National Security Collaboration Center

*Letters of Support and Commitment*

1. US Secret Service
2. Federal Bureau of Investigations
3. Army Research Laboratory
4. 25th Air Force Intelligence, Surveillance and Reconnaissance (ISR)
5. 24th Air Force Cyber Command
6. Mayor Ron Nirenberg
7. Congressman Will Hurd
8. San Antonio Chamber of Commerce
9. San Antonio Economic Development Foundation
10. Cybersecurity San Antonio
11. Noblis
12. Raytheon
13. LGS Innovations
14. Loki Labs
15. Accenture
16. Parsons
17. Peraton
18. Booz Allen Hamilton
19. IP Secure
20. Port San Antonio
21. MITRE
22. CNF Technologies
23. Cisco
26. Texas A & M University San Antonio
27. Air Force Air Education and Training Command
28. Sierra Nevada Corporation
29. New Mexico Tech
30. Air Force 59th Medical Wing
32. Southwest Texas Fusion Center
33. Southwest Research Institute
34. Leidos
35. The University of the Incarnate Word
36. Denim Group
37. EMP Shield
38. Elevate Systems
Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  

Re: National Security Collaboration Center  

Dear Sir,  

As the Special Agent in Charge of the United States Secret Service (USSS), San Antonio Field Office and its Electronic Crimes Task Force (ECTF), I write this letter in support of the University of Texas at San Antonio (UTSA) in their effort to establish the National Security Collaboration Center (NSCC). Pending approval and resource allocation capability, it is our intent to collocate a Technical Security Advisor within the NSCC at UTSA. Doing so will facilitate access by Electronic Crimes Task Force partners to UTSA subject matter expertise regarding cyber physical systems, IoT security, and forensics research, as well as advanced digital forensics techniques. It will also better facilitate USSS access to talented UTSA cybersecurity students enrolled in the National Science Foundation’s Scholarship for Service program, also known as the US CyberCorps.  

The NSCC’s Sensitive Compartmented Information Facility (SCIF) and Innovation Factory, where the USSS can work with academia to rapidly develop products for application in prevention, detection, and investigation of various forms of electronic crimes, including threats against critical infrastructure and financial payment systems, will provide valuable support for the mission of the San Antonio ECTF. It will offer opportunities for the field office to engage with the next generation of cybersecurity professionals by facilitating internships with UTSA students in a facility that allows them to work on existent field office efforts.  

We fully support UTSA’s effort and would like to express our field office’s intent to collaborate in the ecosystem once established. In the period before the NSCC is established, the USSS Field Office in San Antonio will continue to build collaborations, synergies and strengthen partnerships with UTSA in the area of cybersecurity. Should you need to discuss our intent, please feel free to reach out directly. I can be reached (210) 308-6220 or paul.duran@usss.dhs.gov.  

Respectfully,  

[Signature]  

Paul A. Duran  
Special Agent in Charge  
U.S. Secret Service  
San Antonio Field Office
Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  

Subject: National Security Collaboration Center  

Dear Dr. Eighmy:  
As the Special Agent-in-Charge of the Federal Bureau of Investigation’s (FBI) San Antonio Division, I write this letter in support of the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber-related programming, technology capabilities, and collaborative space. This platform will serve as a powerful conduit for coordination between government agencies and industry partners who seek to solve many of the same cyber threats and challenges. The San Antonio Division of the FBI views this facility and associated collaboration with its government partners as an environment that will lead to solutions to the nation’s greatest cyber threats.  

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to develop products for applications in the national security and global defense environments. Since the nation’s second largest footprint in federal and private-sector cyber capabilities is located in San Antonio, the NSCC could serve as a hub to facilitate programs that support and promote cyber-security growth, workforce development, and innovation in the southern region.  

We support UTSA’s efforts and express our willingness to collaborate in the NSCC environment once it is established. The San Antonio Division of the FBI will continue to collaborate and partner with UTSA in the area of cyber-security. Thank you for your attention to this matter.

Sincerely,

Christopher H. Combs  
Special Agent-in-Charge
Major General Mary F. O’Brien  
Commander  
25th Air Force  
2 Hall Boulevard, Suite 201  
San Antonio TX 78243-7072

Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio TX 78249

Dear Dr. Eighmy

We are pleased to see the University of Texas at San Antonio (UTSA) is moving forward with the National Security Collaboration Center (NSCC) in support of San Antonio’s robust and growing cybersecurity and technology clusters. Twenty-Fifth Air Force is proud to be a longstanding part of San Antonio’s technology community and very excited about what the future holds for our community and nation.

Twenty-Fifth Air Force’s mission is dependent upon innovation to maintain the competitive edge. We must be better, faster, and smarter than our adversaries. Your NSCC concept calls for creating a place where the best minds from the military, commercial sector, and academia can collaborate on real-world, near-term challenges to achieve rapid solutions.

We are excited about the NSCC’s engagement with the Air Force, Army, National Security Agency and other national-level agencies. We commend UTSA’s plans to standup collaboration, and secured office and laboratory spaces that can be used for sensitive or classified projects within the NSCC building. We believe your concepts and partnerships are important and we encourage you to continue to work towards bringing them to your campus.

We look forward to many great things to come for UTSA, our community, and nation.

Sincerely

Mary F. O’Brien  
Maj Gen, USAF  
Commander
Dr. Taylor Eighmy, Ph.D.
President, University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Dear Dr. Eighmy,

The U.S. Army Research Laboratory (ARL) selected the University of Texas at San Antonio (UTSA) as the host site for ARL South Cyber Centroid. The multi-organizational researchers at this site coordinate cyber science research with scientists across the University of Texas System. ARL South cyber researchers help focus efforts on defense relevant cyber problems. The research results are shared with other governmental partners such as the U.S. Air Force, the U.S. Secret Service, the Federal Bureau of Investigation field offices, and the National Security Agency.

