

A Vision for UTSA

Strategic Plan Mid-Point Progress Report 2017 - 2022

The University of Texas at San Antonio measures its strategic transformation using several key indicators. In just five short years, UTSA has made considerable strides to achieve its three strategic destinations.

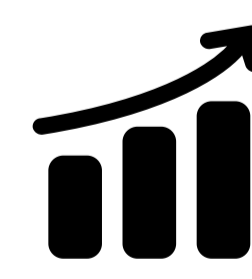
Metric	Destination	Where did we start?	Where are we now?	Where are we going?	Percentage Change 2017-21	Progress to Goal
		2017	2021	2028		
Total Student Enrollment	DI	30,768	34,734	>45,000	12.8%	
First-Year Retention Rate	DI	74%	77.9%	>85%	5.3%	
4-Year Graduation Rate	DI	15%	31.9%	>35%	100%	
6-Year Graduation Rate	DI	37%	50.9%	>60%	37.6%	
First-Year Students in Top 25% of Graduating Class	DI	55%	51%	>55%	7.3%	
Percentage of Students with Experiential Learning	DI		35%	>75%		
Total Faculty	D2	1,350	1,374	>2,000	1.7%	
Total Staff	D2	2,643	2,432	>3,250	8%	
Faculty Receiving Prestigious Awards	D2	3	7	25	133%	
Faculty in the National Academies	D2	5	11	15	120%	
Annual Research Expenditures	D2	\$70.2m	\$145m	\$300m	106.6%	
Endowed Chairs and Professorships	D2	75	78	300	4%	
Annual Budget	D3	\$515.9m	\$722m	\$1b	39.9%	
Endowment Value	D3	\$134m	\$181m	\$400m	35%	
Gross Square Footage of Facilities	D3	5.4m ft	6.0m ft	8.4m ft	12%	
Administrative Cost Ratio	D3	8.3%	7.6%	<8%	8.4%	Goal Exceeded



Destination 1
Be a model for student success



Destination 2
Be a great public research university



Destination 3
Be an exemplar for strategic growth and innovative excellence

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Data were verified by UTSA's Office of Institutional Research and Analysis in October 2022 using these definitions:

Student Enrollment: Number of students enrolled as of Census Day - preliminary data.

First-Year Retention Rate: Fall 2021, first-time, full-time cohort (CAP now automatically excluded because part-time) - preliminary data.

4-year grad rate: CAP + Roadrunner graduation rate for first-time, full-time fall 2018 cohort.

6-year grad rate: CAP + Roadrunner graduation rate for first-time, full-time fall 2016 cohort.

Top 25% of class: First-time fall 2022 Texas residents who graduated in the top 25% of their high school class - preliminary data.

Experiential Learning: Percentage of National Survey of Student Engagement (NSSE) 2022 Seniors who reported participating in an internship, organization's leadership, study abroad, research, or capstone project.

Total Faculty: Tenured, tenure-track, and FTT faculty as of 10/12/2022.

Total Staff: Administrative/professional and classified employees as of 10/12/2022.

Faculty Receiving Prestigious Awards: Number of faculty that received CMUP and National Academies of Inventors awards in fiscal year 2022.

Faculty in the National Academies: Number of faculty in the CMUP academies plus the National Academies of Inventors as of fiscal year 2022.

Annual Research Expenditures: Fiscal year 2022 research expenditures, pre-NSF.

Endowed Chairs, Professorships and Fellowships: Endowed chairs, professorships, and fellowships as of 10/10/2022.

Annual Budget: Budgeted operating expenses for fiscal year 2023.

Endowment Value: Year-end market values of endowment for fiscal year 2022.

Gross Square Footage of Facilities: This number includes the total gross square footage of all UTSA facilities across 5 campuses (note, this number does not yet include San Pedro I).

Administrative Cost Ratio: Preliminary administrative cost measure for fiscal year 2022. Fellowships now included.