$7,833,561</td>
<td>$8,151,519</td>
<td>$6,369,141</td>
<td>$5,009,111</td>
<td>$5,009,111</td>
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<tr>
<td>The University of Texas at Arlington</td>
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<td>$6,369,141</td>
<td>$5,009,111</td>
<td>$5,009,111</td>
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<tr>
<td>The University of Texas at San Antonio</td>
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<td>-</td>
<td>$5,009,111</td>
<td>$5,009,111</td>
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<tr>
<td><strong>TOTAL NRUF</strong></td>
<td><strong>$15,755,864</strong></td>
<td><strong>$16,907,899</strong></td>
<td><strong>$17,631,612</strong></td>
<td><strong>$18,262,465</strong></td>
<td><strong>$18,908,644</strong></td>
<td><strong>$14,841,901</strong></td>
<td><strong>$22,772,604</strong></td>
<td><strong>$23,500,682</strong></td>
<td><strong>$24,454,556</strong></td>
<td><strong>$25,476,562</strong></td>
<td><strong>$25,045,556</strong></td>
<td><strong>$25,045,556</strong></td>
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</tbody>
</table>

Per Information Received from UT System, FY2022 Allocations to previously eligible institutions was $5.7M; Estimating UTSA will receive $5.7M before the end of FY2022.
UTSA AND THE 88TH LEGISLATURE

Expand the Core Research Support Fund (CRSF)

The CRSF supports increased research capacity at eligible public universities and distributes funds by a set formula allocation to support faculty including individual projects, such as laboratory and equipment upgrades and graduate student tuition. The distribution formula is based on both total research expenditures and restricted research expenditures.
## Core Research Support Fund Payouts

<table>
<thead>
<tr>
<th>Institution</th>
<th>2012 Fiscal Year</th>
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<th>2019 Fiscal Year</th>
<th>2020 Fiscal Year</th>
<th>2021 Fiscal Year</th>
<th>2022 Fiscal Year</th>
<th>2023 Fiscal Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Texas State University</td>
<td>$1,560,582</td>
<td>$1,560,582</td>
<td>$2,041,615</td>
<td>$2,041,615</td>
<td>$3,971,281</td>
<td>$3,971,281</td>
<td>$4,107,123</td>
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<td>$5,028,961</td>
<td>$4,579,081</td>
<td>$4,579,081</td>
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<tr>
<td>Texas Tech University</td>
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<td>$4,163,801</td>
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<td>$5,098,396</td>
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<td>$11,339,575</td>
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<td>$10,622,253</td>
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<td>$11,608,277</td>
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<tr>
<td>UT Arlington</td>
<td>$3,016,377</td>
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<td>$6,757,244</td>
<td>$6,757,244</td>
<td>$7,113,663</td>
<td>$7,113,663</td>
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<tr>
<td>UT Dallas</td>
<td>$4,212,943</td>
<td>$4,212,943</td>
<td>$4,532,630</td>
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</tr>
<tr>
<td>UT San Antonio</td>
<td>$2,745,648</td>
<td>$2,745,648</td>
<td>$3,164,952</td>
<td>$5,311,001</td>
<td>$5,311,001</td>
<td>$4,239,941</td>
<td>$4,239,941</td>
<td>$5,215,844</td>
<td>$5,215,844</td>
<td>$6,344,022</td>
<td>$6,344,022</td>
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</tr>
<tr>
<td>University of Houston</td>
<td>$5,352,736</td>
<td>$5,352,736</td>
<td>$5,618,894</td>
<td>$10,887,408</td>
<td>$10,887,408</td>
<td>$10,416,961</td>
<td>$10,416,961</td>
<td>$11,479,285</td>
<td>$11,479,285</td>
<td>$11,740,460</td>
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<tr>
<td><strong>TOTAL CRSF</strong></td>
<td><strong>$25,762,331</strong></td>
<td><strong>$25,762,331</strong></td>
<td><strong>$29,509,202</strong></td>
<td><strong>$29,509,202</strong></td>
<td><strong>$58,555,707</strong></td>
<td><strong>$58,555,707</strong></td>
<td><strong>$52,700,134</strong></td>
<td><strong>$52,700,134</strong></td>
<td><strong>$58,555,705</strong></td>
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</tr>
</tbody>
</table>
UTSA AND THE 88TH LEGISLATURE