The UTSA plans to launch a National Security Collaboration Center (NSCC). This collaborative facility allows the public and private sector to work with academia and rapidly develop applications for the national security and global defense enterprise. The nation's second largest footprint in federal and private-sector cyber capabilities is located in San Antonio, so the NSCC could serve as a hub to facilitate activities that accelerate the cyber research growth in that region. This cyber research acceleration would benefit both public and private enterprises throughout the U.S. by enhancing our cybersecurity posture.

Point of contact for ARL is Mr. Jerry Clarke. He may be reached at (301) 394-1685 or via email at jerry.a.clarke4.civ@mail.mil.

Sincerely,

[Signature]

Philip Perconti
Director
Major General Chris P. Weggeman
Commander
24th Air Force – AIR FORCES CYBER
3515 South General McMullen Drive
JBSA Lackland TX  78226-9853

Dr. Taylor Eighmy
President
The University of Texas at San Antonio
One UTSA Circle
San Antonio TX  78249

Dear Dr. Eighmy

On behalf of all the Airmen of 24th Air Force – AIR FORCES CYBER, we are thrilled to witness the University of Texas at San Antonio (UTSA) introduce the National Security Collaboration Center (NSCC) as a powerful new cyber foundry in our local community.

Through the collaboration of advanced research, education and force development, the combined resources of the Department of Defense, UTSA, and our local community will forge new opportunities to leverage innovation and defend against threats within the cyberspace domain. In addition, NSCC partnerships with agencies such as the U.S. Secret Service and U.S. Cyber Command to support joint capabilities, presents a distinct advantage in securing our national cyber infrastructure.

At AIR FORCES CYBER, our Airmen deliver full-spectrum, global cyberspace capabilities and effects for our service, the joint force and our nation. We live in an era of unprecedented transformation. To fully address the escalating cyberspace threat requires not only a “whole-of-government” approach, but a “whole-of-society” engagement. We commend the University on this effort and look forward to future collaboration.

Sincerely

CHRIS P. WEGGEMAN
Major General, USAF
Commander
December 18, 2017

Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, TX 78249

Dear Dr. Eighmy:

On behalf of the City of San Antonio, I present this letter in support of the effort by the University of Texas at San Antonio (UTSA) to build and establish a cutting edge National Security Collaboration Center (NSCC) and Computational Research Building (CRB). By establishing a physical asset that advances research, education, and workforce development in the areas of cybersecurity, data analytics, and cloud computing, the NSCC and CRB will advance a collaborative, impactful ecosystem that further bolsters San Antonio’s growing cybersecurity industry.

While similar concepts exist in other communities, the NSCC’s goal of engaging multiple federal partners in joint research and in the development, testing, and evaluation of cyber and cloud related technologies and concepts is truly unique. The presence of several significant cybersecurity operations right here in “Military City USA,” including the 24th Air Force Cyber Command, 25th Air Force, National Security Agency (NSA) Texas, Federal Bureau of Investigation and US Secret Service, provide a strategic advantage for this project. Your existing relationship with both the Army Research Laboratory (ARL) and NSA Texas and their current presence on campus also speaks to the recognition of UTSA as a leading academic institution for cybersecurity.

UTSA’s goal of developing the new, 5-story, 50,000 square foot state-of-the-art CRB to house the NSCC illustrates its commitment to not only the growth and development of its students and faculty, but also to advancing industry collaboration and partnerships.
The inclusion of a Sensitive Compartmented Information Facility (SCIF), Cyber Laboratory and Network Range, Data Analytics Laboratory, various cloud computing, visualization, and machine learning technologies and resources, and an Innovation Factory for academia, industry, and industry collaboration and product development within the CRB further speaks to the university’s vision and commitment. As a resource for learning, development, and growth, it will also advance San Antonio’s position as a regional and national hub for innovation and development in the cybersecurity.

This project not only provides a great resource for UTSA, but also advances the City’s long-term planning laid out in our SA Tomorrow Comprehensive Plan and our economic development strategic plan, Forefront SA, by furthering the development of our local targeted industries and supporting the continued growth of our local workforce and entrepreneurial ecosystem. We are also excited about the opportunity to advance collaboration on issues around open data and with local cybersecurity partners.

We are incredibly excited about this major step towards UTSA’s recognition as a Tier 1 university, and the opportunity such a catalytic project provides to ensure the university’s competitive advantage and reputation as the country’s premier university cybersecurity program.

If you have any questions, please contact me directly or City Manager Sheryl Sculley at (210) 207-7082, and we look forward to furthering this excellent opportunity for UTSA and the larger San Antonio community.

Respectfully,

Ron Nirenberg
MAYOR

cc: Sheryl Sculley, City Manager
    Roderick J. Sanchez, Assistant City Manager
    Rene Dominguez, Director, Economic Development Department
Dear President Eighmy,

I am writing today in the support of the University of Texas at San Antonio in their effort to establish the National Security Collaboration Center (NSCC), which aims to advance research, education, and workforce development in the areas of cybersecurity, data analytics, and cloud computing as they apply to national security and global defense. As evidenced by the UT System partnerships with the Army Research Laboratory and the National Security Agency, federal agencies are calling for greater collaboration related to America’s national security infrastructure protection. I applaud UTSA’s effort to develop physical and virtual resources for government, industry, and academia to collaborate, conduct leading research, and develop state of the art technologies under the NSCC. This powerful model will address the ever-growing cyber threats facing our government and impacting our nation.

