December 18, 2017

Dr. Taylor Eighmy
President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, TX 78249

Dear Dr. Eighmy:

On behalf of the City of San Antonio, I present this letter in support of the effort by the University of Texas at San Antonio (UTSA) to build and establish a cutting edge National Security Collaboration Center (NSCC) and Computational Research Building (CRB). By establishing a physical asset that advances research, education, and workforce development in the areas of cybersecurity, data analytics, and cloud computing, the NSCC and CRB will advance a collaborative, impactful ecosystem that further bolsters San Antonio's growing cybersecurity industry.

While similar concepts exist in other communities, the NSCC's goal of engaging multiple federal partners in joint research and in the development, testing, and evaluation of cyber and cloud related technologies and concepts is truly unique. The presence of several significant cybersecurity operations right here in "Military City USA," including the 24th Air Force Cyber Command, 25th Air Force, National Security Agency (NSA) Texas, Federal Bureau of Investigation and US Secret Service, provide a strategic advantage for this project. Your existing relationship with both the Army Research Laboratory (ARL) and NSA Texas and their current presence on campus also speaks to the recognition of UTSA as a leading academic institution for cybersecurity.

UTSA's goal of developing the new, 5-story, 50,000 square foot state-of-the-art CRB to house the NSCC illustrates its commitment to not only the growth and development of its students and faculty, but also to advancing industry collaboration and partnerships.
The inclusion of a Sensitive Compartmented Information Facility (SCIF), Cyber Laboratory and Network Range, Data Analytics Laboratory, various cloud computing, visualization, and machine learning technologies and resources, and an Innovation Factory for academia, industry, and industry collaboration and product development within the CRB further speaks to the university’s vision and commitment. As a resource for learning, development, and growth, it will also advance San Antonio’s position as a regional and national hub for innovation and development in the cybersecurity.

This project not only provides a great resource for UTSA, but also advances the City’s long-term planning laid out in our SA Tomorrow Comprehensive Plan and our economic development strategic plan, Forefront SA, by furthering the development of our local targeted industries and supporting the continued growth of our local workforce and entrepreneurial ecosystem. We are also excited about the opportunity to advance collaboration on issues around open data and with local cybersecurity partners.

We are incredibly excited about this major step towards UTSA’s recognition as a Tier 1 university, and the opportunity such a catalytic project provides to ensure the university’s competitive advantage and reputation as the country’s premier university cybersecurity program.

If you have any questions, please contact me directly or City Manager Sheryl Sculley at (210) 207-7082, and we look forward to furthering this excellent opportunity for UTSA and the larger San Antonio community.

Respectfully,

Ron Nirenberg
MAYOR

cc: Sheryl Sculley, City Manager
Roderick J. Sanchez, Assistant City Manager
Rene Dominguez, Director, Economic Development Department
Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, TX 78249

Dear President Eighmy,

I am writing today in the support of the University of Texas at San Antonio in their effort to establish the National Security Collaboration Center (NSCC), which aims to advance research, education, and workforce development in the areas of cybersecurity, data analytics, and cloud computing as they apply to national security and global defense. As evidenced by the UT System partnerships with the Army Research Laboratory and the National Security Agency, federal agencies are calling for greater collaboration related to America's national security infrastructure protection. I applaud UTSA's effort to develop physical and virtual resources for government, industry, and academia to collaborate, conduct leading research, and develop state of the art technologies under the NSCC. This powerful model will address the ever-growing cyber threats facing our government and impacting our nation.

UTSA's goal of developing a new 5-story building to enhance the cybersecurity ecosystem in the region is proof of the institutions' commitment to supporting their federal partners in solving the nation's most difficult and ever-changing issues of national security. The new Computational Research Building (CRB) will provide 50,000 square feet of state-of-the-art space housing the NSCC and all computational capabilities, including a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where academia, industry, and government can rapidly develop products for application in the national security enterprise. Being that one of the nation's largest footprints in federal and private-sector cyber capabilities is located in San Antonio, the NSCC and associated CRB facility could serve as a regional hub to facilitate activities that support and foster innovative partnerships throughout Texas.

As an HSI with established programs related to national security, e.g., cybersecurity, information and security assurance, cloud computing forensics and detection, global affairs, UTSA is exceptionally well positioned to lead this effort. In addition, the NSCC will benefit from its location in "Military City USA," including US Army North and US Army South Headquarters, and the many intelligence and military related professionals linked to organizations, such as the National Security Agency (NSA) Texas, the Federal Bureau of Investigations and the US Secret Service. The NSCC will further strengthen and forge linkages with UTSA's top-ranked Cybersecurity degree program, as well as the regional ROTC programs located at UTSA.

