

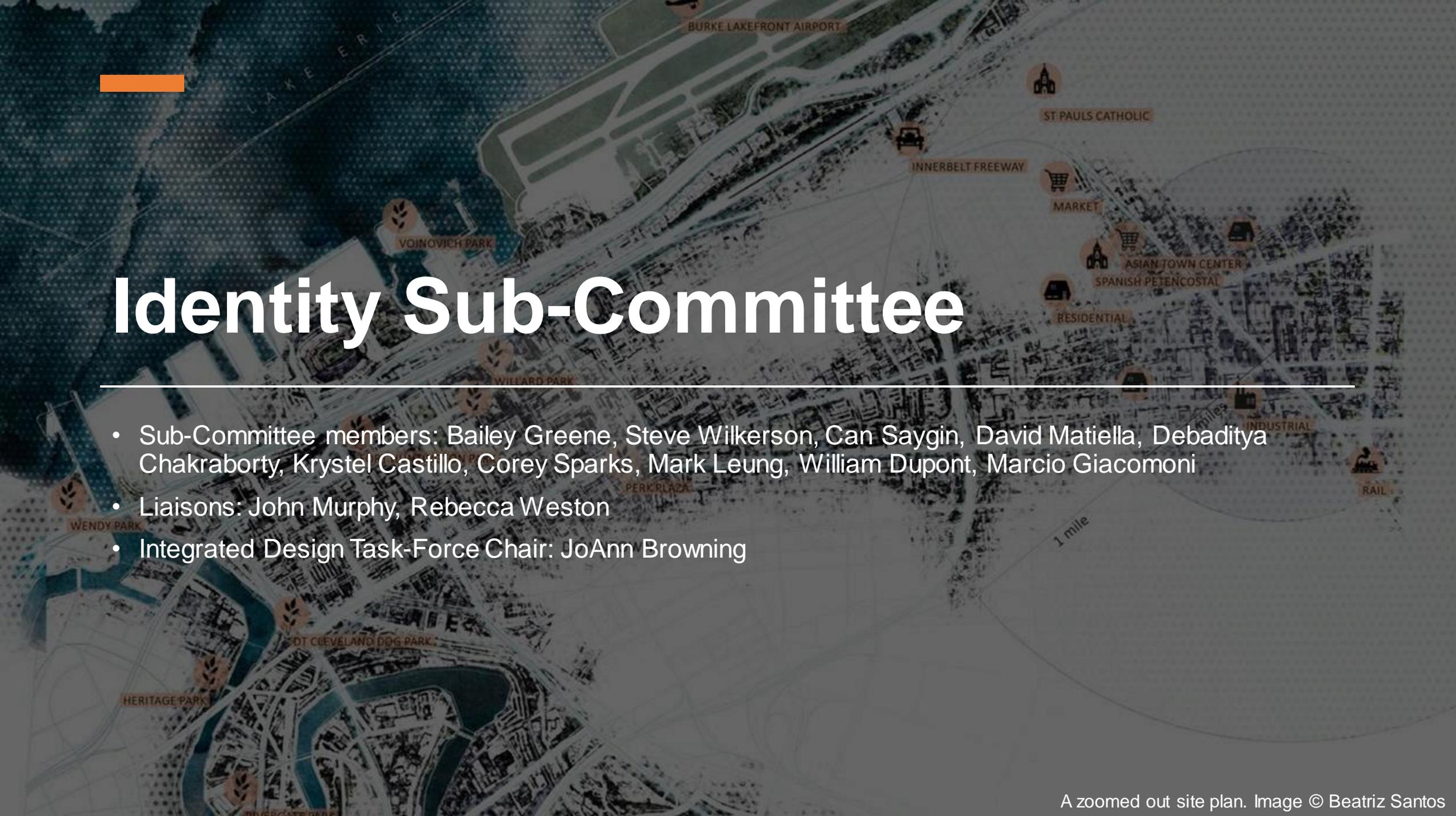
Sub-Committee Report  
7.9.2020

# Identity

"Who We Are" Sub-Committee

Thesis Review: Beatriz Santos Challenges the Built Environment to Redefine Urban Identity Through Nature - [LINK](#)

Garden Cosmologies: Curated Nature in the Contemporary City. Image © Beatriz Santos

An aerial site plan of a city area, likely Cleveland, Ohio, showing various landmarks and infrastructure. The map includes labels for 'LAKE ERIE' at the top, 'BURKE LAKEFRONT AIRPORT' at the top center, 'INNERBELT FREEWAY' in the center, and 'ST PAULS CATHOLIC' at the top right. Other labels include 'VOINOVICH PARK', 'WILLARD PARK', 'PERK PLAZA', 'WENDY PARK', 'DT CLEVELAND DDG PARK', 'HERITAGE PARK', 'MARKET', 'ASIAN TOWN CENTER', 'SPANISH PETENCOSTAL', 'RESIDENTIAL', 'INDUSTRIAL', and 'RAIL'. A scale bar indicates '1 mile' and '0.5 miles'. An orange horizontal bar is located in the top left corner.

# Identity Sub-Committee

- Sub-Committee members: Bailey Greene, Steve Wilkerson, Can Saygin, David Matiella, Debaditya Chakraborty, Krystel Castillo, Corey Sparks, Mark Leung, William Dupont, Marcio Giacomoni
- Liaisons: John Murphy, Rebecca Weston
- Integrated Design Task-Force Chair: JoAnn Browning

# Objective / Purpose

- To understand “who we are” as two colleges coming together, to create a critical awareness of our own nature and the way in which we think about ourselves
- Inherently an introspective undertaking and the basic task is metacognitive in nature
  - First step in metacognition - identifying one's own learning style and needs
- To construct a narrative for how we think about ourselves using qualitative and quantitative information

# Qualitative Methodology

## The Knowledge Cafe

- An internationally recognized format and a conversational process
- Allows participants to share experiences, learn from each other, build relationships and make a better sense of a rapidly changing situation to help improve decision making
- It is a *descriptive* approach toward knowledge discovery rather than a *prescriptive* approach

# Knowledge Cafes

Two types of Knowledge cafés emerged:

- Faculty Cafés
    - A series of three conversations with focused discussion topics
  - Student Café
    - A single session of student leaders or Knowledge Champions
- Topics for each discussion were decided by the sub-committee



# Faculty Knowledge Cafes

- Series of 3 Cafés. 90 minutes
- Dates – June 11th, 18th and 25<sup>th</sup>
- [Attendees](#)
- Three dominate themes emerged, prompted by discussion questions:<sup>\*</sup>
  - **Core strengths**
  - **Added values and synergies of integration**
  - **Future opportunities made possible by integration**

# Dominate Theme 1: Core Strengths

- Our degree programs and the professions we serve / clear meanings
- The value of the civic learning lab: San Antonio itself
- Our connection to the community
- Our international programs
- Engagement, outreach, design-build, and project leadership in the regional built environment.

# Dominate Theme 2: Added values and synergies of integration

- Students need interdisciplinary training to be leaders in their domains
- Student exposure across disciplines
- Capitalize on opportunity for multi-disciplinary endeavors
- Incentivize research and new programs building on synergies
- International programs and study abroad
- Integrated process can accelerate innovation
- Integrated design and Equity

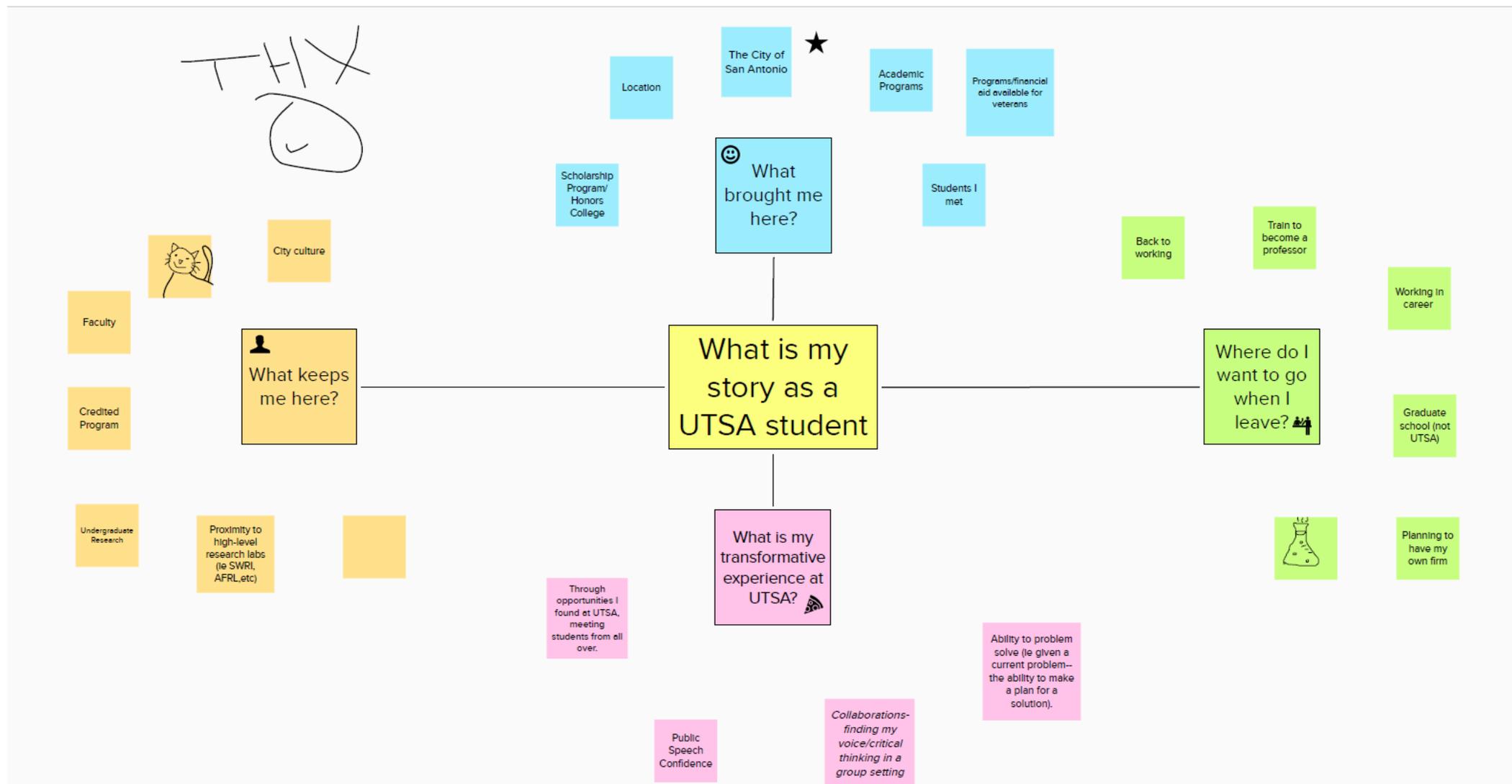
# Dominate Theme 3: Future opportunities made possible by integration

- Excellence and innovation
  - Offer integrated content
- Leadership and collaboration
  - Build leaders
  - Student ambassadors
  - Involvement with industry
  - Involvement with the city itself and civic leadership
- Integrity, inclusiveness, and respect
  - Illuminate equity
  - Teach research ethics
  - Explore all aspects of sustainability: social, environmental, economic, good governance
  - Encourage and support ethical endeavors within the core mission of each discipline

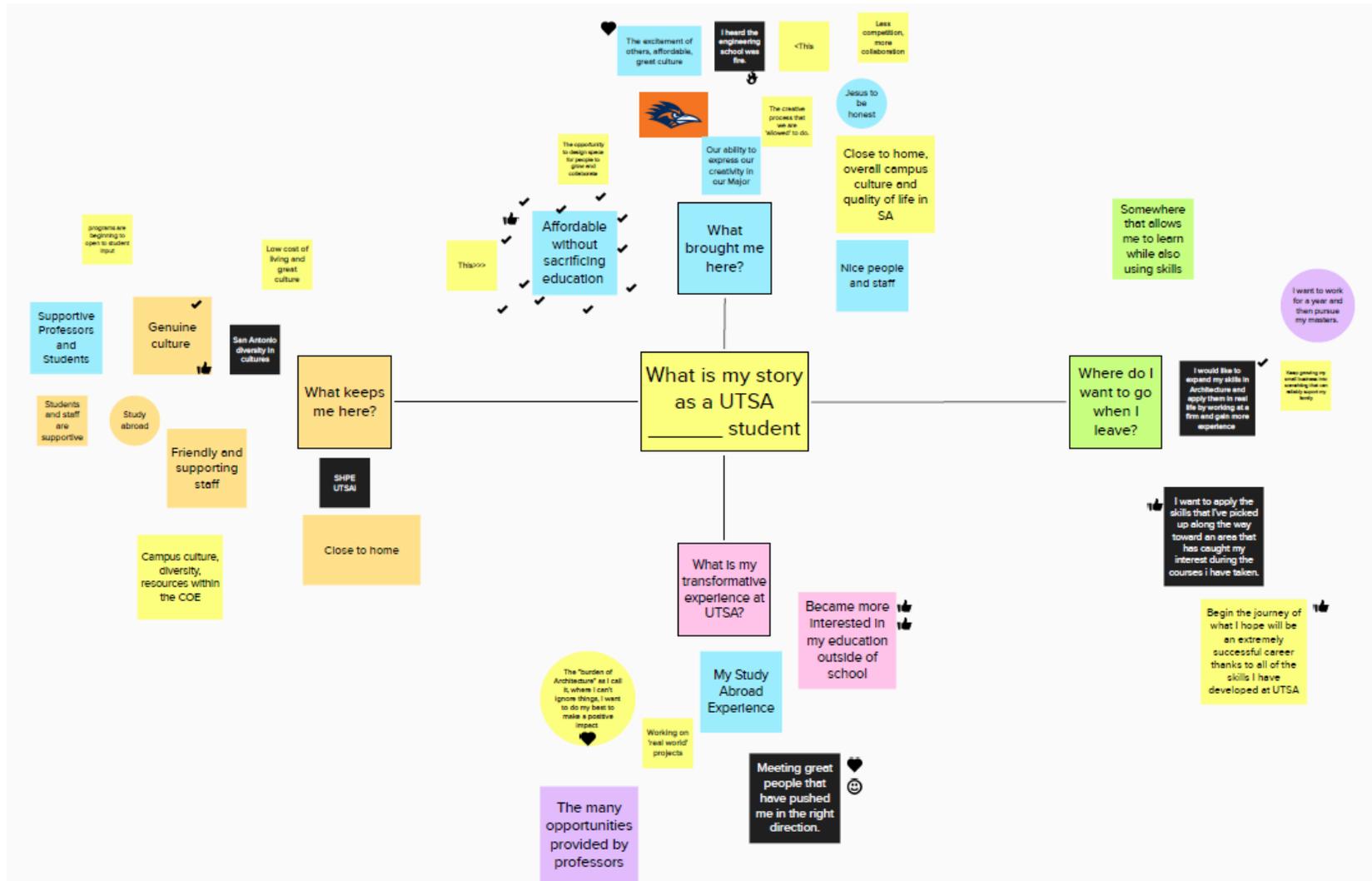
# Student Knowledge Cafe

- 90-minute session on Wednesday, June 17<sup>th</sup> With 20 student participants from each college\*
- Introduction from Provost Espy and broad vision from Dean Browning
- [Student attendees](#)
- Themes
  - *What brought you here as a student?*
  - *What keeps/has kept you here as a student?*
  - *Where will you be when you leave here and where are you going?*
  - *What has been your transformative educational experience at UTSA?*
  - 12 minutes was spent per question in the break-out groups and mind map creation using Mural app in the break-out groups
- Closing statements and call to action