UTSA’s goal of developing a new 5-story building to enhance the cybersecurity ecosystem in the region is proof of the institutions commitment to supporting their federal partners in solving the nation’s most difficult and ever changing issues of national security. The new Computational Research Building (CRB) will provide 50,000 square feet of state-of-the-art space housing the NSCC and all computational capabilities, including a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where academia, industry and government can rapidly develop products for application in the national security enterprise. Being that one of the nation’s largest footprints in federal and private-sector cyber capabilities is located in San Antonio, the NSCC and associated CRB facility could serve as a regional hub to facilitate activities that support and foster innovative partnerships throughout Texas.

As an HSI with established programs related to national security, e.g., cybersecurity, information and security assurance, cloud computing forensics and detection, global affairs, UTSA is exceptionally well positioned to lead this effort. In addition, the NSCC will benefit from its location in “Military City USA,” including US Army North and US Army South Headquarters, and the many intelligence and military related professionals linked to organizations, such as the National Security Agency (NSA) Texas, the Federal Bureau of Investigations and the US Secret Service. The NSCCC will further strengthen and forge linkages with UTSA’s top-ranked Cybersecurity degree program, as well as the regional ROTC programs located at UTSA.

I appreciate your swift and thoughtful consideration of the NSCC concept, should you have additional questions please contact my office at (202) 225-4511.

Sincerely,

WILL HURD
Member of Congress
November 27, 2017

Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, TX 78249

RE: Letter of Support

Dear Dr. Eighmy,

On behalf of the San Antonio Chamber of Commerce, I write this letter in support of The University of Texas at San Antonio (UTSA) effort to build a collaborative and impactful ecosystem engaging government, industry and academia to assist in solving the nation’s most challenging issues surrounding cybersecurity through the National Security Collaboration Center (NSCC).

The concept for the NSCC has developed in close communication with stakeholders across San Antonio, including the City Economic Development Office, National Security Agency (NSA) Texas, US Army and US Air Force, Federal Bureau of Investigations and the US Secret Service. Although this concept exists in other areas of the US, the NSCC is unique because it aims to engage multiple federal partners within the defense community in joint research, development, test and evaluation of cyber related technologies and concepts. As a means to ensure successful technology transfer processes occur, the NSCC leverages public-private partnerships by merging academic capabilities and industry resources. This aspect of the NSCC is what has rallied support across San Antonio to move this effort forward.

The San Antonio Chamber of Commerce serves over 2,100 businesses and works to build and sustain a vibrant business community by engaging business owners, policymakers, and influencers to address issues and opportunities vital to the cities success. We have the ability to advocate on behalf of NSCC at the local, state, and federal levels. Furthermore, being that a major focus of the Chamber is to help build and sustain relevant industry within the city, we view the NSCC as a facilitator to help attract and retain cyber/information technology based businesses to the 7th largest city in the US.
As the physical footprint of the NSCC evolves through the construction of the new Computational Research Building (CRB), the Chamber will be supporting and collaborating with UTSA throughout the process. We request the University of Texas System view this effort as beneficial to the City of San Antonio’s national security and global defense related ecosystem and subsequent benefit to the cybersecurity industry. Please feel free to reach out at any point to discuss the Chambers viewpoint on this topic.

Respectfully,

[Signature]

Richard Perez
President & CEO
December 4, 2017

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, TX 78249

Subject: Letter of Support

Dear Dr. Eighmy,

I am writing this letter on behalf of the San Antonio Economic Development Foundation (SADEF) to express support of the National Security Collaboration Center (NSCC), led by The University of Texas at San Antonio (UTSA). We view this initiative as a facilitator to the sustainability and growth of the cybersecurity industry in San Antonio, which includes both private sector industries and federal operations, including military and national security related field offices. UTSA is a driver in all aspects of cybersecurity in San Antonio, as companies and government organizations depend on UTSA’s pipeline of highly trained and transdisciplinary students to feed their workforce needs. UTSA’s robust and top rated cyber education and research programs make them a partner of choice and a natural leader for the NSCC.

The NSCC will consist of a Sensitive Compartmented Information Facility (SCIF), Cyber Laboratory/Range, Data Analytics Laboratory, Cloud Computing technologies and High-Performance Computing (HPC) resources. Furthermore, a proposed innovation factory will engage industry partners interested in spinning out cyber focused technologies with the assistance of UTSA’s well-established commercialization capabilities. The NSCC will strengthen the San Antonio community’s ability to attract and retain companies to fuel the cyber innovation ecosystem.

San Antonio is a prime location for this type of collaboration, as the city is the second largest military and defense related footprint outside of the Washington D.C. metropolitan area. Military City USA is host to major cyber operations with the US Army, US Air Force, National Security Agency, Federal Bureau of Investigations and the Department of Homeland Security. With this federal presence, cyber and information technology industries are the fastest growing sectors in San Antonio.

For the above reasons, I gladly offer SADEF’s support as this initiative evolves and our expertise to help build public-private ties that will make the NSCC a self-sustaining operation that benefits the citizens of San Antonio, the State of Texas and our nation. Should you have any questions, please reach out directly to discuss.

Respectfully,

Jenna Saucedo-Herrera
President & Chief Executive Officer
San Antonio Economic Development Foundation
November 27, 2017

Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, TX 78249

RE: Letter of Support

Dear Dr. Eighmy,

On behalf of CyberSecurity San Antonio, I would like to express full and enthusiastic support of The University of Texas at San Antonio (UTSA) initiative to build a new Computational Research Building and associated National Security Collaboration Center. As my organization exists to build San Antonio into a nationally recognized city for cybersecurity businesses, educational programs, and national security missions, this effort will be an incredible addition to our ecosystem. Through engaging government, industry and academia in cyber related research and development (R&D) and technology transfer, the NSCC has the potential to assist in solving the nation’s most challenging issues in cybersecurity.