Restore Texas Research Incentive Program (TRIP)

Recruiting world-class faculty to enhance the student academic experience and the state’s reputation as a research powerhouse.

- State-matched funds for qualified gifts and endowments
- Intended to enhance research productivity and faculty recruitment at Texas’ eight emerging research universities
- There is a current backlog of over $247M in unfunded eligible TRIP state matches (THECB 9-28-2021)
- UTSA alone has approximately $39M in unfunded eligible TRIP matching gifts
- Critical for our Be Bold Capital Campaign public launch
UTSA AND THE 88TH LEGISLATURE

$293 Million Raised to Date
102,161 Gifts
36,271 Donors
$273M Endowment Value

59% Progress to Goal of $500M
$293.1
$206.9

$99.7 Million Raised in Silent Phase
39,635 Gifts
14,656 Donors
$89.5M Endowment Value

57% Progress to Goal of $175M
$99.7
$75.3

A Top-Tier Campaign
Support the Governor’s University Research Initiative (GURI)

FY2020
Successful recruitment of 3 NASEM members
- Dr. Sergio Alcocer, Civil & Environmental Engineering – January 2020
- Dr. Norm Abramson, Mechanical Engineering – August 2020
- Dr. Randall Poston, Civil & Environmental Engineering – August 2020

FY2022
One full-time GURI-funded faculty member
UTSA AND THE 88TH LEGISLATURE

Expand Toward Excellence Access and Success (TEXAS) Grants

Allows UTSA to reduce student loan debt for the state’s neediest students

- Especially important for first-generation, low-income students
- 2021-22 award year, UTSA’s allocation was approximately $25.5M
- 2021-22 award year, UTSA had over 900 students meet all criteria, but did not receive an award due to insufficient funds
- 63% overall retention rate for students in the TEXAS grant program
- If appropriations are cut further, UTSA will need to reduce the average award, as well as the total number of students receiving it
UTSA AND THE 88TH LEGISLATURE

HUBs Update

An innovative program dedicated to help local small businesses become part of the university’s procurement process

UTSA consistently recognized in the last five years as one of the state’s top 25 agencies spending more than $5 million in HUB purchases

Since 2004, UTSA has seen significant increases, for instance:

- Black-owned businesses is 46 times higher, to roughly $8.6M
- Hispanic-owned businesses has quadrupled, to more than $9M
- Asian/Pacific American-owned businesses has tripled, to more than $1M
- Women-owned businesses has tripled, to nearly $10M
**HUBs Update**

- **UTSA HUB** Percentage FY2021
- **Agency HUB Goals**

<table>
<thead>
<tr>
<th>Category</th>
<th>UTSA HUB</th>
<th>Agency HUB Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heavy construction other than building contracts*</td>
<td>0.00%</td>
<td>11.20%</td>
</tr>
<tr>
<td>Building construction, including general contractors and operative builders contracts*</td>
<td>10.29%</td>
<td></td>
</tr>
<tr>
<td>Special trade construction contracts</td>
<td>25.54%</td>
<td>32.90%</td>
</tr>
<tr>
<td>Professional services contracts</td>
<td>40.90%</td>
<td>23.70%</td>
</tr>
<tr>
<td>Other service contracts</td>
<td>32.41%</td>
<td>26.00%</td>
</tr>
<tr>
<td>Commodities contracts</td>
<td>57.01%</td>
<td>21.10%</td>
</tr>
</tbody>
</table>

* Heavy Construction was not attained in 2021 because UTSA had no projects or opportunities under this procurement category.
FUTURE HAZLEWOOD STUDENT PROJECTIONS

- Projections based on five-year averages of year-over-year change added to previous year's headcount.
- Model does not account for a possible 10-20% increase in dependents receiving benefits due to the increased number of veterans serving in the Gulf conflict and War on Terrorism.