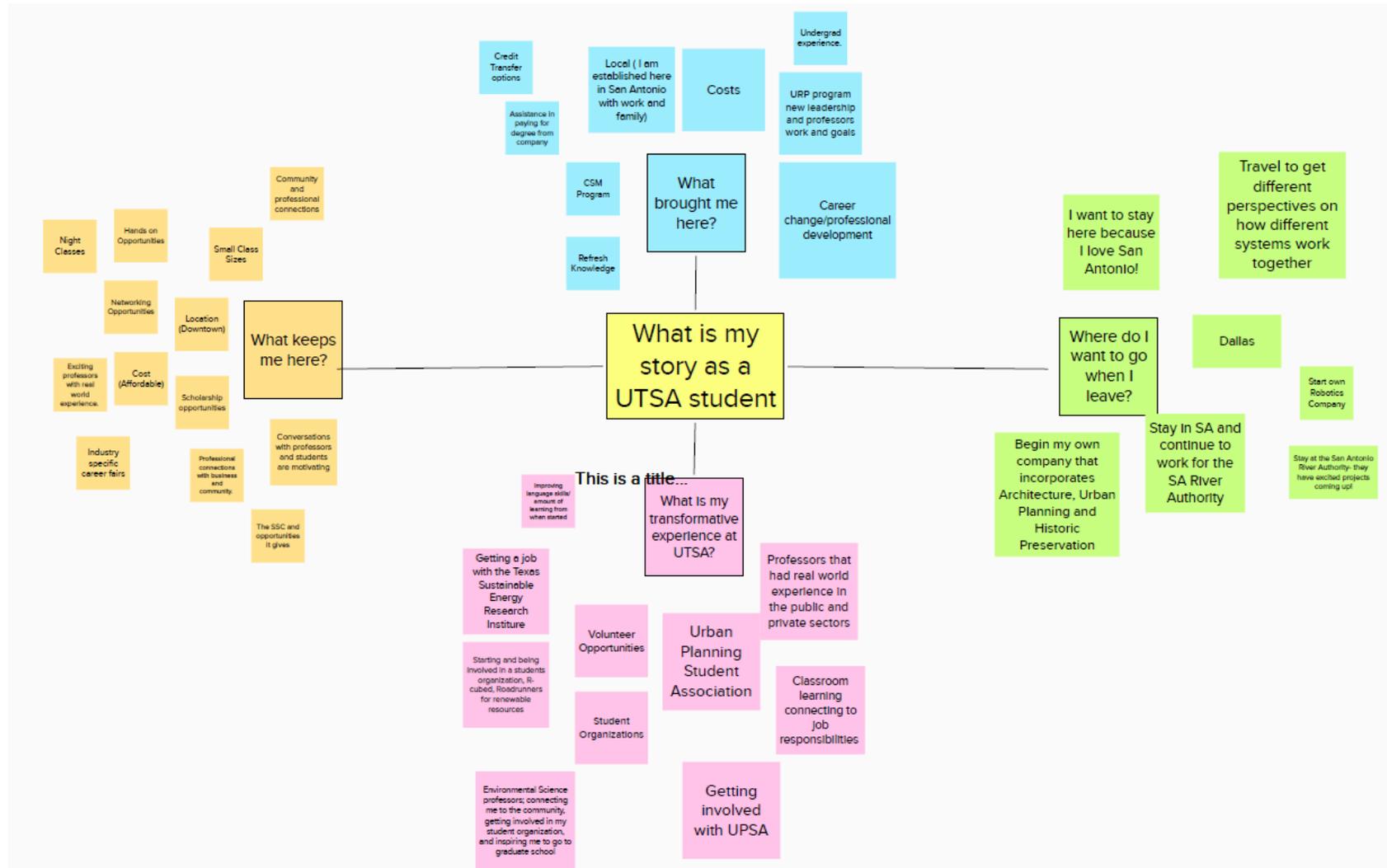
# Mind Map Group 1



# Mind Map Group 2



# Mind Map Group 3











# Student Knowledge Cafe

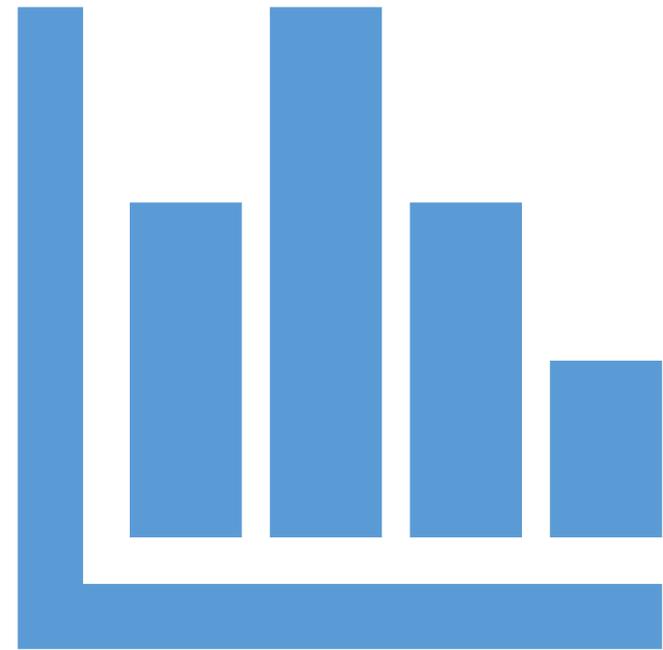
- Call to action
  - Be empowered
  - Be intentional
  - Be empathetic
  - Be a leader
- Engineer, design, build, and plan the future you want for yourself and for others

# Quantitative Analysis of IR Data

Numbers of Students

Average SCH by Faculty Rank

Research Proposals, Awards, Success Rate, and Expenditures

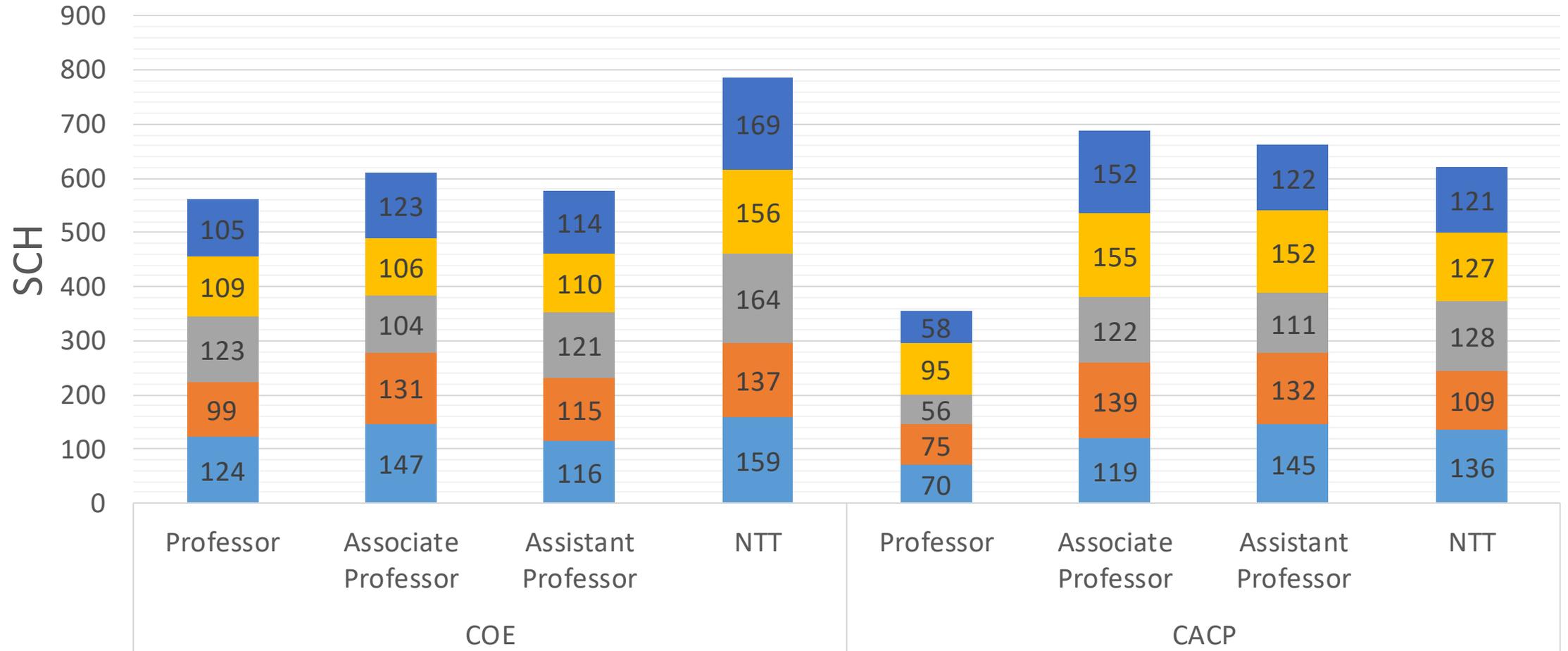


# Numbers of Students

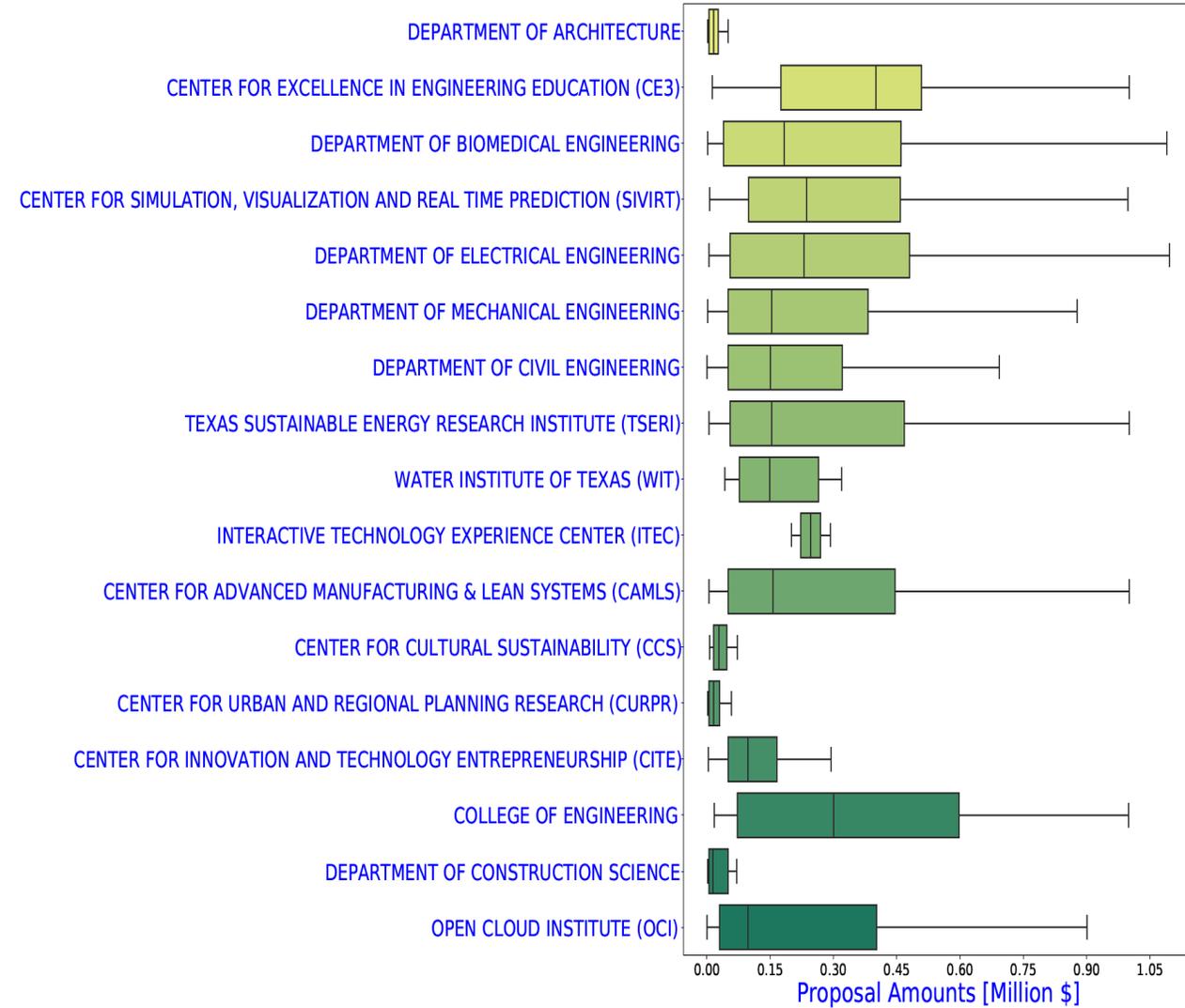
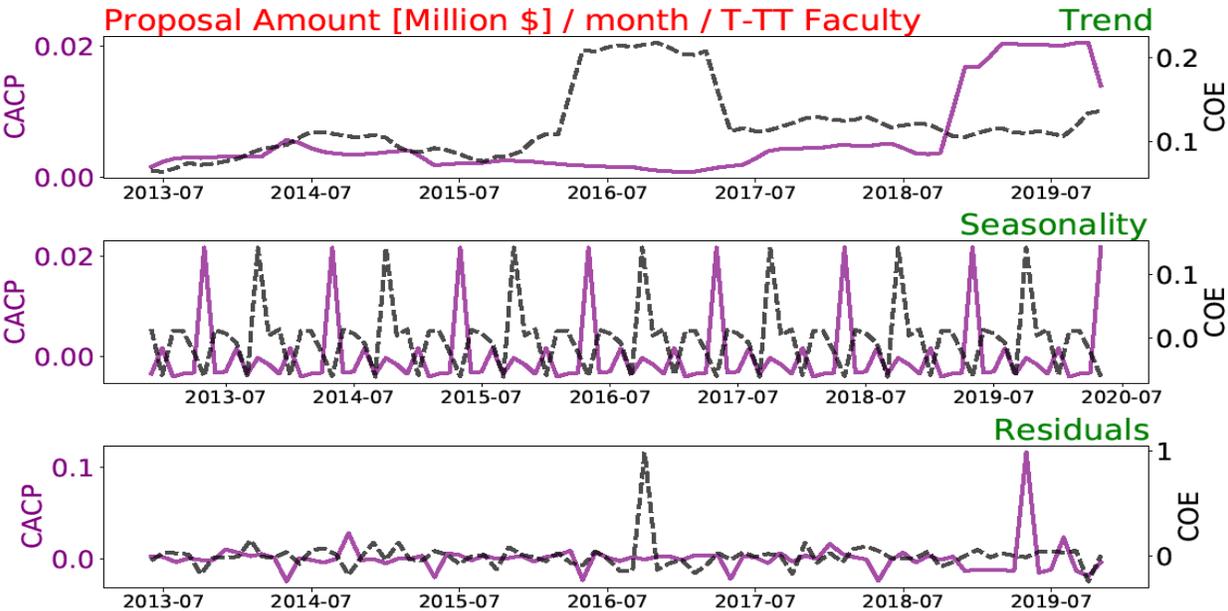
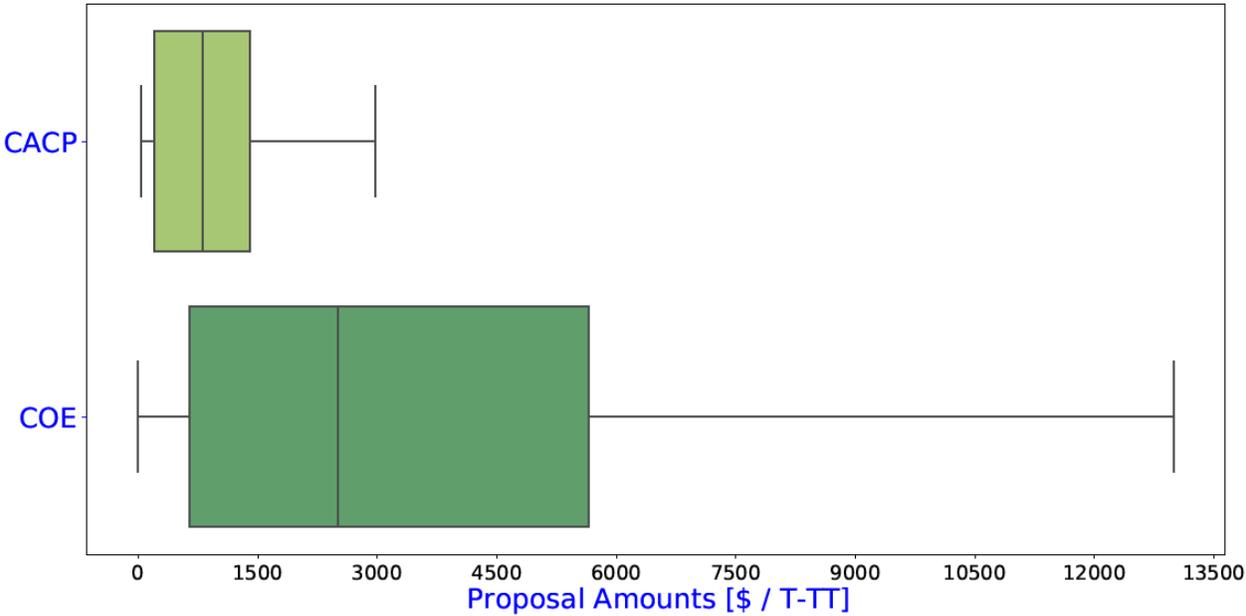
<b>FALL 2019 DATA</b>	<b>UTSA</b>	<b>College X</b>	<b>% of UTSA</b>
<b>Total students</b>	<b>32594</b>	<b>4003</b>	<b>12%</b>
<b>Ugrad</b>	<b>27932</b>	<b>3288</b>	<b>12%</b>
<b>M</b>	<b>3300</b>	<b>312</b>	<b>9%</b>
<b>PhD</b>	<b>905</b>	<b>227</b>	<b>25%</b>
<b>T/TT</b>	<b>628</b>	<b>105</b>	<b>17%</b>
<b>Research \$</b>	<b>\$ 80,700,000</b>	<b>\$ 17,579,070</b>	<b>22%</b>
<b>2019 1-yr Retention</b>	<b>77%</b>	<b>78%</b>	<b>1.01</b>
<b>2018 cohort</b>	<b>4482</b>	<b>689</b>	<b>15%</b>
<b>2019 6-yr Grad</b>	<b>51%</b>	<b>54%</b>	<b>1.05</b>
<b>2013 cohort</b>	<b>2686</b>	<b>375</b>	<b>14%</b>