The NSCC will create a collaborative environment for innovation, job-producing investments, and public-private partnerships, which are all goals of CyberSecurity San Antonio. As a means to support this effort and gain momentum for this initiative, UTSA will have the ability to leverage the San Antonio Chamber’s Cybersecurity Industry Council, which is composed of private-sector, public-sector, federal government, academic, and entrepreneurial members working in, and dedicated to, growing San Antonio’s cybersecurity industry. The Industry Council is the driving force behind CyberSecurity San Antonio and can provide strategic direction and guidance for the program’s initiatives.

UTSA has already engaged significant federal partnership with the Army Research Laboratory and the National Security Agency (NSA) Texas. Both organizations have established a presence within the UTSA campus, focused on cybersecurity related research and innovation. These partnerships demonstrate UTSA's credibility in the field of cybersecurity and serve as a base for which industry and other federal partners will gravitate to the NSCC. This will allow for public-private partnership investment for the NSCC to grow, sustain and deliver impactful solutions for all involved.

Respectfully,

Will Garrett  
Director, CyberSecurity San Antonio
January 24, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Vice President of Intelligence and Analytics of Noblis, Inc., I write this letter to express our support for the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Noblis as a potential collaboration and research partner in the NSCC and, I write this letter to express our intent to negotiate terms and conditions of a cooperative research agreement within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Benefits of our collaboration include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide Noblis access to students who have the tools and experiential opportunities necessary to become highly skilled assets for our nation’s intelligence workforce.

Nobilis commends UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, Noblis is committed to be involved in the planning stages of the NSCC through our participation as a member of the NSCC Advisory Board to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out to me at any point.

Sincerely,

Ellen McCarthy, Vice President
Intelligence and Analytics, Noblis, Inc.
Feb 21 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Dear Sir,

As the Supply Chain IIS ACT Strategic lead for Raytheon, I support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Raytheon as a potential partner in the NSCC and after full consideration and discussions within the Raytheon leadership team, I write this letter to express our intent to enter into discussions on the potential terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Raytheon is interested in discussing how our organization can be potentially co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide Raytheon access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

Raytheon commends UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I express our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will approach all discussions with the potential goal to be co-located within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

By: Elizabeth V. Shifrin
IIS Supply Chain ACT Strategic Lead

1-720-858-5857 (office)
1-720-442-6530 (cell)
1-720-858-4444 (fax)
Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Chief Operating Officer for LGS Innovations LLC ("LGS"), I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged LGS as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, LGS is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.
With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the intent for our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you want to discuss our intent, please feel free to reach out at as needed.

Robert Gallegos  
Executive Vice President and COO  
LGS Innovations

LGS Innovations  
LISTEN - INNOVATE - DELIVER™
Subject: National Security Collaboration Center

Dear Sir,

As the leadership for Loki Labs Inc (Loki Labs), we fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Loki Labs as a potential partner in the NSCC and after full consideration and discussions within our leadership team, we write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Loki Labs, a local small business, is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the final goal for our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.
Name: Nicholas Hnatiw
Title: CEO
nick@lokilabs.io

Date: 02/14/2018

Name: Mirek Bartik
Title: San Antonio Lead
mirek@lokilabs.io

Date: February 14, 2018
May 3, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dr. Eighmy,

As the Office Managing Director for Accenture, I want to communicate our full and enthusiastic support to the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Accenture as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include the opportunity to establish closer relationships with the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Accenture is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include closer communication and collaboration with the partners, access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company a great opportunity to meet the students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Respectfully,

Benjamin A. Peavy
Office Managing Director, San Antonio
June 22, 2018

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy,

As the Executive Vice President for Cyber and Intelligence at Parsons Government Services Inc., I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Parsons Government Services Inc. as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate mutually agreeable terms and conditions of our partnership in support of the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Parsons Government Services Inc. is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocaction would include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and would be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce. The NSCC and its tenants would greatly benefit by engaging with the vast and diverse cyber experts within Parsons Government Services Inc.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I strongly express our company’s intent to be involved in the planning stages of the NSCC to help build our understanding of a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the ultimate goal of our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. I also suggest that we engage in development and execution of a Teaming Agreement as the next step in jump starting this powerful alignment of our organizations. Should you need to discuss our capabilities, please feel free to reach out to me at any point.

Sincerely,

[Signature]

Mark Jarek  
Executive Vice President  
Cyber & Intelligence Division
July 10, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Chief Technology Officer for Peraton, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Peraton as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, Federal Bureau of Investigators, US Secret Service and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Peraton is highly interested in discussing how our organization can be co-located within this future facility. Benefits of our colocuation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, we intend to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

[Signature]

L. Reginald Brothers, PhD
CTO, Peraton
Dr. Taylor Eighmy  
President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio TX 78243  

Dear Dr. Eighmy  

Booz Allen Hamilton is encouraged to see the San Antonio academic, government, and industry communities increasingly coalescing around UTSA’s security programs, namely the move to establish a National Security Collaboration Center (NSCC) ecosystem. We appreciated the opportunity to visit UTSA last winter to hear about the concept and initial steps toward implementation. I also salute UTSA’s bid to pursue an Intelligence Community Center of Academic Excellence (IC CAE) Critical Technology Studies Program. We will watch with interest as UTSA creates an intelligence and cyber analytics-focused degree track and certificate program as part of their existing M.S. in Data Analytics.

The university and this city is clearly a leader in the technology, cyber, and intelligence/security realms, and we believe the above programs will only serve to further drive our common interests and opportunities together for growth. Furthermore, the potential of UTSA to propel the regional, and maybe even national, business and security climates, is apparent. A fully functioning and interactive NSCC with active resident industry, academia, and government personnel and momentum will encourage collaboration and stem creativity.