TOTAL Hazlewood Students FY 2021
2,408
Hazelwood Update

TOTAL FY21 Hazelwood Exemptions
$19.63 M

ANNUAL FY21 State Reimbursement
$1.59 M

FY21 Unmet State Need
$18.04 M

Fiscal Year


Spouses
Dependents
Veterans
Legacy

Projected
Hazelwood Update

ASSUMPTIONS
› Assumes a constant annual increase of 3.1% in cost per student based on five-year trend.
› Total dollars are based on the five-year change in per-student cost multiplied by the projected headcount.

CUMULATIVE
Hazlewood Exemptions as of FY21
$146.1 M

CUMULATIVE
State Reimbursements as of FY21
$10.9 M

Unmet State Need

Cumulative Tuition and Fee Expense Waived

Cumulative State Reimbursement

Fiscal Year


Projected

UTSA AND THE 88TH LEGISLATURE
Non-Formula Funding

Institutional Enhancement
Annual Funding Request $1,788,839 / year

The Bexar County Foster Care Educational Success Pilot Program
Annual Funding Request $1,750,000 / year

San Antonio Life Sciences Institute
Annual Funding Request $1,388,570 / year

Prefreshman Engineering Program
Annual Funding Request $285,729 / year

Institute of Texan Cultures
Annual Funding Request $1,001,572 / year

Small Business Development Center
Annual Funding Request $2,742,957 / year

South-West Texas Border SBDC
Annual Funding Request $877,750 / year

Texas Demographic Center
Annual Funding Request $352,439 / year

Cybersecure Advanced Manufacturing for Texas
Annual Funding Request $2,500,000 / year
Special Matters and Legislative Riders

Institute of Texan Cultures (ITC)

*Increase support to $2M annually*

UTSA was made the custodian of ITC after the 1968 World’s Fair and is actively engaging with community leaders on a centennial project. Additionally, state support is needed to offset negative impacts of COVID-19 pandemic.

Currently, the ITC 2068 Community Visioning Process is underway, through which community leaders, local business owners, educators, and resource experts are developing scenarios to guide the Institute and its programming into the next 50 years. The Steering Committee will share several feasible scenarios with UTSA leadership in late spring/early summer.
Special Matters and Legislative Riders

Cybersecure Advanced Manufacturing for Texas

*Increase support to $3 million annually*

UTSA plays a national role and a critical role in Texas in securing our infrastructure.
Deferred Maintenance

CCAP/PUF Fund Request: $85 million

- Five core buildings in central campus with original 1970-80s infrastructure and finishes
- Additional 20 classroom renovations needed to enhance course delivery options (61 already underway)
- Critical building systems are beyond useful life (40+ years) resulting in poor air quality and temperature control
- Increased efficiency will lead to cost and energy savings, ensure that classrooms remain open and available, and protect the public health
- $85,000,000 needed to address the most urgent deferred maintenance needs
Special Matters and Legislative Riders

CCAP/PUF Project 1: Student Success Center

Estimated Project Cost: $140 million

- New 170,000 GSF Student Success Center
  - One location for unified academic support services
  - Reduces space deficit by increasing study space and faculty/staff offices
- The estimated project cost of $140,000,000 would be funded with Capital Construction Assistance Projects.
CCAP/PUF Project 2: Main Campus Performing Arts Center