# Average Semester Credit Hours (SCH) by Faculty Rank

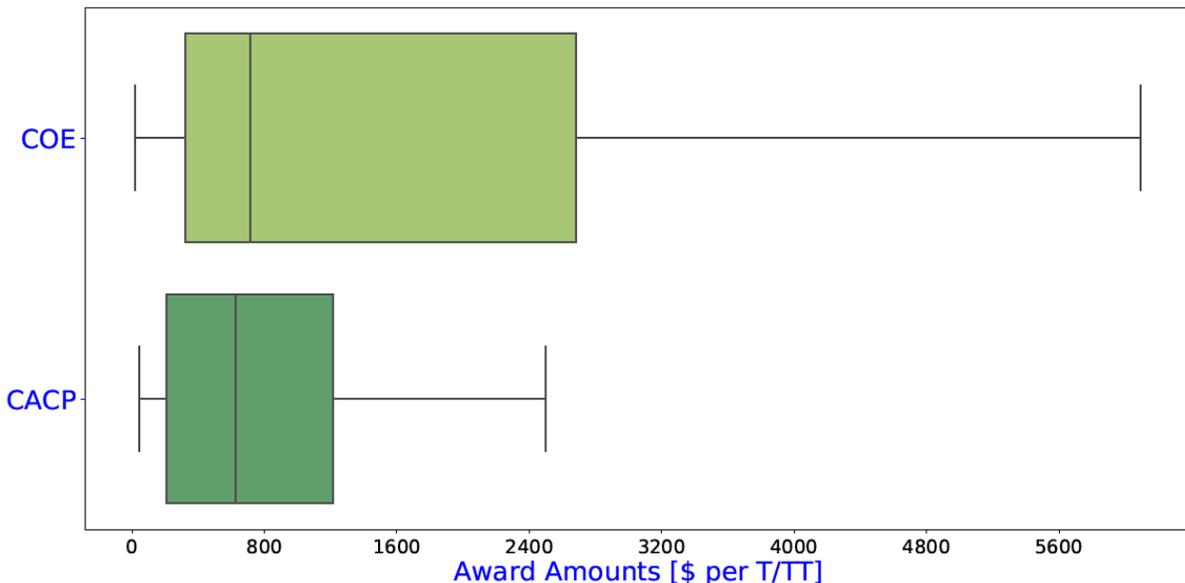
2015 2016 2017 2018 2019



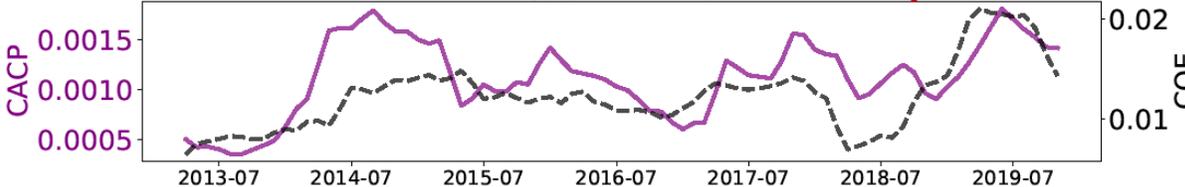
# Research Proposal Analysis



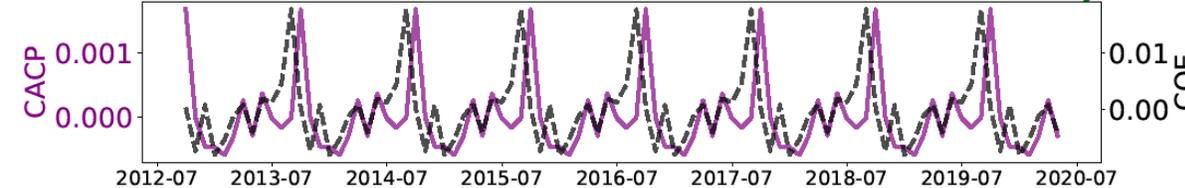
# Research Awards Analysis



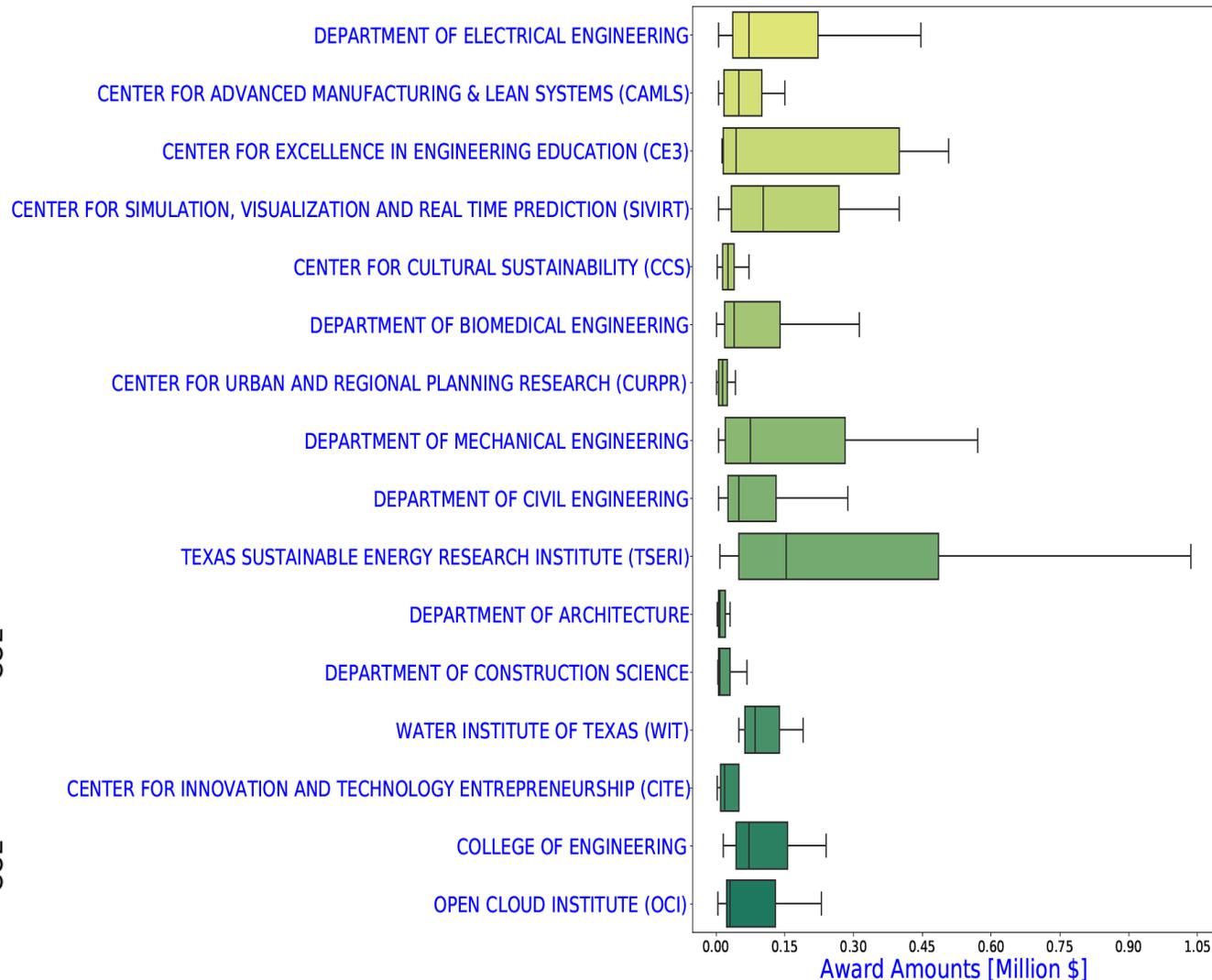
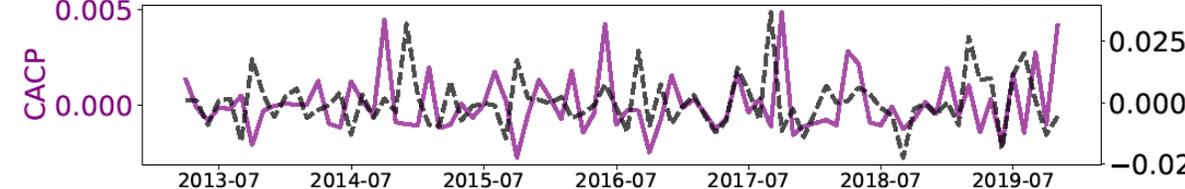
Award Amount [Million \$] / month / T-TT Faculty Trend



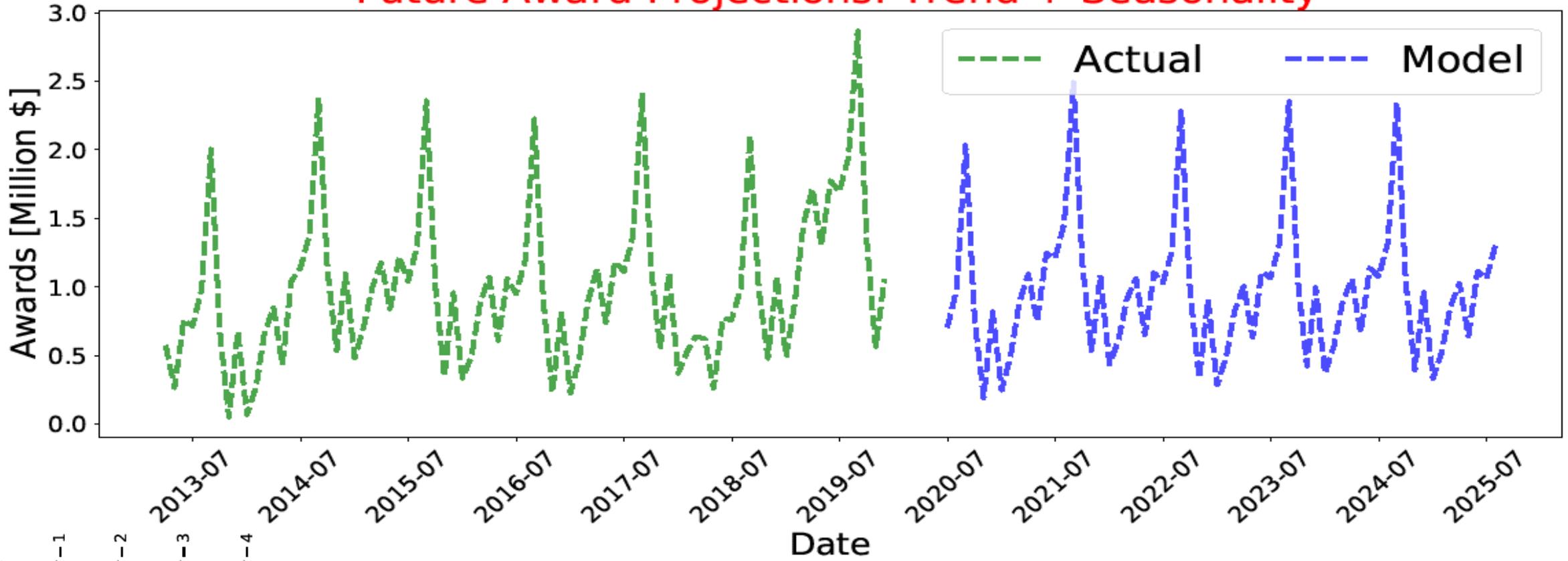
Seasonality



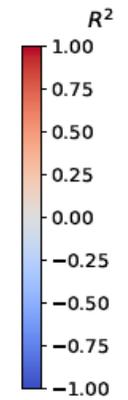
Residuals



# Future Award Projections: Trend + Seasonality

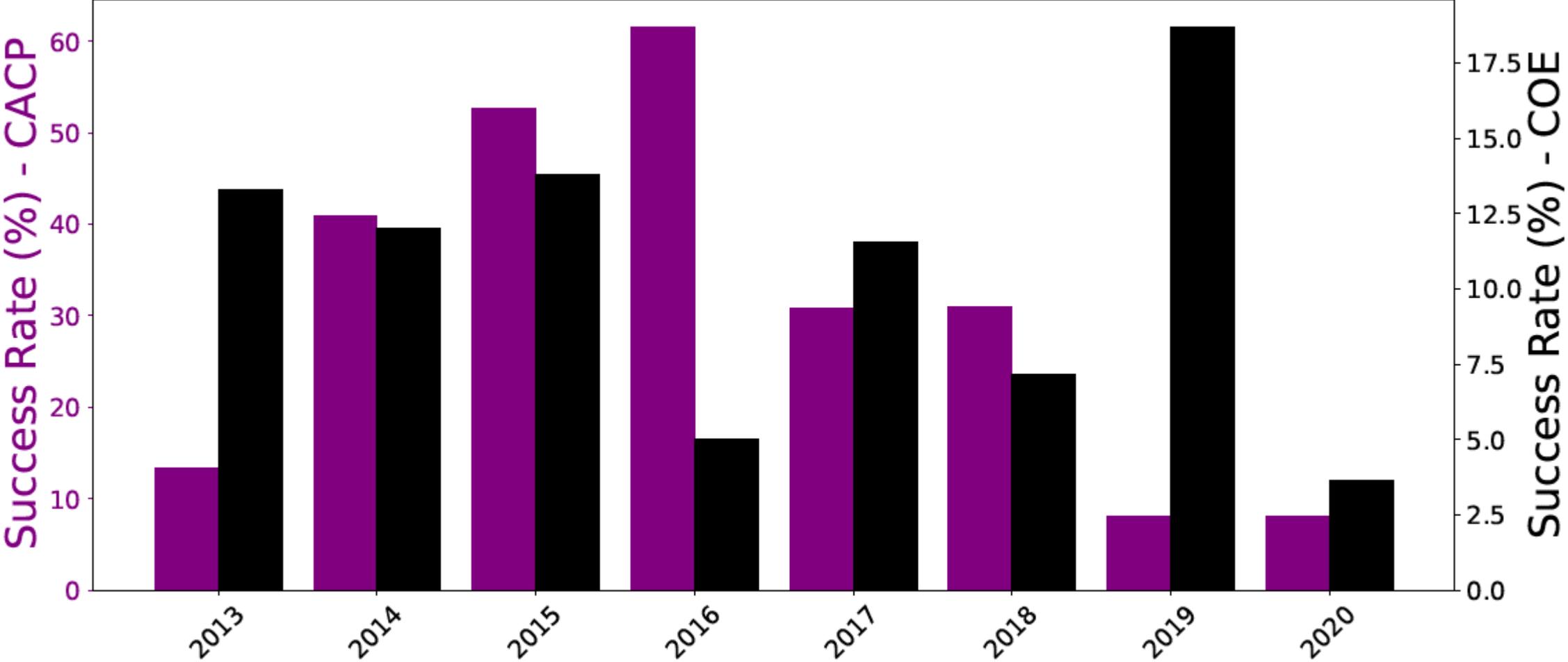


$t$	$t-1$	$t-2$	$t-3$	$t-4$	
$t$	1.0	0.95	0.85	0.75	0.64
$t-1$	0.95	1.0	0.95	0.86	0.77
$t-2$	0.85	0.95	1.0	0.96	0.88
$t-3$	0.75	0.86	0.96	1.0	0.96
$t-4$	0.64	0.77	0.88	0.96	1.0

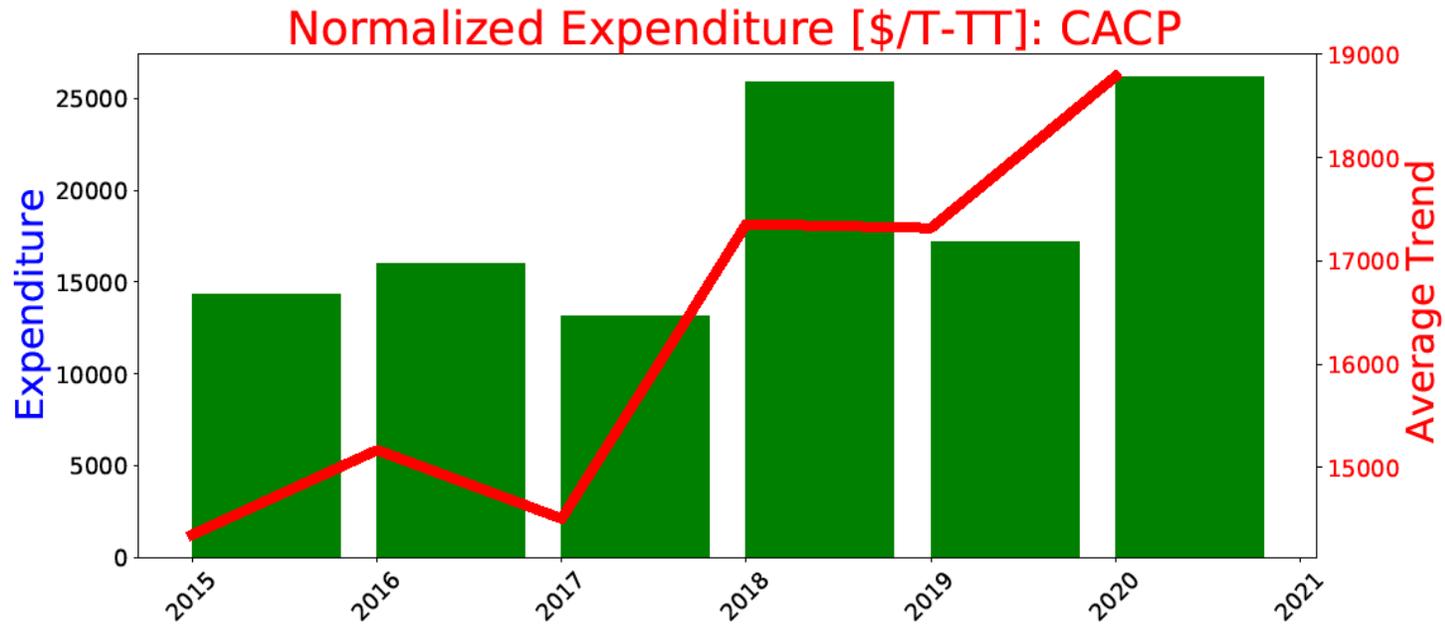
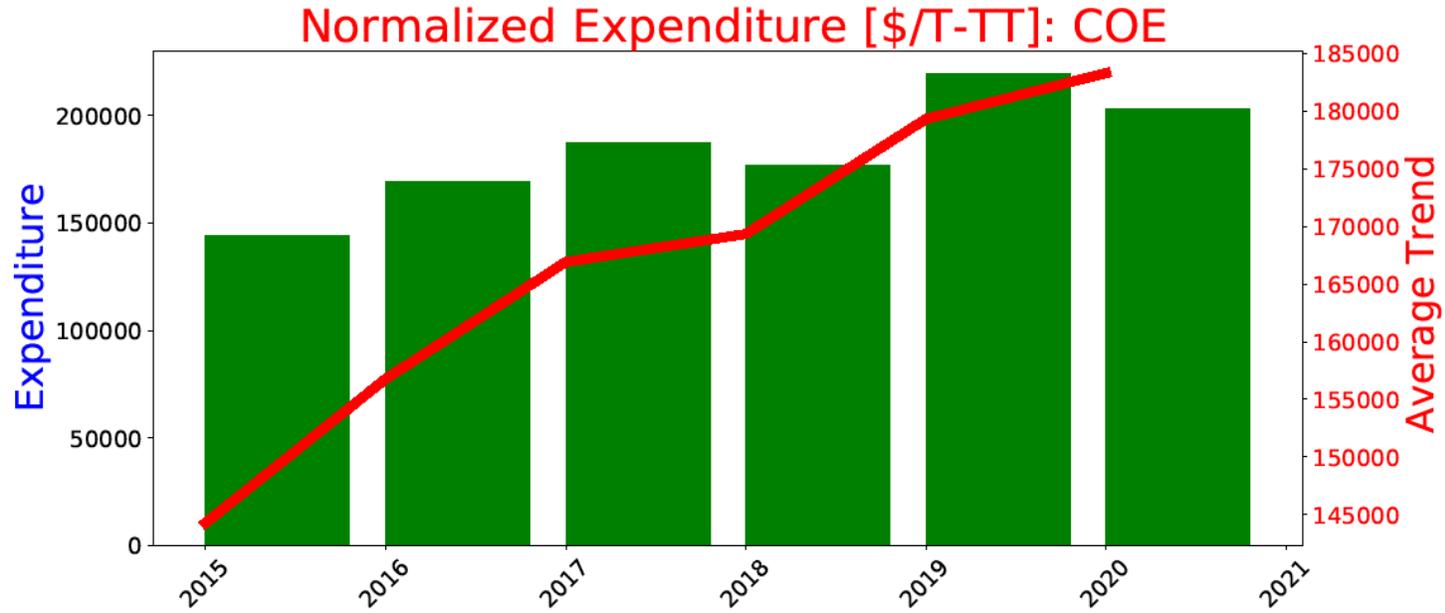