I appreciate your swift and thoughtful consideration of the NSCC concept, should you have additional questions please contact my office at (202) 225-4511.

Sincerely,

WILL HURD
Member of Congress
November 27, 2017

Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, TX 78249

RE: Letter of Support

Dear Dr. Eighmy,

On behalf of the San Antonio Chamber of Commerce, I write this letter in support of The University of Texas at San Antonio (UTSA) effort to build a collaborative and impactful ecosystem engaging government, industry and academia to assist in solving the nation’s most challenging issues surrounding cybersecurity through the National Security Collaboration Center (NSCC).

The concept for the NSCC has developed in close communication with stakeholders across San Antonio, including the City Economic Development Office, National Security Agency (NSA) Texas, US Army and US Air Force, Federal Bureau of Investigations and the US Secret Service. Although this concept exists in other areas of the US, the NSCC is unique because it aims to engage multiple federal partners within the defense community in joint research, development, test and evaluation of cyber related technologies and concepts. As a means to ensure successful technology transfer processes occur, the NSCC leverages public-private partnerships by merging academic capabilities and industry resources. This aspect of the NSCC is what has rallied support across San Antonio to move this effort forward.

The San Antonio Chamber of Commerce serves over 2,100 businesses and works to build and sustain a vibrant business community by engaging business owners, policymakers, and influencers to address issues and opportunities vital to the cities success. We have the ability to advocate on behalf of NSCC at the local, state, and federal levels. Furthermore, being that a major focus of the Chamber is to help build and sustain relevant industry within the city, we view the NSCC as a facilitator to help attract and retain cyber/information technology based businesses to the 7th largest city in the US.
As the physical footprint of the NSCC evolves through the construction of the new Computational Research Building (CRB), the Chamber will be supporting and collaborating with UTSA throughout the process. We request the University of Texas System view this effort as beneficial to the City of San Antonio’s national security and global defense related ecosystem and subsequent benefit to the cybersecurity industry. Please feel free to reach out at any point to discuss the Chambers viewpoint on this topic.

Respectfully,

Richard Perez
President & CEO
December 4, 2017

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, TX 78249

Subject: Letter of Support

Dear Dr. Eighmy,

I am writing this letter on behalf of the San Antonio Economic Development Foundation (SADEF) to express support of the National Security Collaboration Center (NSCC), led by The University of Texas at San Antonio (UTSA). We view this initiative as a facilitator to the sustainability and growth of the cybersecurity industry in San Antonio, which includes both private sector industries and federal operations, including military and national security related field offices. UTSA is a driver in all aspects of cybersecurity in San Antonio, as companies and government organizations depend on UTSA’s pipeline of highly trained and transdisciplinary students to feed their workforce needs. UTSA’s robust and top rated cyber education and research programs make them a partner of choice and a natural leader for the NSCC.

The NSCC will consist of a Sensitive Compartmented Information Facility (SCIF), Cyber Laboratory/Range, Data Analytics Laboratory, Cloud Computing technologies and High-Performance Computing (HPC) resources. Furthermore, a proposed innovation factory will engage industry partners interested in spinning out cyber focused technologies with the assistance of UTSA’s well-established commercialization capabilities. The NSCC will strengthen the San Antonio community’s ability to attract and retain companies to fuel the cyber innovation ecosystem.

San Antonio is a prime location for this type of collaboration, as the city is the second largest military and defense related footprint outside of the Washington D.C. metropolitan area. Military City USA is host to major cyber operations with the US Army, US Air Force, National Security Agency, Federal Bureau of Investigations and the Department of Homeland Security. With this federal presence, cyber and information technology industries are the fastest growing sectors in San Antonio.

For the above reasons, I gladly offer SADEF’s support as this initiative evolves and our expertise to help build public-private ties that will make the NSCC a self-sustaining operation that benefits the citizens of San Antonio, the State of Texas and our nation. Should you have any questions, please reach out directly to discuss.

Respectfully,

Jenna Saucedo-Herrera
President & Chief Executive Officer
San Antonio Economic Development Foundation

112 E. Pecan St., Suite 2635, San Antonio, TX 78205  |  P 210.226.1394  |  F 210.802.4869  |  www.sanantonioedf.com
November 27, 2017

Dr. Taylor Eighmy
President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, TX 78249

RE: Letter of Support

Dear Dr. Eighmy,

On behalf of CyberSecurity San Antonio, I would like to express full and enthusiastic support of The University of Texas at San Antonio (UTSA) initiative to build a new Computational Research Building and associated National Security Collaboration Center. As my organization exists to build San Antonio into a nationally recognized city for cybersecurity businesses, educational programs, and national security missions, this effort will be an incredible addition to our ecosystem. Through engaging government, industry and academia in cyber related research and development (R&D) and technology transfer, the NSCC has the potential to assist in solving the nation’s most challenging issues in cybersecurity.