We at Booz Allen see potential to partner with such UTSA departments and programs like the Big Cloud Institute, the Computational Research Building (CRB), the slated Sensitive Compartmented Information Facility (SCIF), the new Data Analytics program, the Office of Research, the ROTC units, and the various academic departments. The NSCC is a convenient construct for drawing on the strengths of each of the above to produce unparalleled synergy in and around San Antonio. As a leader in veteran and national security-focused education, which benefits our own and government client workforces, we look forward to continuing to draw on the strengths offered by UTSA’s Cyber Center of Academic Excellence. With numerous federal intelligence organizations resident in San Antonio, like 25th Air Force, we also look forward to if there UTSA developing cutting edge programs.

Do not hesitate to contact me at 210-244-4231 for issues or questions associated with Booz Allen Hamilton.

Robert B Miller III  
Vice President  
Booz Allen Hamilton
Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the CTO for IPSecure Inc, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged us here at IPSecure as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, IPSecure is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will fully approach all discussions with the final goal for our co-location within the CRB once constructed. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Richard Valdez
CTO – IPSecure Inc
August 27, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Dear Dr. Eighmy:

Port San Antonio enthusiastically supports and applauds the efforts that the University of Texas at San Antonio is making to launch the National Security Collaboration Center. This Center will serve as a powerful conduit connecting public and private stakeholders with your University’s recognized research capabilities to develop solutions and technologies that will both advance national security and promote San Antonio and Texas as leaders in the increasingly important cybersecurity domain.

Your Center is precisely the type of innovative expansion of the traditional classroom and laboratory environment that will help keep San Antonio a leading voice in securing our nation’s and our industry’s connected systems. The inclusion of Sensitive Compartmented Information Facilities with academic laboratories provides the ability to rapidly develop effective technologies and solutions vital to national security. We are not surprised that you have received support from leading experts including the United States Air Force, the National Security Agency, and multiple commercial cybersecurity firms.

We are also very excited about your vision for a Cyber Corridor – a recognition that the challenges and opportunities that will arise from an increasingly connected world require connecting capabilities that go beyond a single discipline or location. Substantial research will be conducted at your Center, but it will not be done in a vacuum. Securing the cyberdomain in both virtual and physical space requires what the 24th Air Force has termed “whole of society engagement.” Your Center and your Cyber Corridor provide both a place and a roadmap for ensuring that we successfully address these challenges at the pace of our rapidly transforming world.

Port San Antonio is home to a substantial part of our City’s government, military, and private sector capabilities. We also host some of the region’s most important aerospace, infrastructure, and manufacturing assets and provide a vital transportation and logistics link for
our community. Ensuring that these assets are protected is key to our mission and we look forward to working with UTSA and our regional stakeholders in this regard. Your Center will compliment and augment the research, development, education, and commercialization efforts underway on our campus and we are eager to work with you, both physically and virtually, via the Cyber Corridor.

Thank you for your leadership and vision toward a collaborative and secure future for our connected world. Please let me know how we can be helpful.

Sincerely,

Jim Perschbach
President & CEO
30 August 2018
P435-L-2986

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy,

On behalf of The MITRE Corporation in San Antonio, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber-related programming, technology capabilities, and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged The MITRE Corporation, in its Federally Funded Research Development Center (FFRDC) role, as a potential partner in the NSCC. After full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, The MITRE Corporation is highly interested in discussing how our organization can utilize the future structure. We understand the benefits include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies, and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our organization access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities is in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.
With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security.

Please let our organization know how we can help UTSA advocate for this effort from this point forward. I request that our support be identified as FFRDC-The MITRE Corporation in all publications and correspondence. Should you need to discuss our intent, please feel free to reach out at any point. I can be reached at (210) 208-4802 or (210) 675-9640.

Very Respectfully,

[Signature]

Robert Blount, Jr.
Department Head
Cryptologic and Cyber Mission Systems

RB/sl
29 Aug 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio TX 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy,

CNF Technologies enthusiastically supports and applauds the University of Texas at San Antonio (UTSA) efforts to launch the National Security Collaboration Center to support our nation’s intelligence and defense communities. This Center will serve as a powerful conduit connecting academic, government, and industry communities with UTSA’s recognized research capabilities to develop innovative cyber and intelligence solutions and technologies that will advance national security. As CNF’s CEO, I write this letter to express our intent to negotiate mutually agreeable terms and conditions for a partnership in support of the NSCC ecosystem.

We understand the benefits include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, CNF Technologies is very interested in discussing how our organization can be co-located within the future Computational Research Building (CRB). Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. The Center is precisely the type of innovative expansion of the traditional classroom and laboratory environment that will continue to promote San Antonio and Texas as leaders in the increasing importance of securing our nation’s cyber domain.

With these points in mind, I strongly express CNF Technologies’ intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. We will approach all discussions with the potential goal to be co-located within the CRB once constructed.

Please let us know how we can help or to discuss our intent further.

Respectfully,

Roxanne D. Ramirez, CEO
CNF Technologies Corporation
9415 Dugas Drive
San Antonio TX 78245
210.957.2800
September 13, 2018

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249

**Subject:** National Security Collaboration Center

Dear Sir,

As the SVP for Advanced Security Research & Government at Cisco Systems, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research has engaged Cisco Systems as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Cisco Systems is highly interested in discussing how our organization can be co-located within the future 5-story structure, slated as the Computational Research Building (CRB). Benefits of our colocration include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.
With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

Gregory N. Akers  
SVP, Advanced Security Research & Government  
Cisco Systems, Inc.
Brigadier General Michael J. Schmidt  
Program Executive Officer C3I&N  
9 Eglin Street  
Hanscom AFB MA 01731-2109

Dr. Taylor Eighmy  
President  
University of Texas at San Antonio  
One UTSA Circle  
San Antonio TX 78249

Dear Dr. Eighmy,

As the Program Executive Officer for C3I, Control, Communications, Intelligence and Networks (C3I&N), I applaud your efforts to establish a National Security Collaboration Center (NSCC) and look forward to collaborating with the University of Texas at San Antonio (UTSA) and the diverse sector of public and private partners. The NSCC will provide the cyber community additional opportunities to leverage advanced research and development of technologies and capabilities to address United States’ National Security infrastructure protection challenges.