Model details:  
 Trend: Linear Regression that produced an  $R^2$  of 0.95 on unseen testing data.  
 Seasonality: Random Forest that produced an  $R^2$  of 1 on unseen testing data.  
 Residuals: Not predictable from the data that we have. One solution may be to utilize the median of the residuals for future predictions.

# Research Proposal vs. Awards Success Rate Analysis



# Research Expenditure Analysis







# Conclusions

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- What have we learned that can be brought into the next phase?
  - Culture of each department/ domain
  - Opportunity to explore synergies is supported by both faculty and students
  - Opportunities to engage our students across domains can increase their potential and further connects our programs to industries
- How does this influence possible notional models?
  - Provides identifiable areas of potential to justify synergies between domains
  - Helps us to prioritize those synergies



## **Community Engagement Subcommittee**

- Taylor Adkins
- Saadet Beeson
- Roger Enriquez
- Albert Han
- Dhireesha Kudithipudi
- Elvira Leal
- John Murphy
- Neda Norouzi
- Humberto Saenz
- Fidel Santamaria

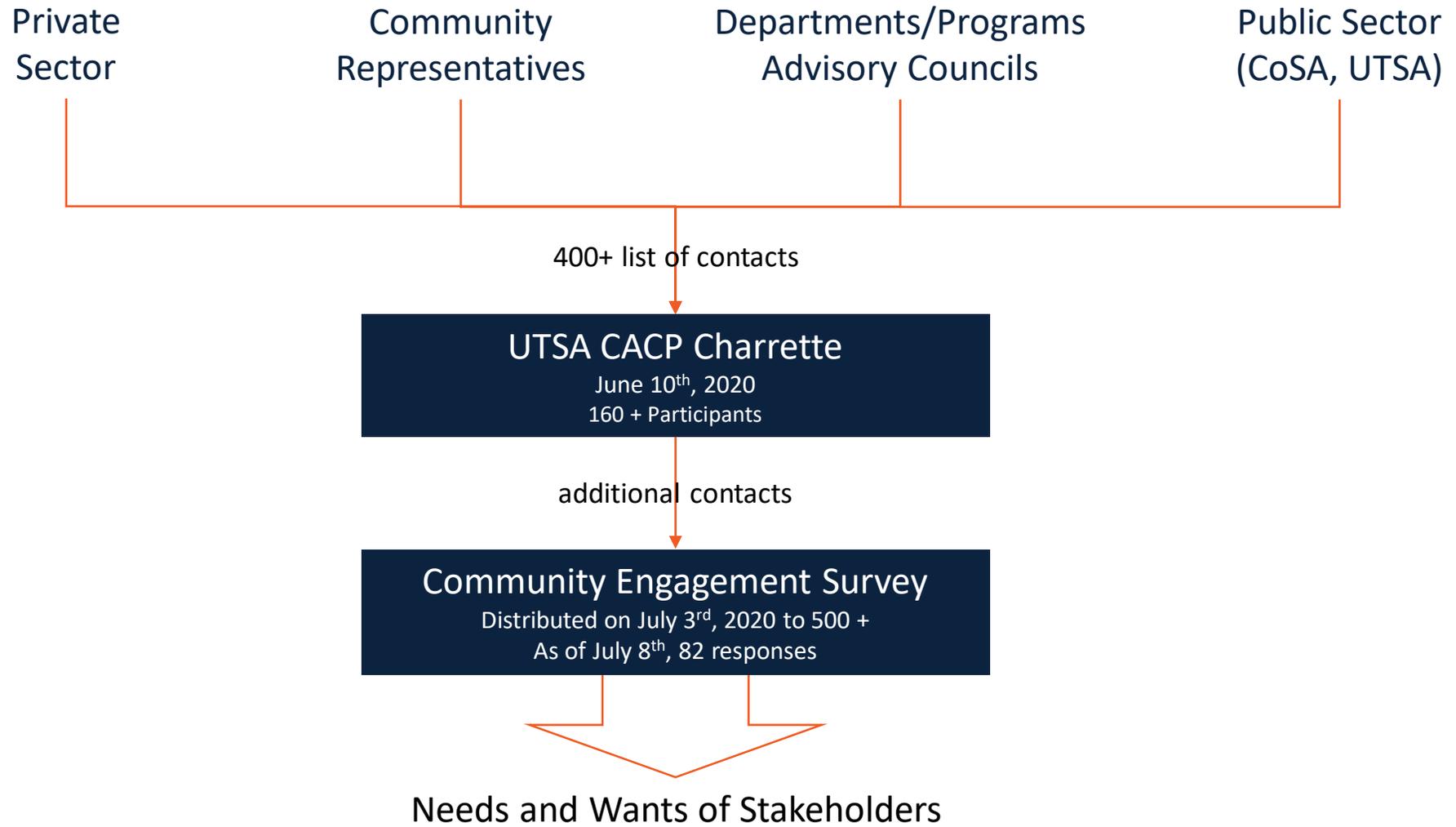
## **Subcommittee Liaisons**

- Debaditya Chakraborty
- Sedef Doganer

## **Task Force Administrators**

- JoAnn Browning
- Shannon Heuberger
- Debbie (Howard) Rappaport

**Integrated Design Initiative**  
Community Engagement Subcommittee  
PHASE 1

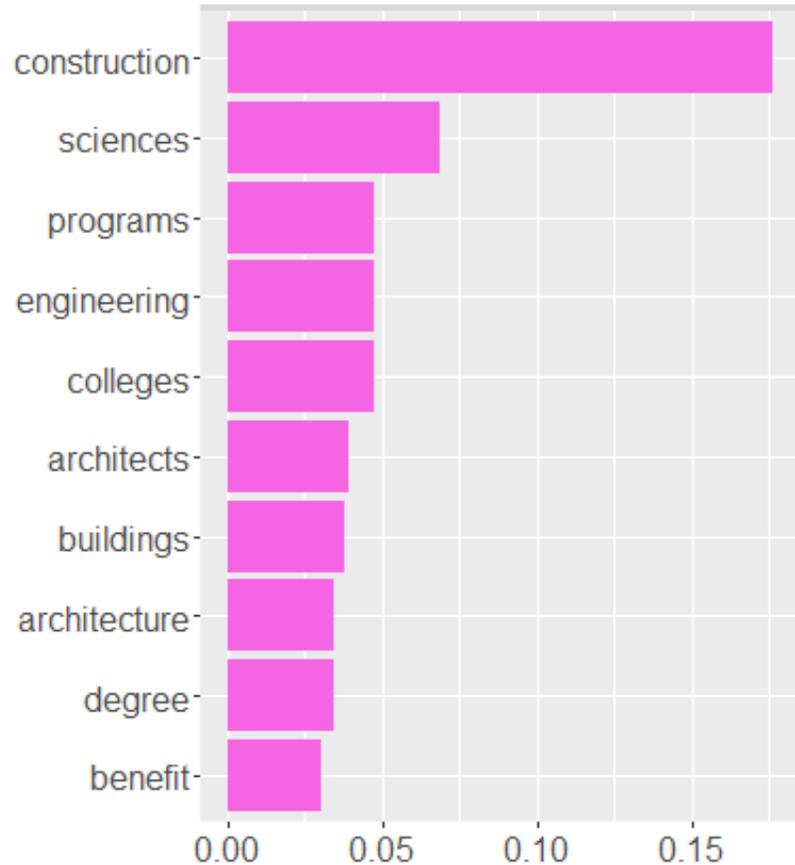




# Question 1.

What is the community needs/interest on: (A) Degree Programs, (B) Professional Development?

**Question 1.** What is the community needs/interest on:  
(A) Degree Programs, (B) Professional Development



**Regards to Architecture + Construction Science + Engineering**

“Likes the combination of architecture and construction science. Students will have the whole picture, solve problems onsite.”

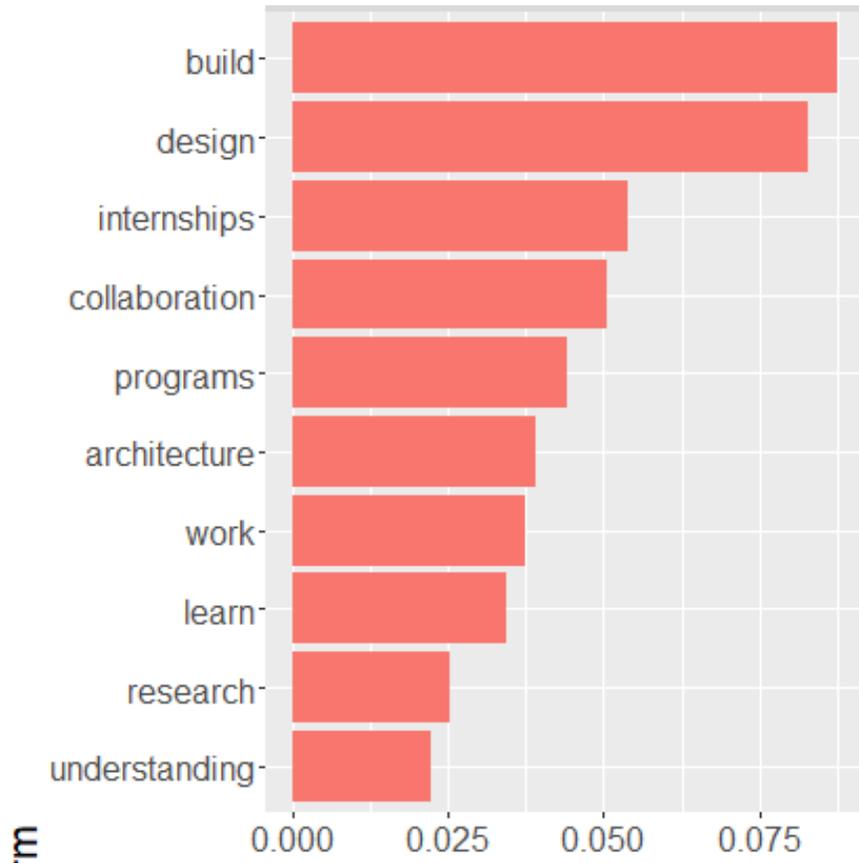
“Give students a glimpse into the real world of how we really work - benefit of combined with engineering - likes the holistic view and benefit of architects as having the advantage of knowing engineers - build teams inside the college and they will be ready with doing collaborative work”

“Power of engineering and engineers are that they are problem solvers. Architect’s power is ability to think in a non-linear way.”

# Question 2.

What is the community research needs/interest and partnership opportunities?

## Question 2. What is the community research needs/interest and partnership opportunities?



### Regards to Internships

“Internship requirement for engineering and architecture degrees. All need to learn what is expected at work. **Bring architecture programs to have the same internship experiences as engineers.**”

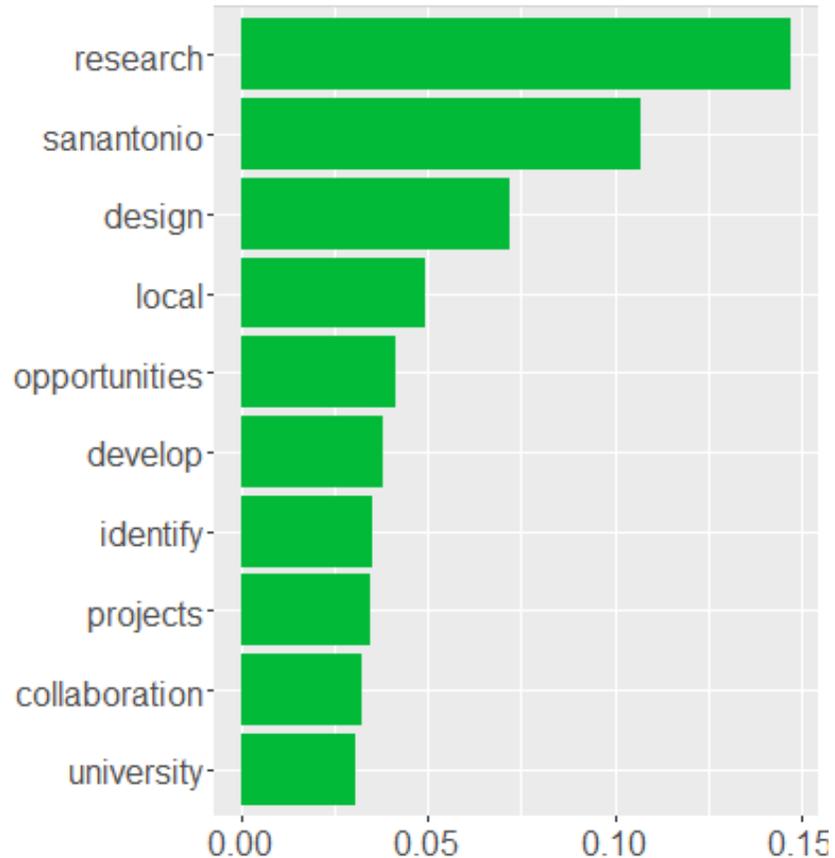
“Create a **partnership opportunity with internships which is a win-win for industry, students, and community**”

“More internships and partnership in studio work is helpful.”

“Real hands-on experience and internship.”

“Most of the attendees need more interns – not enough coming out of UTSA; ads have gone out to the students but not a lot of response”

## Question 2. What is the community research needs/interest and partnership opportunities?



### Regards to Research

“**Design build projects** and opportunities within academic research to **collaborate with different organizations nationally** to bring outside expertise into San Antonio/”

“Want San Antonio to stand out with top notch research facilities that would **establish San Antonio as a research hub.**”

“Collaboration for a richer research program that helps prioritize local issues”

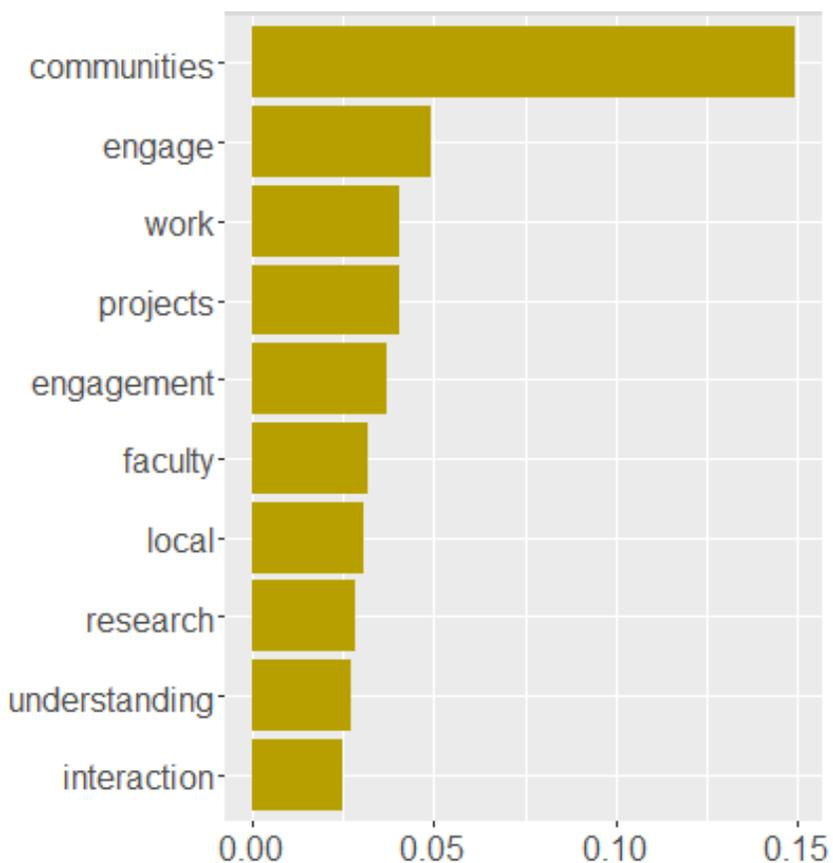
“Community outreach efforts -- **research impacts technology as well as important social issues.**”

“San Antonio is unique and having **local knowledge** is valuable for research”

# Question 3.

What can the faculty/staff/students do to help the community?