Estimated Project Cost: $229,900,000

- New 209,000 GSF Creative Arts Education & Engagement Building
  - Reduces space deficit by increasing teaching labs, classrooms and faculty/staff offices
  - 800 seat performance hall to support the University’s mission to engage our communities through artistic expression and outreach programs
- The estimated project cost of $229,900,000 would be funded with Capital Construction Assistance Projects
Special Matters and Legislative Riders

**UT System – UTSA Laredo Project**

- This summer, the Community Health Worker Certificate Program will begin with a goal of 15 students.
- This fall, we will continue to offer Community Health Worker Certificate Program and add the Multidisciplinary Studies degree with a goal of 30 students for academic year 22-23.
- In Spring 2023, the MDST: Healthcare Leadership will begin with an anticipated 15 students.
- We are working collaboratively with UT System and the Center staff to execute the MOU and hire faculty/staff to set-up the infrastructure.
## UTSA Timeline for 2024 & 2025 Legislative Appropriations Request

<table>
<thead>
<tr>
<th>A</th>
<th>February</th>
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<tbody>
<tr>
<td>LBB Issues Strategic Planning Instructions</td>
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<table>
<thead>
<tr>
<th>B</th>
<th>March</th>
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<tbody>
<tr>
<td>UTSA Leadership Reviews and Discusses Exceptional Items Request History</td>
<td></td>
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<tr>
<td>Review Opportunity for Changes to existing Exceptional Items Details (Proposed Budget Structure Changes)</td>
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<tr>
<td>Discuss Process for Identifying new requests (new, changes to existing, and CCAP)</td>
<td></td>
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<tr>
<td><strong>Budget Structure Changes (changes to existing items) Due to UT System</strong></td>
<td></td>
</tr>
<tr>
<td>UT System Provides Final Budget Structure changes to LBB and Governor's Office</td>
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<thead>
<tr>
<th>C</th>
<th>April - June</th>
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<tbody>
<tr>
<td>UT System Discussions with Campus President regarding Exception Items and CCAP that may go to the Board in mid-July</td>
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<table>
<thead>
<tr>
<th>D</th>
<th>May - June</th>
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<tbody>
<tr>
<td>UTSA to prepare Administrator's Statement. Refine as additional instructions are received from UT System.</td>
<td></td>
</tr>
<tr>
<td>UT System Office of Budget and Planning provides Instructions regarding LAR submission</td>
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<tr>
<td>System Review of Exceptional Items and Capital Construction Projects (CCAP)</td>
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<thead>
<tr>
<th>E</th>
<th>June</th>
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<tbody>
<tr>
<td><strong>LAR Proposed Exceptional Items Due to UT System (New and Changes to Existing)</strong></td>
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<tr>
<td><strong>LAR Proposed CCAP Due to UT System</strong></td>
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<tr>
<td>LBB issues LAR Instructions and GR Targets to Institutions</td>
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<thead>
<tr>
<th>F</th>
<th>July</th>
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<tbody>
<tr>
<td><strong>1st Draft of LAR Due to UT System; Followed by Technical Review and Hearings with UT System</strong></td>
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<tr>
<th>G</th>
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<tr>
<td><strong>LAR (August Submission) Due to LBB and Governor</strong></td>
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<tr>
<th>H</th>
<th>September - October</th>
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<tr>
<td>Joint LAR Hearings, Conducted by LBB and Governor</td>
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<tr>
<th>I</th>
<th>October</th>
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<tbody>
<tr>
<td><strong>LAR (October Submission) Updates Due to LBB and Governor (Purpose: Updates to Projections)</strong></td>
<td></td>
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</table>

**Orange indicates due dates for UTSA to meet**
Contact Information

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Albert Carrisalez  
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Collaborative Legislative Priorities

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President  
UT Health San Antonio
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Increase Support to $10 Million

- Committed to building a healthier community and improving health outcomes for our communities through public health education, prevention and policy
- Provides a strong foundation of serving public health needs unique to San Antonio and South Texas
- Working together to combat community health problems and disparities in care
- Investment allocated for acquisition, retention and recognition