As a major cyber hub for government, academia, and industry, San Antonio is in a unique position to benefit from a diverse collaborative physical and virtual environment of leaders and experts of the cyber community. The planned state-of-the-art NSCC facility, with the ability to support classified research and information exchange, and an Innovation Factory uniquely lends itself to facilitate cyber solutions for the nation.

The cyber threat to the United States is ever-growing, and it is incumbent on us all to meet these challenges head-on and defend our nation to the best of our ability. Again, we look forward to the future collaborative efforts with UTSA and partners, to include leveraging opportunities for applicable technologies.

Sincerely,

MICHAEL J. SCHMIDT  
Brigadier General, USAF  
Program Executive Officer for C3I&N
Dr. Taylor Eighmy, President
The University Of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Dear Dr. Eighmy,

The National Security Agency/Central Security Service (NSA/CSS) in Texas commends the leadership of the University of Texas at San Antonio for its strategic vision in establishing the National Security Collaboration Center (NSCC). The NCSS represents a significant investment in effort and resources to the protection of our nation, and a dynamic venue in which collaboration to that end can occur between academia, industry, and government partners.

Public-private partnerships are critical to the success of our nation and its security. In the field of cybersecurity, sharing expertise, capabilities, and resources in a common trade space allows all entities to not only better secure their own organizational infrastructure, but to team in advancing technologies rapidly in the face of an ever-accelerating and challenging threat environment. NSA in Texas recognizes UTSA, the University of Texas System (UTS) and the San Antonio region as leaders in cybersecurity expertise and welcomes the opportunity to partner further with UTSA in the NSCC endeavor.

We are excited to be part of this emerging and energized ecosystem and look forward to contributing to this collaborative and mutually beneficial effort.

Sincerely,

[Signature]
GREGORY J. GAGNON
Colonel, USAF
Commander, NSA in Texas
October 13, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear President Eighmy:

I am pleased to support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to help our nation’s intelligence and defense communities with cyber-related programming, technology capabilities, and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges.

The UTSA Office for Research, Economic Development, and Knowledge Enterprise have engaged our institution on potential workforce development efforts and cyber-related research in ways that complement our institutions and serve the greater San Antonio community. After full consideration and discussions within our leadership team, I write this letter to express our intent to join the NSCC ecosystem.

With these points in mind, I pledge our intent to be involved as a partner in the NSCC to help build a robust and sustainable ecosystem to support our nation’s security. We plan to begin expanding collaboration with UTSA immediately. Please let our organization know how we can help UTSA advocate for this effort from this point forward.

Sincerely,

Michael J. O’Brien
Provost

Office of the Provost
One University Way | San Antonio, Texas 78224 | (210) 784-1201 | www.tamus.edu
Lieutenant General Steven L. Kwast  
Commander  
Air Education and Training Command (AETC)  
1 F Street, Suite 1  
JBSA Randolph TX 78150-4324  

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  

Dear Dr. Eighmy,

We are very excited to see the University of Texas at San Antonio (UTSA) is moving to launch a National Security Collaboration Center (NSCC) chartered with enabling our nation’s intelligence and defense communities. Air Education and Training Command is poised to explore and learn about collaboration opportunities as it relates to cyber, big data analytics, machine learning, artificial intelligence, gaming, simulation, and emerging technology capabilities. This center will provide engagement opportunities for the public and private sector to explore innovative solutions and rapid technology development in support of national security, and global defense. This initiative further enables and enhances AETC as the Air Force’s premiere 21st Century learning organization.

AETC’s mission is dependent upon innovation to maintain its competitive advantage in educating and training the most valuable resource in the Air Force, our Airmen. Our ability to link AETC to the San Antonio innovation ecosystem will prove beneficial to the committed partners, laboratories, and academia. We commend the University of Texas at San Antonio on their efforts and look forward to future collaboration opportunities.

Should you have any questions please contact Lt Col William Mamourich. He may be reached at (210) 652-5033 or via email at william.mamourich@us.af.mil.

Sincerely,

STEVEN L. KWAST  
Lieutenant General, USAF  
Commander
December 4, 2018

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Vice President of Technology (IAS) for Sierra Nevada Corporation, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research, Economic Development and Knowledge Enterprise has engaged Sierra Nevada Corporation as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, Federal Bureau of Investigators, US Secret Service and other federal partners of UTSA. Understanding that the NSCC will require the construction of a new building, Sierra Nevada Corporation is highly interested in discussing how our organization can be co-located within this future facility. Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point to me or
our local representative in the area Dr. Clarence Huff (clarence.huff@sncorp.com) (210) 215.4916.

//Signed//

John Marcotte
VP Technology Development SNC/IAS
303.347.7104
11551 East Arapahoe Rd
Centennial, CO 80112
November 9, 2018

Taylor Eighmy
President
The University of Texas, San Antonio
One UTSA Circle
San Antonio, Texas 78249-0671

Subject: Partnership Thru The National Security Collaboration Center

Dear President Eighmy,

Thank you for the invitation to collaborate with The University of Texas, San Antonio (UTSA) through the National Security Collaboration Center (NSCC). New Mexico Institute of Mining and Technology (NMT) is keenly aware of and supports the shared goal of providing a more robust pipeline of highly skilled data scientists and cybersecurity professionals for the US workforce. On behalf of President Stephen Wells, I would like to confirm NMT’s interest in being a strategic academic partner with UTSA on the NSCC.