### Question 3. What can the faculty/staff/students do to help the community?



#### Regards to Community and Engagement

**“Do community engagement research** - dive into micro history of communities - sensitivity to communities past traumas – especially in communities of color - demolition and gentrification can be traumatic”

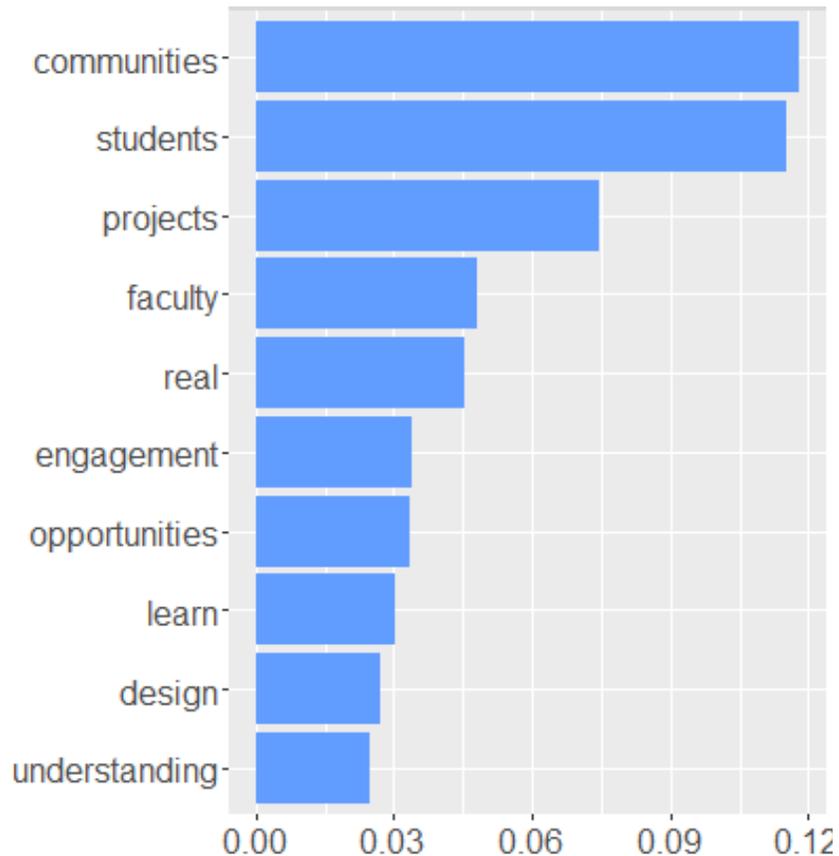
“The communities that need the most engagement are the ones that...lack the infrastructure. **Infrastructure plays a critical role in engagement**”

**“Go out to communities and engage them by using research expertise”**

“Community engagement can create a stronger link to the community...  
**Create loyalty to the community**”

**“Engage professional community to bring their technology into classrooms”**

### Question 3. What can the faculty/staff/students do to help the community?



#### Regards to Students

“Are students trained to conduct **community input sessions**? A good skill would be able to do community engagement research”

“Preparing students for modern workforce... designers and architects’ **understanding of local values** - projects belong to community”

“Keep a **line of communication** open between UTSA Students/communities”

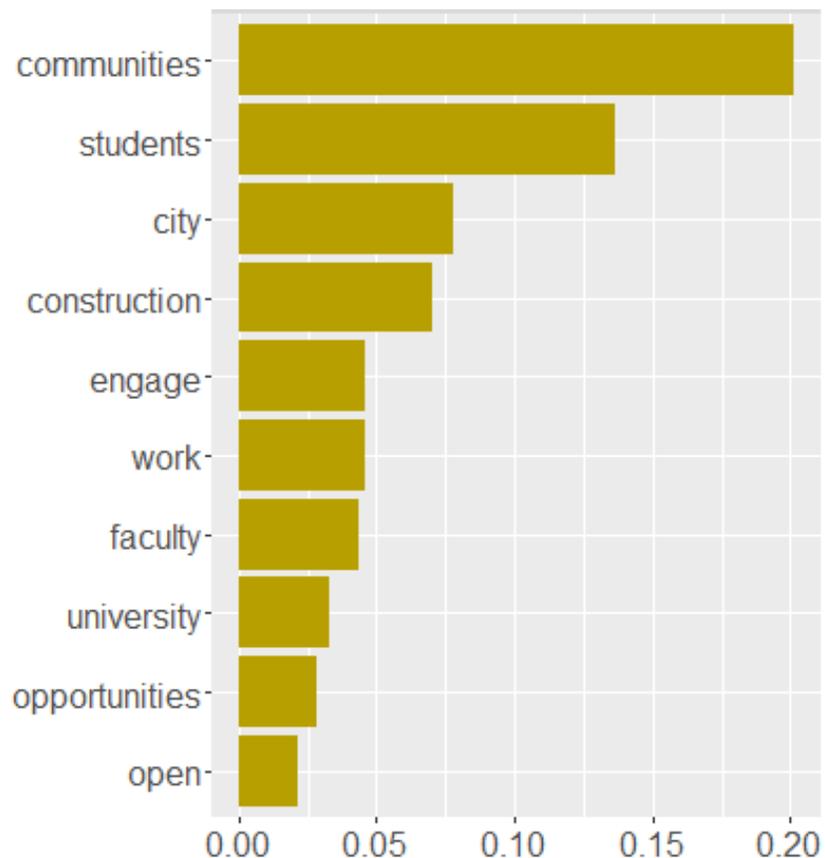
“Different communities mean different issues/concerns; make sure students understand that; have students go out and have events out in the community”

“Faculty need to educate students in such a way that the students are aware of how efficiently they can serve the community”

# Question 4.

What faculty/staff/students engagement in teaching, research and service is (or could be) most impactful to the community?

**Question 4.** What faculty/staff/students engagement in teaching, research and service is most impactful to the community?



### Regards to Communities

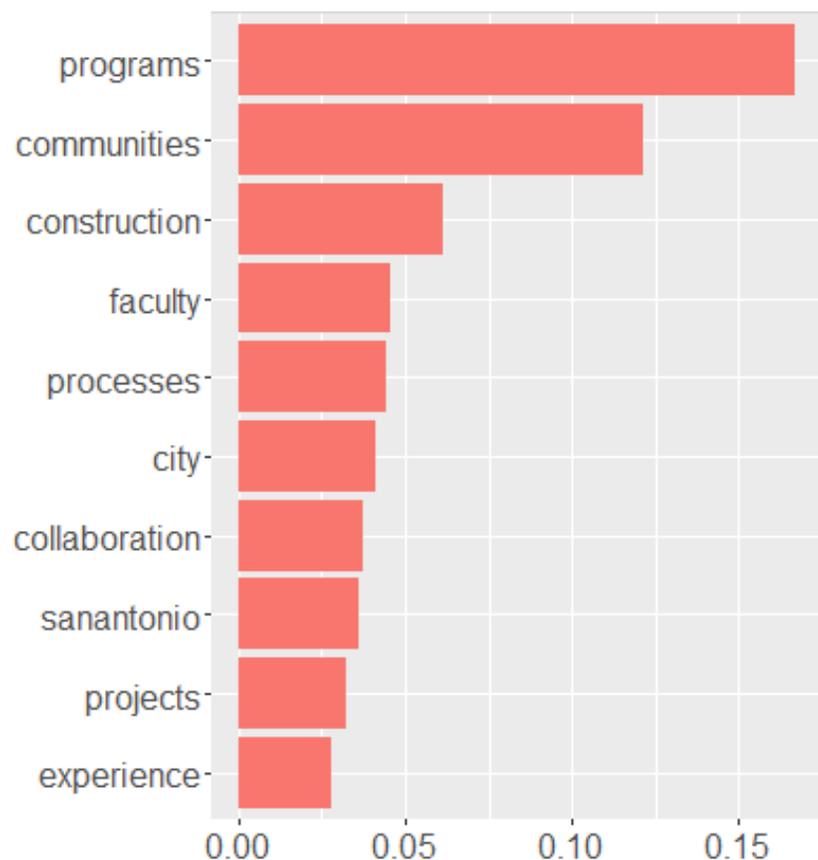
“Already connecting with community, like SAISD, but this needs to be increased; **we are building our communities, impacting where we live and work**”

“**Students collaborating with faculty to help communities with constructing small projects**”

“Focus where the need is more. **Engage with communities that have been historically marginalized**”

“**Real engagement happens when the university opens its doors to the community** and shares the knowledge they have.”

**Question 4.** What faculty/staff/students engagement in teaching, research and service is most impactful to the community?



#### Regards to Programs

**“Interdisciplinary programs to solve real problems – with city of San Antonio as the client – would be great way for academia to have direct contribution to improving quality of life in the community”**

**“Formalize the linkage between prep programs, UTSA programs, etc. will attract more students if they could see the tract or link.”**

**“Being able to communicate what the program is doing and how the program is beneficial. Market the profession and what we are doing and what we can do to help the community.”**

# KEY TAKEAWAYS FROM THE CHARRETTE

- Work with and for the San Antonio communities, especially who are disenfranchised and marginalized.
- Enhance communications among faculty, students, communities, and public/private sectors
- Promote interdisciplinary collaboration/partnership to enhance research and teaching
- Provide real-world, hands-on learning experience to students by partnering with industries and communities (studios, study-work program, internships)

# Community Engagement Subcommittee Online Survey



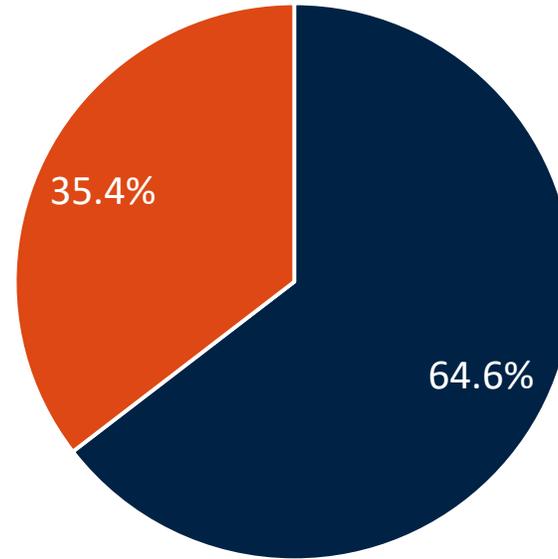
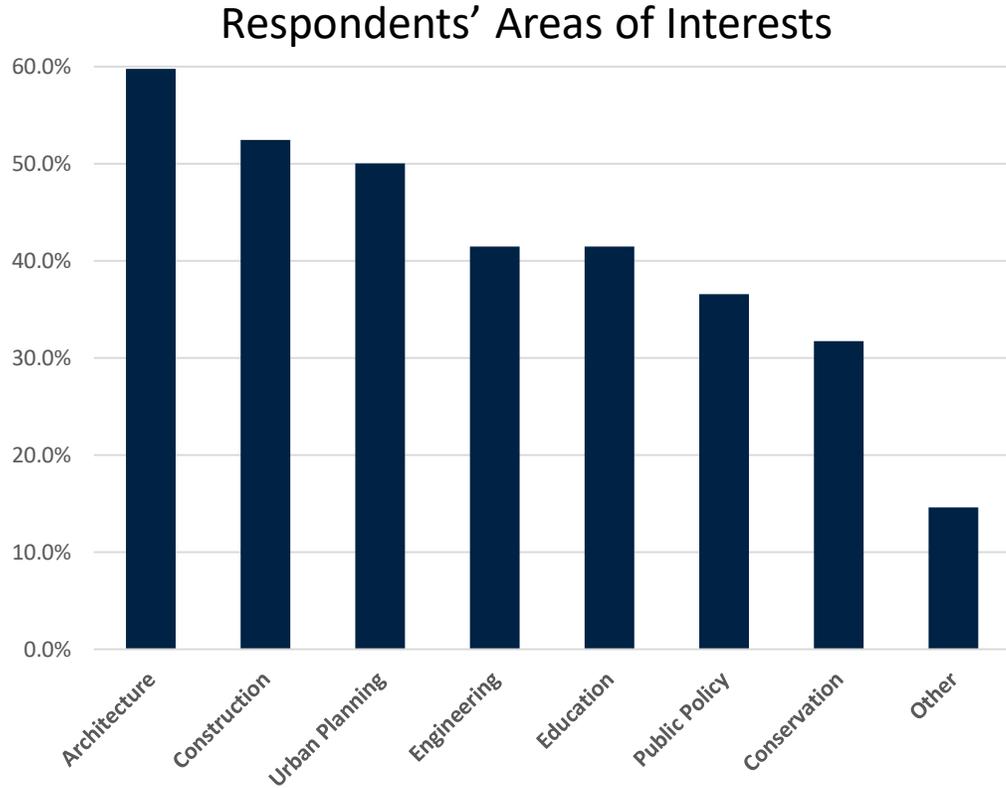
The University of Texas at San Antonio™

Thank you for your interest in our new college (read more about our initiative [here](#)), which will live at the intersection of architecture, construction, planning and engineering. Our work is just beginning and we still need input on how we can best serve our city and region. Can you please provide your opinion to help us forge our new vision for the future? If so, click the button in lower right hand corner to start the survey, thank you.

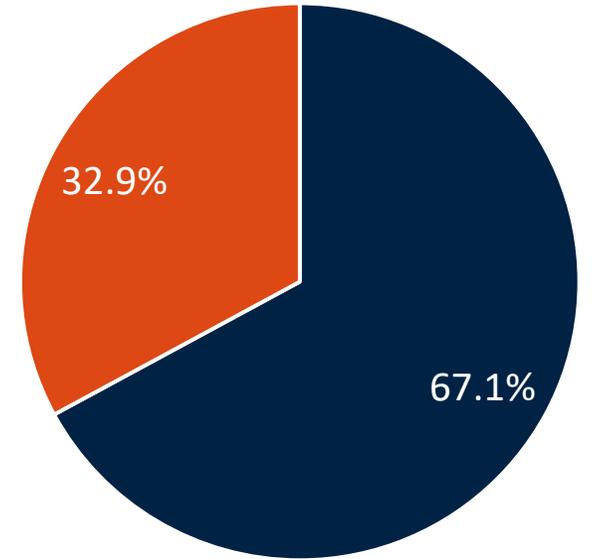
**As of 12:00 PM, July 8<sup>th</sup>, 2020**  
**82 responses, 41 responses in progress**



# Survey Respondents



■ Private ■ Public



■ Male ■ Female

24.1% of the respondents (19) were affiliated with UTSA  
(Alumni (10), Advisory Board (14), Faculty (2), Administrator (1))

# CORE QUESTION 1:

*How important is it for the new college to help local industries to develop innovative materials, processes or structures that improve the lives of people?*

Choice	Count	Percent
Extremely Important	41	51.2%
Very Important	26	32.5%
Moderately Important	11	13.8%
Slightly Important	2	2.5%

- **Fostering partnerships with private and public sectors** to enhance teaching, research and employment opportunities with a focus on the local community. 58.5%
- **Incorporating data analytics and other emerging technologies to enhance public understanding and find solutions** to grand challenges in the fields of architecture, construction, planning and engineering. 42.7%
- **Designing secure and environmentally friendly systems** (e.g., construction, energy, water and materials) that are friendlier to our planet. 36.6%
- Focusing on research that can be **transitioned to commercial or non-profit organizations or to communities for actual deployment in the real world** 29.3%
- Other (please describe) 6.1%

# CORE QUESTION 2:

*How important is it for the new college to undertake research that takes into account the needs of the community?*

Choice	Count	Percent
Extremely Important	42	51.9%
Very Important	29	35.8%
Moderately Important	8	9.9%
Slightly Important	2	2.5%

- Transforming technology and processes that promote sustainable consumption of resources, by planning, designing, building and maintaining climate-resilient structures, and enhanced energy efficient buildings 53.7%
- Promoting compact development that allows for aging in place to mitigate sprawl while preserving community's culture and addressing housing affordability. 41.5%
- Working in a interdisciplinary manner motivated by discovery and helping society to mitigate inequalities in the fields of architecture, construction, planning and engineering. 39.0%
- Innovating with emerging technologies like artificial intelligence, self-driving vehicles, and smart grids to spur economic development and improve quality of life. 37.8%
- Other (please describe) 7.3%

# CORE QUESTION 3:

*How important is it for the new college to help students develop “marketable-skills” like work ethic, leadership and communication skills?*

Choice	Count	Percent
Extremely Important	64	79.0%
Very Important	13	16.0%
Moderately Important	4	4.9%
Slightly Important		