The NSCC will create a collaborative environment for innovation, job-producing investments, and public-private partnerships, which are all goals of CyberSecurity San Antonio. As a means to support this effort and gain momentum for this initiative, UTSA will have the ability to leverage the San Antonio Chamber’s Cybersecurity Industry Council, which is composed of private-sector, public-sector, federal government, academic, and entrepreneurial members working in, and dedicated to, growing San Antonio’s cybersecurity industry. The Industry Council is the driving force behind CyberSecurity San Antonio and can provide strategic direction and guidance for the program’s initiatives.

UTSA has already engaged significant federal partnership with the Army Research Laboratory and the National Security Agency (NSA) Texas. Both organizations have established a presence within the UTSA campus, focused on cybersecurity related research and innovation. These partnerships demonstrate UTSA’s credibility in the field of cybersecurity and serve as a base for which industry and other federal partners will gravitate to the NSCC. This will allow for public-private partnership investment for the NSCC to grow, sustain and deliver impactful solutions for all involved.

Respectfully,

[Signature]

Will Garrett
Director, CyberSecurity San Antonio
Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Re: National Security Collaboration Center

Dear Sir,

As the Special Agent in Charge of the United States Secret Service (USSS), San Antonio Field Office and its Electronic Crimes Task Force (ECTF), I write this letter in support of the University of Texas at San Antonio (UTSA) in their effort to establish the National Security Collaboration Center (NSCC). Pending approval and resource allocation capability, it is our intent to collocate a Technical Security Advisor within the NSCC at UTSA. Doing so will facilitate access by Electronic Crimes Task Force partners to UTSA subject matter expertise regarding cyber physical systems, IoT security, and forensics research, as well as advanced digital forensics techniques. It will also better facilitate USSS access to talented UTSA cybersecurity students enrolled in the National Science Foundation’s Scholarship for Service program, also known as the US CyberCorps.

The NSCC’s Sensitive Compartmented Information Facility (SCIF) and Innovation Factory, where the USSS can work with academia to rapidly develop products for application in prevention, detection, and investigation of various forms of electronic crimes, including threats against critical infrastructure and financial payment systems, will provide valuable support for the mission of the San Antonio ECTF. It will offer opportunities for the field office to engage with the next generation of cybersecurity professionals by facilitating internships with UTSA students in a facility that allows them to work on existent field office efforts.

We fully support UTSA’s effort and would like to express our field office’s intent to collaborate in the ecosystem once established. In the period before the NSCC is established, the USSS Field Office in San Antonio will continue to build collaborations, synergies and strengthen partnerships with UTSA in the area of cybersecurity. Should you need to discuss our intent, please feel free to reach out directly. I can be reached (210) 308-6220 or paul.duran@ussss.dhs.gov.

Respectfully,

Paul A. Duran
Special Agent in Charge
U.S. Secret Service
San Antonio Field Office
U.S. Department of Justice
Federal Bureau of Investigation

San Antonio, Texas, 78253

Date February 13, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy:

As the Special Agent-in-Charge of the Federal Bureau of Investigation’s (FBI) San Antonio Division, I write this letter in support of the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber-related programming, technology capabilities, and collaborative space. This platform will serve as a powerful conduit for coordination between government agencies and industry partners who seek to solve many of the same cyber threats and challenges. The San Antonio Division of the FBI views this facility and associated collaboration with its government partners as an environment that will lead to solutions to the nation’s greatest cyber threats.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to develop products for applications in the national security and global defense environments. Since the nation’s second largest footprint in federal and private-sector cyber capabilities is located in San Antonio, the NSCC could serve as a hub to facilitate programs that support and promote cyber-security growth, workforce development, and innovation in the southern region.

We support UTSA’s efforts and express our willingness to collaborate in the NSCC environment once it is established. The San Antonio Division of the FBI will continue to collaborate and partner with UTSA in the area of cyber-security. Thank you for your attention to this matter.

Sincerely,

Christopher H. Combs
Special Agent-in-Charge
Major General Mary F. O’Brien
Commander
25th Air Force
2 Hall Boulevard, Suite 201
San Antonio TX 78243-7072

Dr. Taylor Eighmy
President
The University of Texas at San Antonio
One UTSA Circle
San Antonio TX 78249

Dear Dr. Eighmy

We are pleased to see the University of Texas at San Antonio (UTSA) is moving forward with the National Security Collaboration Center (NSCC) in support of San Antonio’s robust and growing cybersecurity and technology clusters. Twenty-Fifth Air Force is proud to be a longstanding part of San Antonio’s technology community and very excited about what the future holds for our community and nation.