Our research organization, the Institute of Complex Additive Systems Analysis’ (ICASA) director Michael Smith will be our lead. We also look forward to coupling the efforts of your new School of Data Science with our academic programs in Cyber Security. I believe our academic and research capabilities are a good complement to your institution’s strengths. The Cyber Kinetic Environment being developed at our Playas Training and Research Center (PTRC) is envisioned to be a national resource for research, development, evaluation and testing. I would like to invite your institution to partner with NMT as we develop the capabilities of that new environment.

We look forward to a strong and lasting partnership with UTSA and you have an open invitation to visit our campus in Socorro, NM.

Sincerely,

Van Romero
Vice President for Research
Professor of Physics
MEMORANDUM FOR Dr. Taylor Eighmy
President, UTSA
One UTSA Circle
San Antonio, TX 78249

FROM: 59 MDW/CC
1100 Wilford Hall Loop, Bldg. 4554
JBSA-Lackland TX 78236

SUBJECT: Letter of Intent to Partner with the National Security Collaboration Center (NSCC)

1. The 59 MDW sees great opportunities to collaborate with the University of Texas at San Antonio (UTSA) made possible by their launching of a National Security Collaboration Center (NSCC), a centerpiece to national security. The 59 MDW Office of Research and Technology Application is working to provide engagement opportunities in academia and industry in the medical research and collaboration arena. This initiative enables and enhances the 59 MDW as a premier learning organization. We are eager to be part of this valuable resource.

2. To this end, we would like to be included in the NSCC ecosystem to enhance innovation as it relates to supporting our Airmen in cutting-edge innovation for warfighter directed medical research partnerships and collaborations with UTSA.

3. Please direct any questions to my Chief Scientist, Dr. Debra Niemeyer at (210) 292-3355 or email at debra.m.niemeyer.civ@mail.mil.

JOHN J. DEGOES
Major General, USAF, MC, FS
Commander, 59th Medical Wing

cc:
59 MDW/ST

Warrior Medics – Mission Ready – Patient Focused
March 12, 2019

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy,

As the National Commissioner for the Air Force Association’s CyberPatriot National Youth Cyber Education Program (CyberPatriot), I support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space.

This platform could serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research, Economic Development and Knowledge Enterprise has engaged CyberPatriot as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to explore conditions of a partnership within the NSCC ecosystem.

Understanding that the NSCC will require the construction of a new building, some CyberPatriot activities in the San Antonio area may be interested in discussing how they may utilize this future facility. Benefits of such a facility could include access to the NSCC’s federal, industry, and academic partners to act as mentors and coaches for CyberPatriot teams. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate educational activities that support and foster the cyber growth in the southern region.

With these points in mind, we intend to be involved in the discussion stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out.

Sincerely,

Bernie Skoch
CyberPatriot National Commissioner
May 16, 2019

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Sir,

As the Deputy Director for the Southwest Texas Fusion Center (SWTFC) under the San Antonio Police Department, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research, Economic Development and Knowledge Enterprise has engaged the SWTFC as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, Federal Bureau of Investigators, US Secret Service and other federal partners of UTSA. The SWTFC is highly interested in discussing how our organization can be co-located within the current transitional NSCC facility and future facility currently in planning and soon to be under construction; just across the street from our building in downtown San Antonio. Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our center access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

James Glass

Deputy Director, Southwest Texas Fusion Center

315 S. Santa Rosa, San Antonio Texas, 78207 – Desk: (210) 207-8246, Email james.glass@sanantonio.gov
June 6, 2019

Taylor Eighmy, Ph.D.
President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Taylor,

As President & CEO of Southwest Research Institute® (SwRI®), I support the University of Texas at San Antonio (UTSA) effort to establish the National Security Collaboration Center (NSCC). I believe this center will provide an environment for fostering collective expertise for the benefit of our nation’s intelligence and defense communities. The UTSA Office for Research, Economic Development and Knowledge Enterprise has engaged SwRI as a potential partner in the NSCC, and I write this letter to express our intent to partner within the NSCC ecosystem. SwRI will partner with UTSA and others in the private sector to build a collaborative ecosystem consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for applications in the national security and global defense enterprise.

I am interested in learning more about how SwRI can be represented in the current NSCC bridge facility and in the future home of the center, slated for opening in 2023 in downtown San Antonio. The NSCC complements SwRI’s existing efforts to enhance public and private sector relationships to rapidly develop products for applications in national security and national defense organizations. As the NSCC is intended to serve as a regional hub for outreach to the private sector and foster new ideas for solving defense mission challenges, SwRI can offer its tremendous technical breadth, depth, and experience to help make those ideas a reality. It is my hope that the NSCC will enhance SwRI’s access to students with the tools and experience necessary to eventually become highly skilled assets in our workforce.

With these points in mind, SwRI is interested in being an integral part of the NSCC’s mission to help build a powerful and sustainable ecosystem to support our nation’s security. Please let me know how we can help be an advocate for this effort.

[Signature]

Adam L. Hamilton, P.E.
President & CEO
Southwest Research Institute
Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  

Subject: National Security Collaboration Center (NSCC)  

Dear Sir,  

As the President for Leidos Defense Group, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber-related programming, technology capabilities, and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research, Economic Development, and Knowledge Enterprise has engaged Leidos as a potential partner in the NSCC and after full consideration and discussions within our leadership team; I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, Federal Bureau of Investigation, US Secret Service, and other federal partners of UTSA. Leidos is highly interested in discussing how our organization can be co-located within the current transitional NSCC facility and future facility currently in planning and soon to be under construction. Benefits of our colocation include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization, and machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC will provide our company access to students with the tools and experiential opportunities necessary to become highly skilled assets for our workforce.

We commend UTSA for their willingness to build a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sector can work with academia to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be involved in the planning stages of the NSCC to help build a powerful and sustainable ecosystem to support our nation’s security. Please let us know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent further, please feel free to reach out to our primary point of contact for this initiative, Jon Dykes (850-543-6149).