- Developing project leadership skills for **project management, strategic decision-making, and team building.** 65.9%
- Fostering in students the ability to **express ideas and articulate their rationale when communicating** concepts in architecture, construction, planning and engineering using visual media and in written communication. 57.3%
- Exposing students to common **ethical issues regarding financial, business, management and relationship decisions** in architecture, construction, planning and engineering. 48.8%
- Inculcating in students an appreciation of **cultural diversity and social equity** in the workplace and beyond. 20.7%
- Other (please describe) 3.7%

# CORE QUESTION 4:

*How important is it for the new college to help students develop “technical-skills” like software training and certificates?*

Choice	Count	Percent
Extremely Important	28	34.6%
Very Important	31	38.3%
Moderately Important	17	21.0%
Slightly Important	4	4.9%
Not at all Important	1	1.2%

- Offer training on **collecting, analyzing, and visualizing data using virtual and augmented reality** in architecture, construction, planning and engineering applications. 52.4%
- Incorporate **geographic information systems** software training across various applications. 39.0%
- Provide training for students **on industry specific software packages** (please describe) 34.1%
- Offer **discipline specific cutting-edge certificates** and micro-masters to students (please describe) 14.6%
- Other (please describe) 6.1%

# CORE QUESTION 5:

*Is it important for the new college to be engaged in experiential learning programs that provide opportunities to get real-world experience?*

Choice	Count	Percent
Extremely Important	42	51.9%
Very Important	34	42.0%
Moderately Important	5	6.2%
Slightly Important		

- **Partner with local firms** to work on actual projects in class while utilizing a workshop style format. 61.0%
- Establish **mentoring and/or shadowing opportunities** where students can acquire first-hand experience of the profession. 52.4%
- Create **co-op opportunities** where students can apply academic training, test skills and get a head start on a career. 51.2%
- Offer opportunities to take **field trips and site visits** of relevance to architecture, construction, planning and engineering disciplines. 28.0%
- Other (please describe) 3.7%

# CONCLUSION

- **CACP Charrette:** Important areas of innovation in research and teaching
  - Foster community-engaged, interdisciplinary research
  - Enhance partnership with industry partners and public sector
  - Train students with important marketable and technical skills
- **Preliminary Survey Results: Concrete Solutions**
  - Research
    - Fostering partnership with private and public sectors
    - Data analytics/technologies to enhance public understanding and find solutions
    - Designing secure, sustainable environmental systems
    - Research with real-world application and implications
  - Teaching
    - More emphasis on marketable skills (e.g., communication, management, advocacy)
    - Technical Skills (e.g., data analytics, visualization, technical certificates)

# NEXT STEP

- Complete the analysis of the survey results (survey to be closed next week)
  - Rich inputs from the open-ended responses
- Expand the scope of community engagement to national and international communities
  - Research and teaching beyond local communities (e.g., study abroad programs)
- Identify and address the missing pieces from Phase 1 by coordinating with other subcommittees



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**Integrated Design Initiative Task Force**

Benchmarking Subcommittee Update

July 9, 2020

## **Benchmarking Subcommittee Members**

Ibukun Awolusi

Janis Bush

Ian Caine

Sedef Doganer

Curtis Fish

Sean Kelly

Arturo Montoyo

Jianwei Niu

Hatim Sharif

Rebecca Weston

## **Subcommittee Liaisons**

Albert Han

David Matiella

## **Task Force Administrators**

JoAnn Browning

Shannon Heuberger

Debbie (Howard) Rappaport

# Transdisciplinary Models: Research + Teaching + Learning

College Models

Institute Models

# Transdisciplinary Models: Research + Teaching + Learning

College Models

Institute Models

Less common at scale of the College.

More common outside of U.S.

More common at scale of the Institute.

Here are twelve models at the scale of the College and Institute...

## College Models

Ohio State University

McGill University

Washington State University

University of Strathclyde Glasgow (UK)

University College London (UK)

TU Darmstadt (Germany)

## Ohio State University

### University Profile

*68,262 Students*

250+ Bachelor, 171 Master's, and 113 Doctoral

33 or 40 National Academy Members

Five Grand Challenges: Energy & Environment, Health, Security, and Learning & Computation

*\$929.2 Million in Research and Development Expenditures*

\$497.6 Million: Federal R&D expenditures

\$157.8 Million: Industry-sponsored research expenditures

2,423 Study Abroad Programs

### College of Engineering Profile

*1 campus*

15 major programs

\$49 Million Industry R&D expenditures

*7,931 Undergraduate, 1812 Graduate Students Enrolled*

Degrees Conferred - 1715 Undergraduate, 633 Graduate

**Ohio State University | College of Engineering**

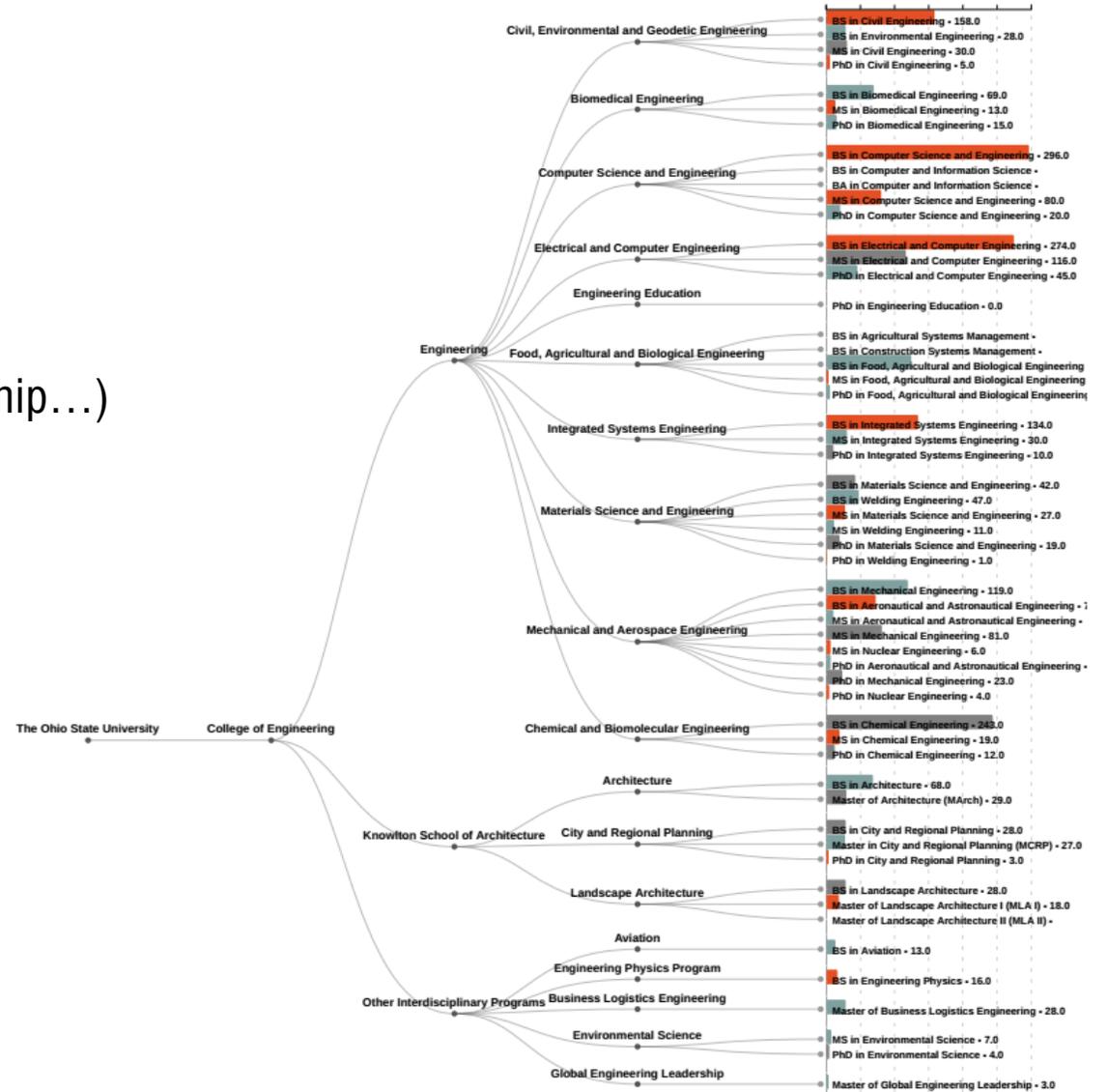
	T/TT	Emeritus	NTT/Adjunct	Staff
Biomedical Engineering	23	4	6	25
Civil, Environmental and Geodetic Engineering	29	16	21	20
Computer Science and Engineering	50	10	60	20
Electrical and Computer Engineering	65	19	16	17
Engineering Education	7	0	31	8
Food, Agricultural, and Biological Engineering	27	17	23	31
Integrated Systems Engineering	26	4	15	32
<b>Knowlton School of Architecture</b>	46	23	37	18

## Ohio State University | College of Engineering | Degrees Conferred

Engineering

Knowlton School of Architecture

Interdisciplinary Programs (Business, Environment, Global Leadership...)



## **McGill University**

### **University Profile**

*40,153 Students*

Royal Society of Canada: 195

Grand Challenges:

*\$566.6 Million in Total Research and Development Expenditures*

\$295.9 Million in Federal Research and Development Expenditures

\$44 Million in Industry-sponsored

\$920.0 Million in Revenue – Unrestricted Fund

\$928.7 Million Expenses and inter-fund transfers – Unrestricted Fund

### **Faculty of Engineering Profile**

*1 campus*

10 major programs

*3,392 Undergraduate, 1,103 Graduate Students Enrolled*

**McGill University | Faculty of Engineering Profile**

	<b>T/TT</b>	<b>Emeritus</b>	<b>NTT/Adjunct</b>	<b>Staff</b>
Bioengineering	9	0	9	5
Chemical Engineering	18	4	0	14
Civil Engineering & Applied Mechanics	21	2	0	12
Electrical & Computer Engineering	46	9	17	19
Mechanical Engineering	29	6	9	7
Mining & Materials Engineering	23	4	16	15
<b>School of Urban Planning</b>	5	3	6	2
<b>The Peter Guo-hua Fu School of Architecture</b>	17	4	23	7

**McGill University | Faculty of Engineering | Degrees Conferred**

Engineering

School of Urban Planning

Peter Guo-hua Fu School of Architecture

Different Budgeting System



## Washington State University

### University Profile

*20,976 Students*

98 Bachelor, 78 Master's, and 65 Doctoral

11 National Academy Members

Five Grand Challenges: Sustaining Health, Sustainable Resources, Opportunity and Equity, Smart Systems, National Security

*\$360.5 Million in Total Research and Development Expenditures*

\$151.1 Million in Federal Research and Development Expenditures

500+ Study Abroad Programs

6-year Graduation Rate (2013 cohort): 60.2%

Retention Rate: 79.0%

### Voiland College of Architecture & Engineering Profile

*6 campuses*

29 fields of study

\$20M Donated

\$33M in Research Expenditures

*6,000 Students Enrolled*

Degrees Conferred - 946 Undergraduate, 197 Graduate

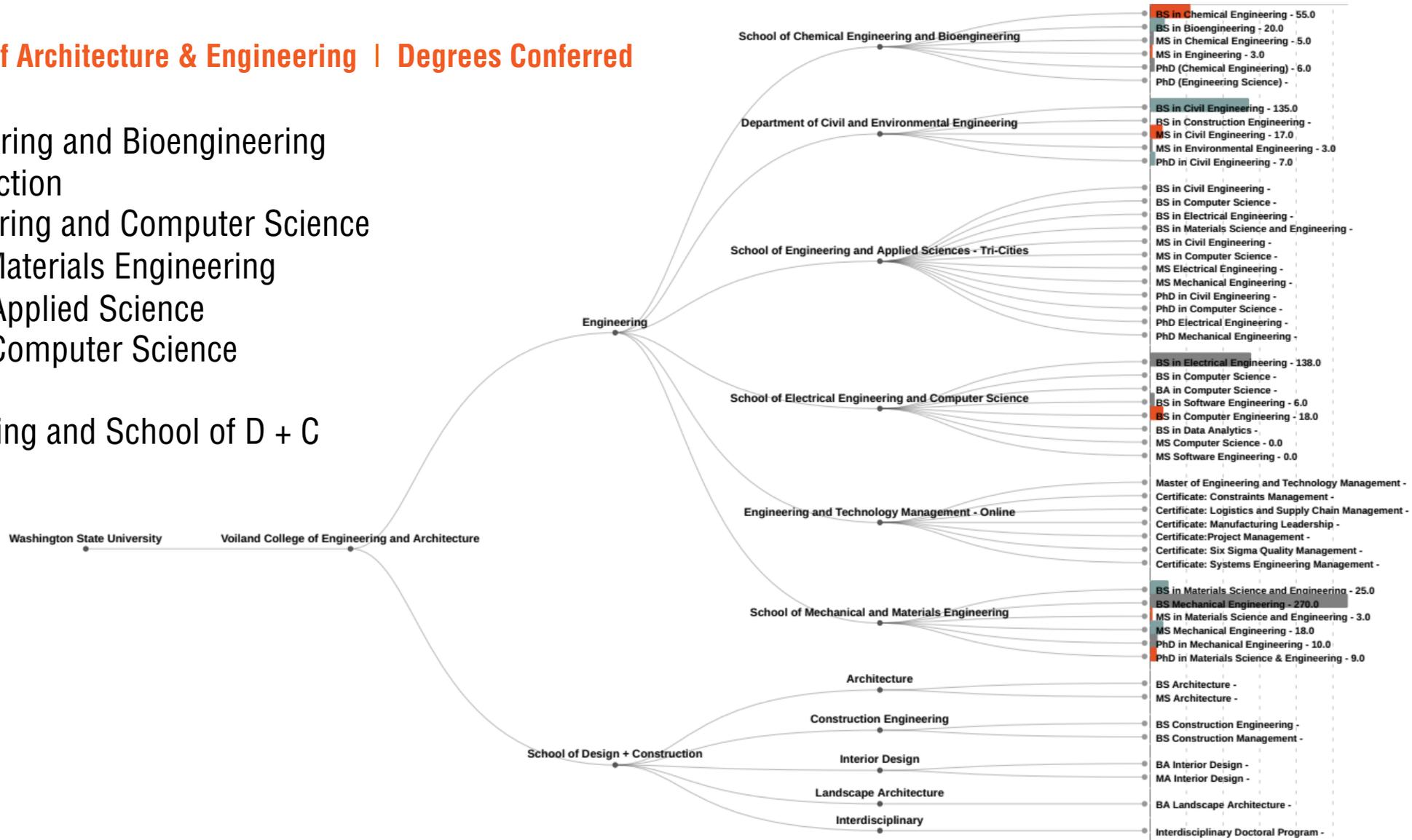
**Washington State | College of Architecture & Engineering**

	<b>T/TT</b>	<b>Emeritus</b>	<b>NTT/Adjunct</b>	<b>Staff</b>
<b>School of Chemical Engineering and Bioengineering</b>	21	7	10	8
Department of Civil and Environmental Engineering	43	6		9
<b>School and Design + Construction</b>	25	1	8	6
<b>School of Electrical Engineering &amp; Computer Science</b>	42	3	1	15
Engineering and Technology Management - Online	5	2	3	2
<b>School of Mechanical and Materials Engineering</b>	40	0	3	2
<b>School of Engineering &amp; Applied Sciences - Tri-Cities</b>				2
Civil Engineering (Program)	2			
Computer Science	1		2	
Electrical Engineering	3			
Mechanical Engineering	3		2	
<b>School of Engineering &amp; Computer Science - Vancouver</b>	21	0	0	8

## Washington State | College of Architecture & Engineering | Degrees Conferred

School of Chemical Engineering and Bioengineering  
 School of Design + Construction  
 School of Electrical Engineering and Computer Science  
 School of Mechanical and Materials Engineering  
 School of Engineering and Applied Science  
 School of Engineering and Computer Science

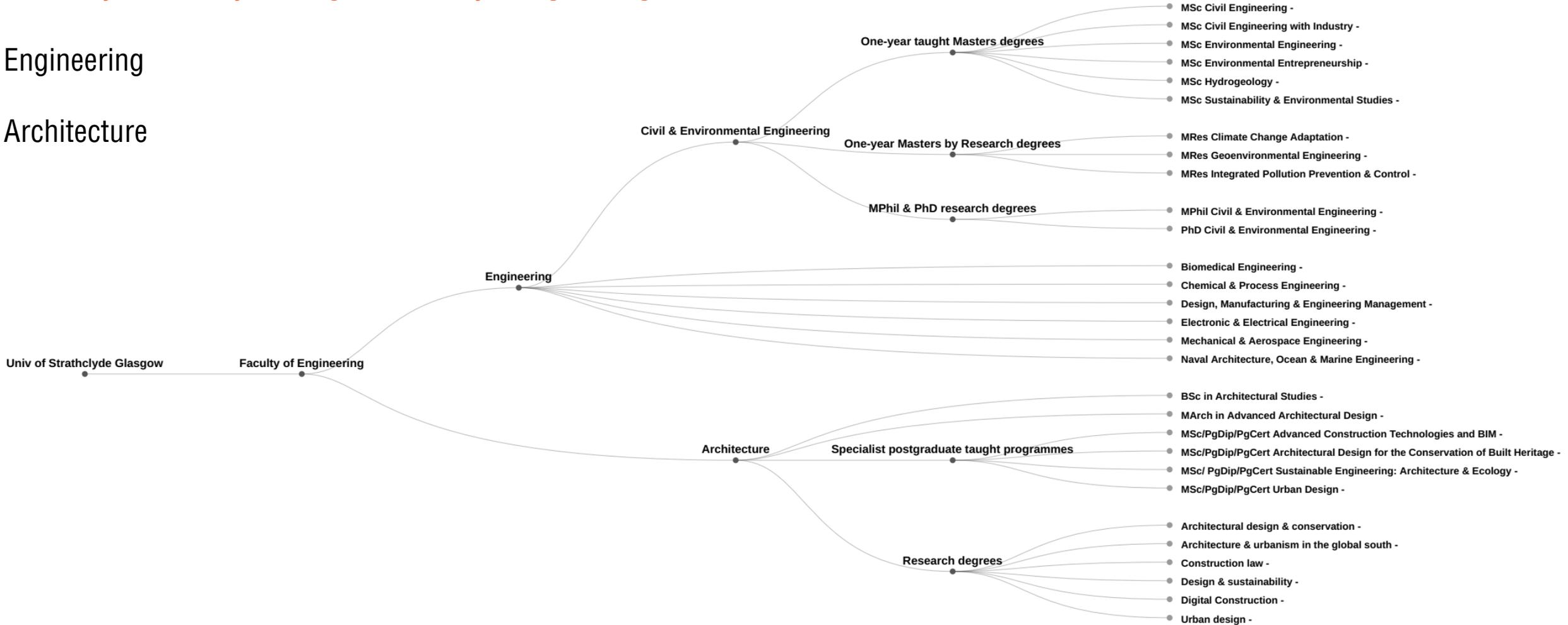
Joint Degree Civil Engineering and School of D + C