Twenty-Fifth Air Force’s mission is dependent upon innovation to maintain the competitive edge. We must be better, faster, and smarter than our adversaries. Your NSCC concept calls for creating a place where the best minds from the military, commercial sector, and academia can collaborate on real-world, near-term challenges to achieve rapid solutions.

We are excited about the NSCC’s engagement with the Air Force, Army, National Security Agency and other national-level agencies. We commend UTSA’s plans to standup collaboration, and secured office and laboratory spaces that can be used for sensitive or classified projects within the NSCC building. We believe your concepts and partnerships are important and we encourage you to continue to work towards bringing them to your campus.

We look forward to many great things to come for UTSA, our community, and nation.

Sincerely

Mary O'Brien
MARY F. O’BRIEN
Maj Gen, USAF
Commander
Office of the Director

Dr. Taylor Eighmy, Ph.D.
President, University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas  78249

Dear Dr. Eighmy,

The U.S. Army Research Laboratory (ARL) selected the University of Texas at San Antonio (UTSA) as the host site for ARL South Cyber Centroid. The multi-organizational researchers at this site coordinate cyber science research with scientists across the University of Texas System. ARL South cyber researchers help focus efforts on defense relevant cyber problems. The research results are shared with other governmental partners such as the U.S. Air Force, the U.S. Secret Service, the Federal Bureau of Investigation field offices, and the National Security Agency.

The UTSA plans to launch a National Security Collaboration Center (NSCC). This collaborative facility allows the public and private sector to work with academia and rapidly develop applications for the national security and global defense enterprise. The nation’s second largest footprint in federal and private-sector cyber capabilities is located in San Antonio, so the NSCC could serve as a hub to facilitate activities that accelerate the cyber research growth in that region. This cyber research acceleration would benefit both public and private enterprises throughout the U.S. by enhancing our cybersecurity posture.

Point of contact for ARL is Mr. Jerry Clarke. He may be reached at (301) 394-1685 or via email at jerry.a.clarke4.civ@mail.mil.

Sincerely,

Philip Perconti
Director
January 24, 2018

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Vice President of Intelligence and Analytics of Noblis, Inc., I write this letter to express our support for the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Noblis as a potential collaboration and research partner in the NSCC and, I write this letter to express our intent to negotiate terms and conditions of a cooperative research agreement within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Benefits of our collaboration include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide Noblis access to students who have the tools and experiential opportunities necessary to become highly skilled assets for our nation’s intelligence workforce.

Noblis commends UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, Noblis is committed to be involved in the planning stages of the NSCC through our participation as a member of the NSCC Advisory Board to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out to me at any point.

Sincerely,

[Signature]

Ellen McCarthy, Vice President  
Intelligence and Analytics, Noblis, Inc.
Feb 21 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Dear Sir,

As the Supply Chain IIS ACT Strategic lead for Raytheon, I support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Raytheon as a potential partner in the NSCC and after full consideration and discussions within the Raytheon leadership team, I write this letter to express our intent to enter into discussions on the potential terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Raytheon is interested in discussing how our organization can be potentially co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocatation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide Raytheon access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

Raytheon commends UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I express our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will approach all discussions with the potential goal to be co-located within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

By: Elizabeth V. Shafirin
IIS Supply Chain ACT Strategic Lead

1-720-858-5857 (office)
1-720-442-6530 (cell)
1-720-858-4444 (fax)
February 12, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Chief Operating Officer for LGS Innovations LLC ("LGS"), I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged LGS as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, LGS is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocating include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.
With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the intent for our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you want to discuss our intent, please feel free to reach out at as needed.

Robert Gallegos  
Executive Vice President and COO  
LGS Innovations

LGS  
INNOVATIONS  
LISTEN • INNOVATE • DELIVER™
May 3, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dr. Eighmy,

As the Office Managing Director for Accenture, I want to communicate our full and enthusiastic support to the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation's intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Accenture as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include the opportunity to establish closer relationships with the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Accenture is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include closer communication and collaboration with the partners, access to UTSA's state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company a great opportunity to meet the students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation's security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Respectfully,

[Signature]

Benjamin A. Peavy
Office Managing Director, San Antonio

7050 Fairgrounds Parkway | San Antonio, TX 78238
Tel (210) 918 - 8100
www.accenturefederal.com
February 14, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the leadership for Loki Labs Inc (Loki Labs), we fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Loki Labs as a potential partner in the NSCC and after full consideration and discussions within our leadership team, we write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Loki Labs, a local small business, is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the final goal for our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.