# University of Strathclyde Glasgow | Faculty of Engineering

Engineering

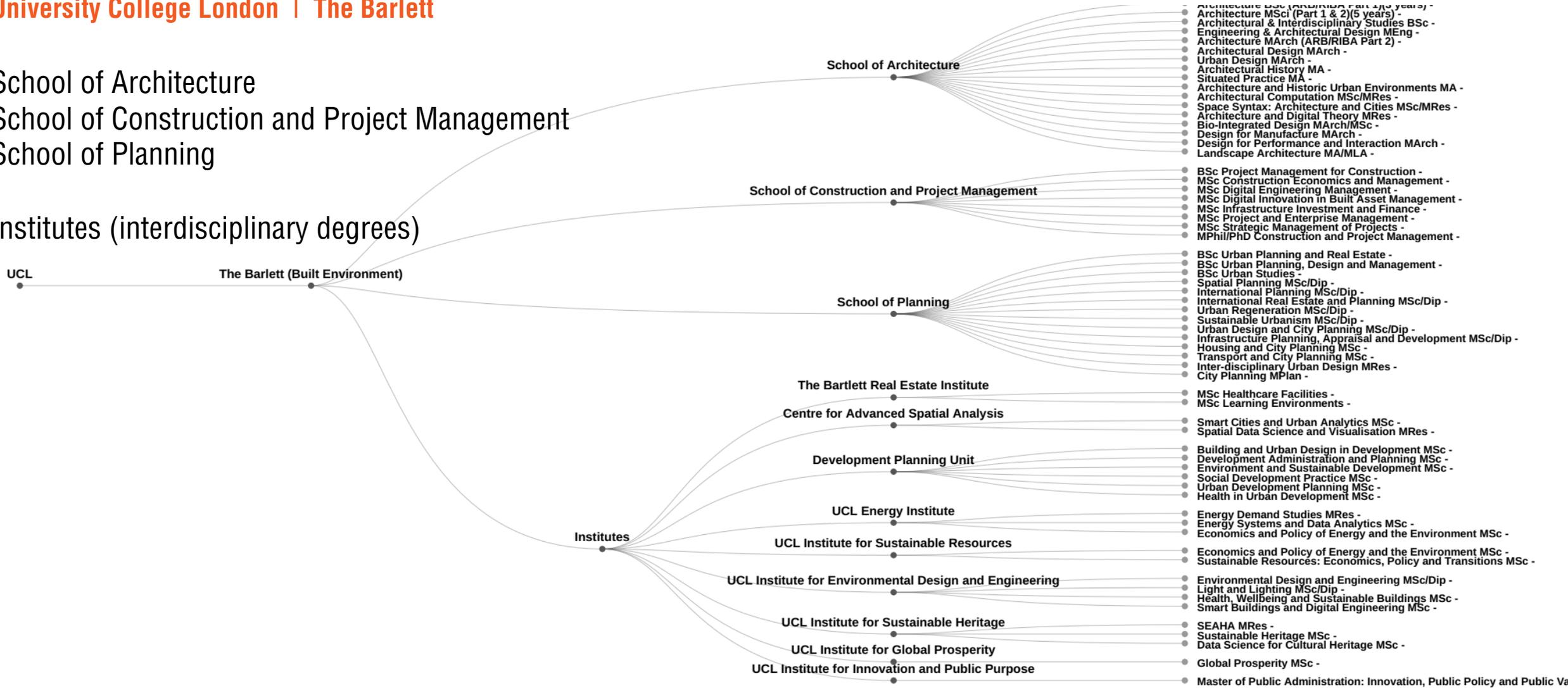
Architecture



## University College London | The Bartlett

School of Architecture  
 School of Construction and Project Management  
 School of Planning

Institutes (interdisciplinary degrees)

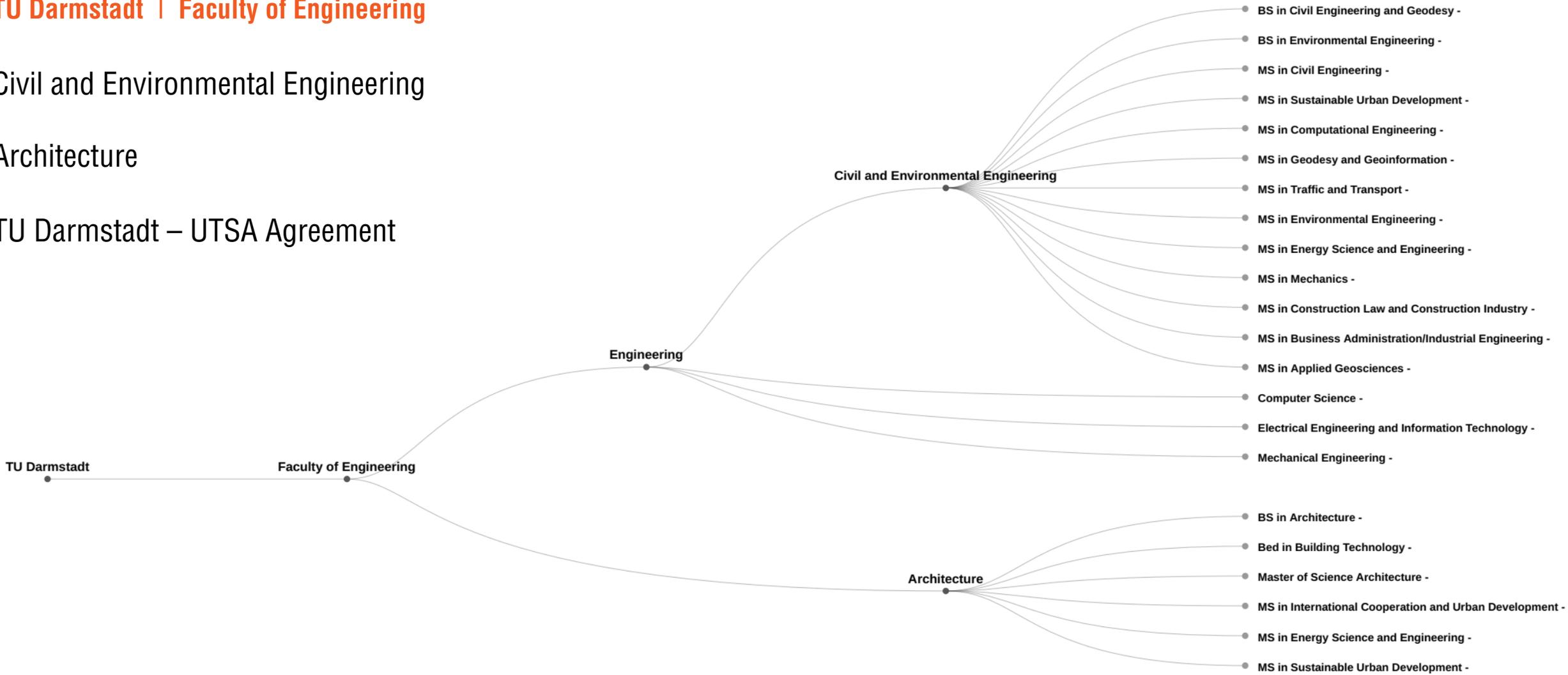


## TU Darmstadt | Faculty of Engineering

Civil and Environmental Engineering

Architecture

TU Darmstadt – UTSA Agreement



# Transdisciplinary Research Models

Sustainability + Environment

Resilience + Infrastructure

Urbanism + Urban Science

Construction + Material Science

Community Design + Outreach

Energy + Environment

## Sustainability + Environment

University of Toronto	School of the Environment	Brown University	Institute at Brown for Environment and Society
Arizona State University	School of Sustainability	Columbia University	The Earth Institute
McGill University	Trottier Institute for Sustainability in Engineering and Design	Cornell University	Atkinson Center for Sustainability
Savannah College for Art and Design	Program in Design for Sustainability	Duke University	Nicholas Institute for Environmental Policy Solutions
U North Carolina Charlotte	Integrated Design Research Lab	Johns Hopkins	Environment, Energy, Sustainability & Health Institute
University of Arizona	Institute on Place, Wellbeing, and Performance (UA IPWP)	Northwestern	Institute for Sustainability and Energy
University of Oregon	Sustainable Cities and Landscape Hub	Penn State University	Institutes of Energy and the Environment
University of Oregon	Institute for Sustainable Environment	Princeton University	Environmental Institute
Birmingham City University	School of Engineering and the Built Environment	Stanford University	Woods Institute for the Environment
The Ohio State University	Sustainable and Resilient Economy	Texas A & M	Energy Institute
University College London	Institute for Sustainable Resources	University of Arizona	Institute of the Environment
University College London	Other Interdisciplinary Centers and Institutes	UCLA	Institute on the Environment and Sustainability
University of Michigan	Center for Sustainable Systems	University of Illinois at Urbana-Champaign	Institute for Sustainability, Energy, and Environment
University of Michigan	Erb Institute for Global Sustainable Enterprise	University of Michigan	Graham Sustainability Institute
University of Pennsylvania	Center for Architectural Conservation (CAC)	University of Wisconsin-Madison	Nelson Institute for Environmental Studies
		Vanderbilt University	Institute for Energy and the Environment

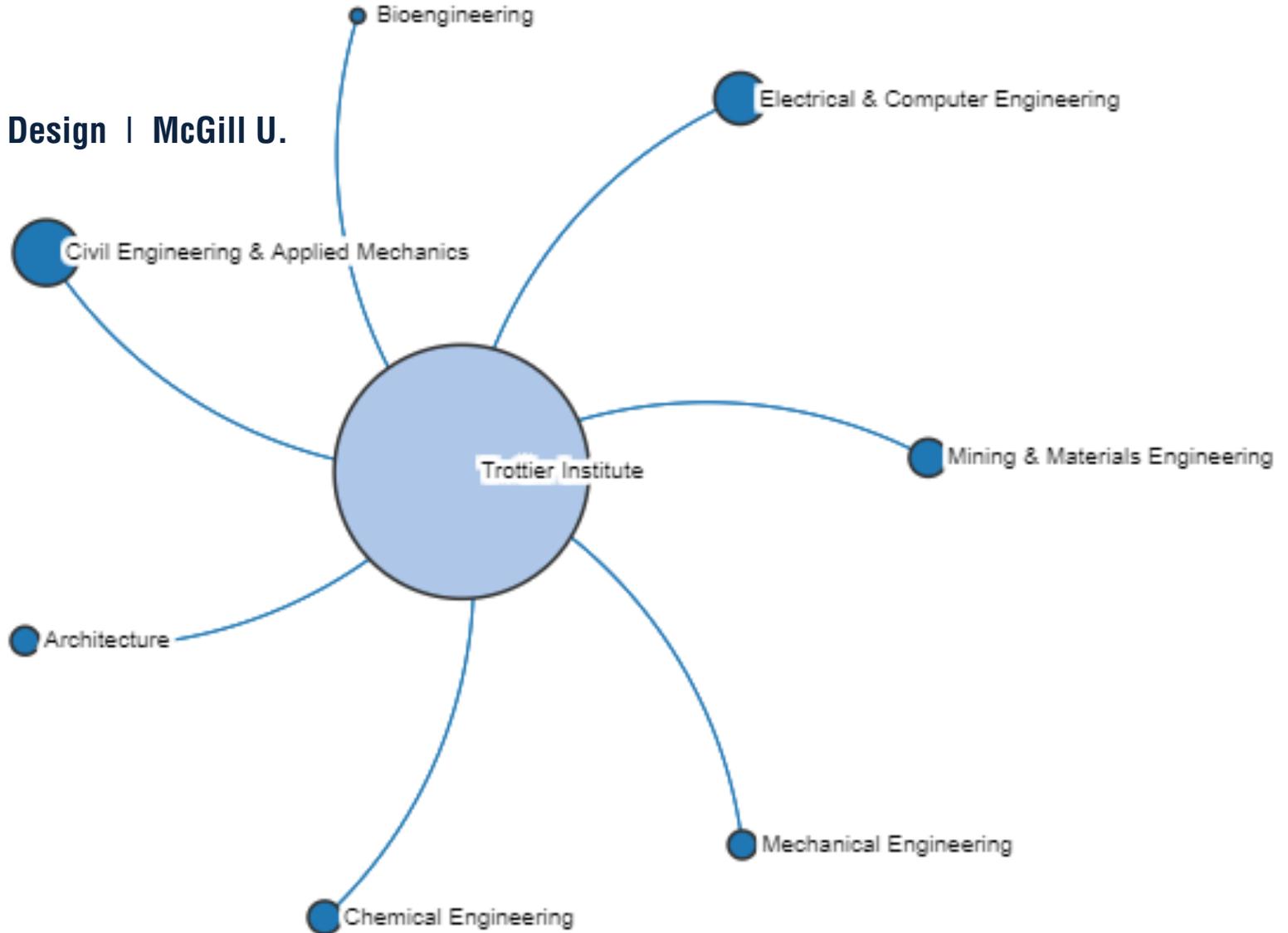
## Sustainability + Environment

### Trottier Institute for Sustainability in Engineering and Design | McGill U.

#### *Research Areas*

- Sustainable Industrial Processes & Manufacturing
- Renewable Energy & Energy Efficiency
- Sustainable Infrastructure & Urban Development
- Climate Change Adaptation & Resilience

*Works across scales and disciplines*



## Resilience + Infrastructure

University of North Carolina Charlotte

University College London

University College London

University College London

University of Florida

The Infrastructure, Design, Environment & Sustainability Center

Institute for Sustainable Heritage

Institute of Communications and Connected Systems

EPICentre: An Interdisciplinary Centre for Natural Hazards Resilience

Florida Institute for Built Environment Resilience (FIBER)

## Resilience + Infrastructure

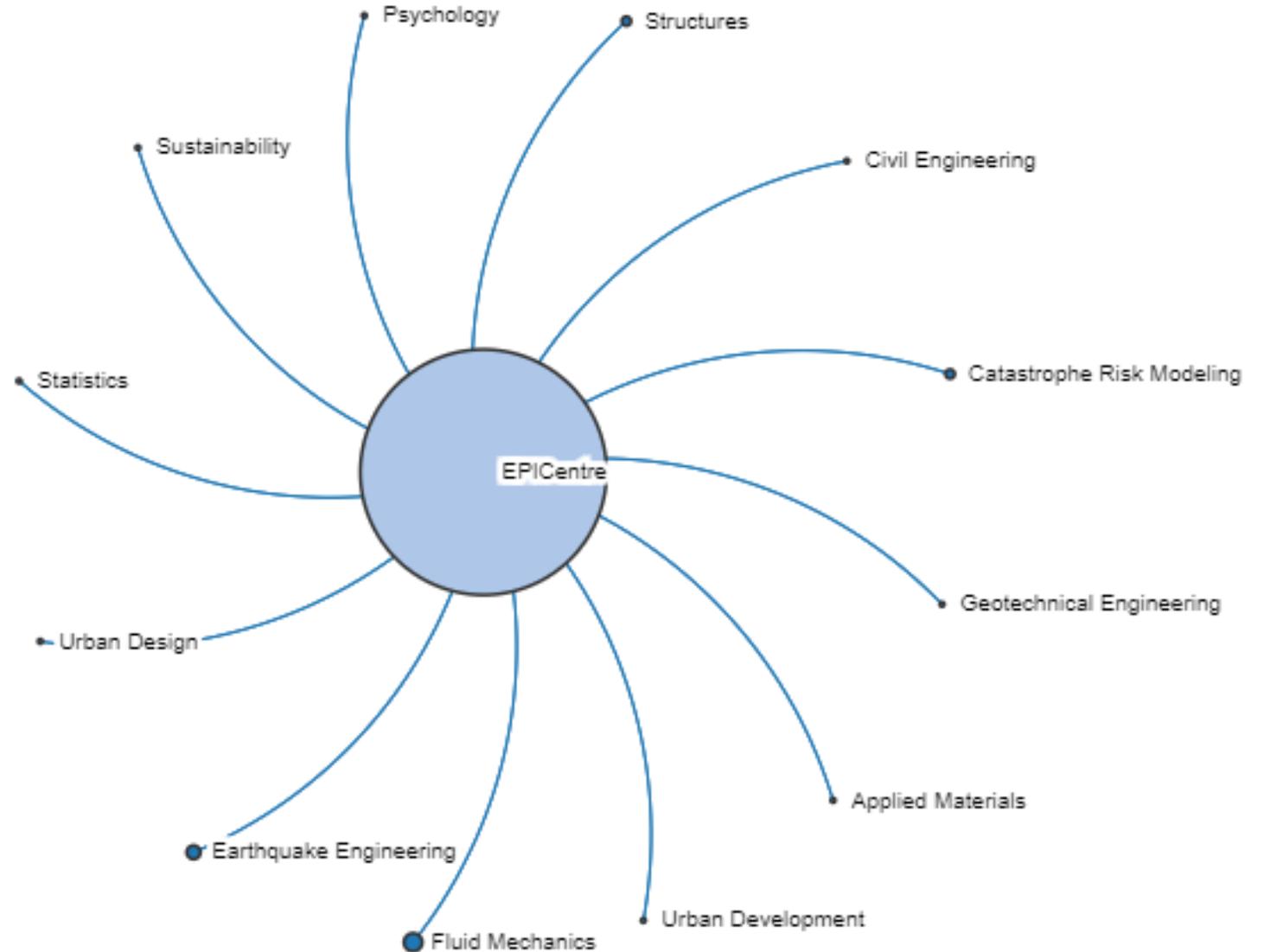
### EPICentre | University College London

#### *Research Areas*

Risk Representation and Behaviours in Individuals  
Post Disaster Recovery and Reconstruction  
Vulnerability of Cities and Infrastructure to Natural Hazards  
Societal and Engineering Resilience  
Heritage Conservation Engineering

*Works across scales and disciplines*

*Addresses technical and cultural issues*



## Urbanism + Urban Science

Arizona State University

University of Texas at Austin

University of Texas at Austin

The New School/Parsons

The New School/Parsons

Massachusetts Institute of Technology

Massachusetts Institute of Technology

Massachusetts Institute of Technology

Washington University in Saint Louis

Georgia Tech

Virginia Tech

Virginia Tech

University of Oregon

University of Oregon

University College London

University College London

University of Pennsylvania

School of Geographical Sciences and Urban Planning

School of Design and Creative Technologies

Urban Information Lab

School of Design Strategies: Cities, Services, Ecosystems

School of Constructed Environments

Media Lab

Center for Advanced Urbanism

Civic Data Design Lab

Divided City Initiative

The Center for Spatial Planning Analytics and Visualization

The Super Studio

Human Centered Design

Sustainable Cities Institute

Urbanism Next

Centre for Advanced Spatial Analysis

Development Planning Unit

Center for Environmental Building & Design

University of Pennsylvania

University of Pennsylvania

University of Pennsylvania

University of Michigan

University of Toronto

Howard University

The Bartlett School of Architecture

New York University

Portland State

University of Chicago

Yale University

USC

University of Utah

University of Pennsylvania

University of Oregon

MIT

University of Buffalo

UCLA

Institute for Urban Research

McHarg Center for Urbanism and Ecology

PennPraxis

Ecosystem Management Initiative

School of Cities

Transportation Research Center (HUTRC)

Space Syntax Lab

The Urban Expansion Program

Sustaining Urban Places Research (SUPR) Lab

Urban Labs Innovation Challenge

Seto Lab

Center for Sustainable Cities

Metropolitan Research Center

Penn Institute for Urban Research

Sustainable Cities Initiative

City Form Lab

Regional Institute

cityLAB



## Construction + Material Science

Clemson University	Institute for Intelligent Materials, Systems, Environments
University of Washington	Center for Integrated Design
Georgia Tech	The Digital Building Laboratory
Birmingham City University	Centre for Engineering
The Ohio State University	Materials and Manufacturing for Sustainability
University College London	Real Estate Institute
University of Michigan	Computational Design and Material Systems Innovation Cluster
University of Calgary	Laboratory of Integrated Design
University of Stuttgart	Integrative Computational Design and Construction for Architecture

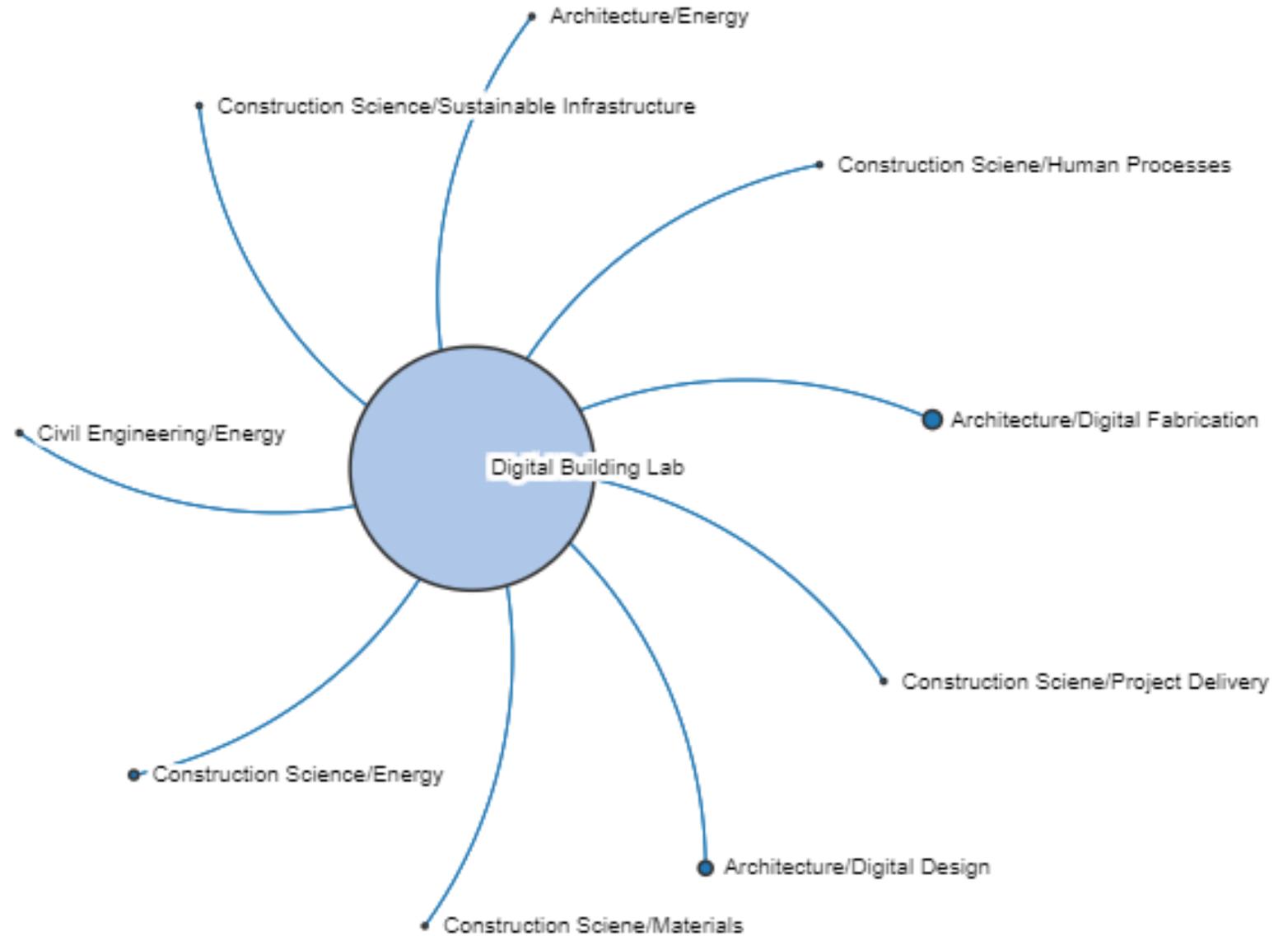
## Construction + Material Science

### Digital Building Lab | Georgia Tech

#### Research Areas

Data Standards and Interoperability  
Design Fabrication, Construction Automation  
Project Delivery Systems  
Smart Buildings, Infrastructure, Environments

*Works across scales and disciplines*



## Community Design + Outreach

U North Carolina Charlotte	UNC Charlotte Urban Institute
U North Carolina Charlotte	Charlotte Action Research Project (CHARP)
University of Arkansas	Community Design Center
Louisiana State University	Coastal Sustainability Studio
Mississippi State	Community Design Studio
Detroit Mercy	Detroit Collaborative Design Center
University of Houston	Community Design Resource Center
University of Texas at Arlington	Arlington Urban Design Center
University of Idaho	Urban Design Center
University of Minnesota	The Minnesota Design Center (MDC)
Kent State University	Cleveland Urban Design Collaborative
University of Louisville	Urban Design Studio
University of Louisville	BUDAS, City Solutions Center, City Explorer, Capstone Studios

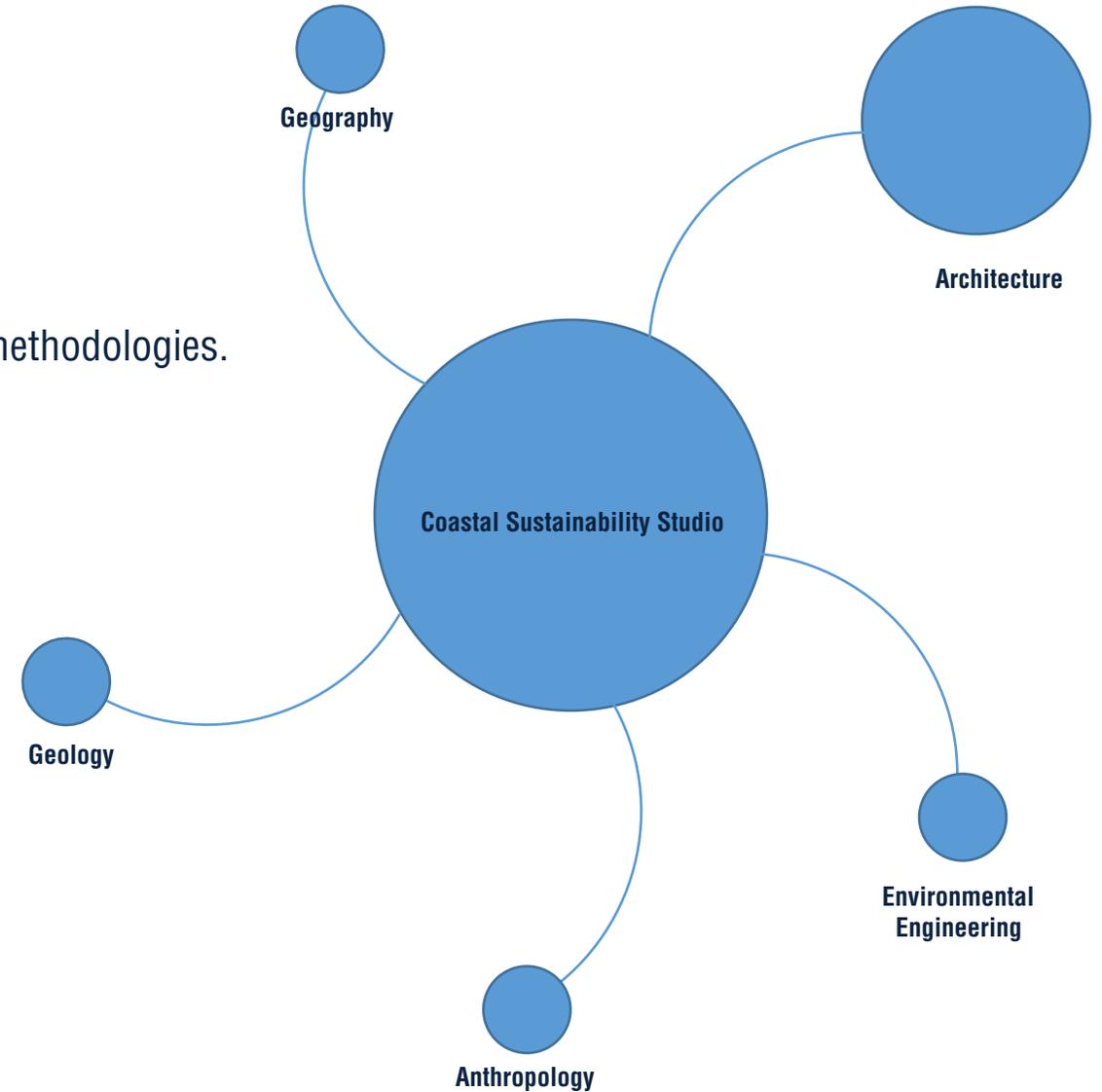
## Community Design + Outreach

### Coastal Sustainability Studio | Louisiana State University

#### *Research Areas*

- Enable new models of integrated research and design applications.
- Develop design thinking with a systems approach using performance-based methodologies.
- Maintain a studio space fostering openness and collaboration.
- Work closely with community-based partners.
- Work in support of local, state, and federal initiatives.

#### *Works across scales and disciplines*



## Energy + Environment

Drexel University	A.J. Drexel Institute of Energy and the Environment (IEExE)
University of Oregon	Energy Studies in Buildings Laboratory
University of Oregon	Fuller Center for Productive Landscapes
University of Oregon	High Performance Environments
University College London	Energy Institute
University of Pennsylvania	Kleinman Center for Energy Policy
Howard University	Center for Energy Systems and Control (CESaC)
Boston University	Institute for Sustainable Energy
Washington State University	Center for Environmental Research, Education and Outreach

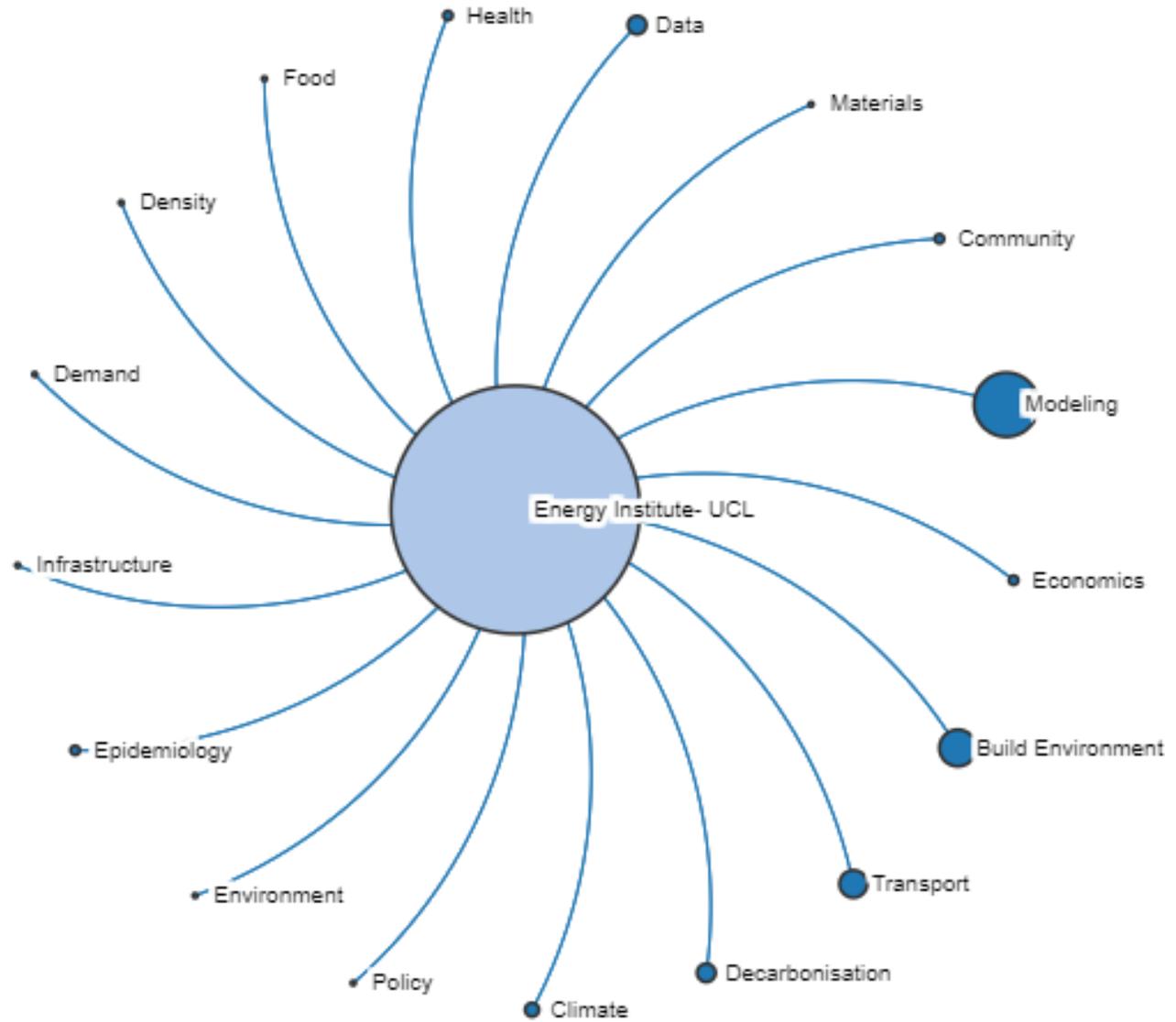
## Energy + Environment

### Energy Institute | University College London

#### *Research Areas*

Energy and Environmental Systems  
Energy and Data Analytics  
Energy and Transport  
Energy and Buildings

*Works across scales and disciplines*



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