Sincerely,  

[Signature]

Gerard A. Fasano  
President  
Defense Group
October 11, 2019

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center

Dear Dr. Eighmy,

As the Interim Provost for The University of the Incarnate Word, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their effort to launch a National Security Collaboration Center (NSCC) to support our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative space. This platform will serve as a powerful conduit for coordination between agencies and industry partners who aim to solve many of the same threats and challenges. The UTSA Office for Research, Economic Development and Knowledge Enterprise has engaged The University of the Incarnate Word as a potential partner in the NSCC.

We commend UTSA for their willingness to build a collaborative facility where the public and private sector can work with academia to accelerate the development of cyber-education and workforce development in support of the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC could serve as a regional hub to facilitate activities that build the cyber ecosystem in the southern region.

Please let our organization know how we can help UTSA advocate for this effort from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

Barbara Aranda-Naranjo
Interim Provost
January 29, 2020

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

Subject: National Security Collaboration Center Letter of Support

President Eighmy,

As the Principal for Denim Group, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their creation of the National Security Collaboration Center (NSCC) to bolster our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative ecosystem. The NSCC serves as a powerful conduit for coordination between Federal and State agencies and industry partners who aim to work together to address threats and complex challenges to national security. Earlier this month, NSCC Executive Director, Brig Gen (ret) Guy Walsh engaged with me and our team here at Denim Group as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access and interaction with academic, Industry and government partners including the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, 16th Air Force, Federal Bureau of Investigation, US Secret Service and a growing list of NSCC partners. Denim Group is highly interested in discussing how our organization can become engaged in the NSCC program as it continues to grow and establish the world class NSCC/School of Data Science facility in the heart of downtown San Antonio. Benefits of NSCC partnership include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization, artificial intelligence/machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC provide our company access to the top students in the United States with the tools and experiential opportunities necessary to become highly skilled assets needed for the workforce both today and in the future.

We commend UTSA and the NSCC for building a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sectors can work with leading academic institutions to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San...
Antonio, the NSCC serves as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be an active team player in the expansion of the NSCC as it continues to build a powerful and sustainable ecosystem supporting our nation’s security. Please let our organization know how we can best partner and integrate with the NSCC from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

[Signature]

John B. Dickson, CISSP
Manager of the General Partner
February 3, 2020

Dr. Taylor Eighmy, President
The University of Texas at San Antonio
One UTSA Circle
San Antonio, Texas 78249

**Subject: National Security Collaboration Center**

President Eighmy,

As the Founder and Lead Engineer for EMP Shield, I fully and enthusiastically support The University of Texas at San Antonio (UTSA) in their creation of the *National Security Collaboration Center (NSCC)* to bolster our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative ecosystem. The NSCC serves as a powerful conduit for coordination between Federal and State agencies and industry partners who aim to work together to address threats and complex challenges to national security. Last week, NSCC Executive Director, Brig Gen (ret) Guy Walsh engaged with me and our team here at EMP Shield as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access to the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, 16th Air Force, Federal Bureau of Investigators, US Secret Service and other federal partners of the NSCC. EMP Shield is highly interested in discussing how our organization can become engaged in the NSCC program as it continues to grow and eventually establish the world class NSCC/School of Data Science facility in the heart of downtown San Antonio. Benefits of this NSCC partnership include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization, artificial intelligence/machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC provides our
company access to the top students in the United States with the tools and experiential learning opportunities necessary to become highly skilled assets needed for the workforce both today and in the future.

We commend UTSA and the NSCC for building a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sectors can work with leading academic institutions to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC serves as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be an active team player in the expansion of the NSCC as it continues to build a powerful and sustainable ecosystem supporting our nation’s security. Please let our organization know how we can best partner and integrate with the NSCC from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

Timothy A. Carty / Founder
EMP Shield, LLC.
2010 South 6th Street
Burlington, Kansas 66839
Office Phone: (620) 412-9978
Email: TCarty@EMPShield.Net
February 3, 2020

Dr. Taylor Eighmy, President  
The University of Texas at San Antonio  
One UTSA Circle  
San Antonio, Texas 78249  
Subject: National Security Collaboration Center Letter of Support

President Eighmy,

As the Chief Executive Officer for Elevate Systems, I fully and enthusiastically support the University of Texas at San Antonio (UTSA) in their creation of the National Security Collaboration Center (NSCC) to bolster our nation’s intelligence and defense communities with cyber related programming, technology capabilities and collaborative ecosystem. The NSCC serves as a powerful conduit for coordination between Federal and State agencies and industry partners who aim to work together to address threats and complex challenges to national security. Earlier this month, NSCC Executive Director, Brig Gen (ret) Guy Walsh engaged with me and our team here at Elevate Systems as a potential partner in the NSCC and after full consideration and discussions within our leadership team, I write this letter to express our intent to negotiate terms and conditions of our partnership within the NSCC ecosystem.

The benefits to our engagement include access and interaction with academic, industry and government partners including the Army Research Laboratory (ARL), National Security Agency (NSA) Texas, 16th Air Force, Federal Bureau of Investigation, US Secret Service and a growing list of NSCC partners. Elevate Systems is highly interested in discussing how our organization can become engaged in the NSCC program as it continues to grow and establish the world class NSCC/School of Data Science facility in the heart of downtown San Antonio. Benefits of NSCC partnership include access to UTSA’s state-of-the-art cyber and data analytics laboratories, cloud computing, visualization, artificial intelligence/machine learning technologies and to be closely linked to the San Antonio innovation ecosystem. Furthermore, the NSCC provide our company access to the top students in the United States with the tools and experiential opportunities necessary to become highly skilled assets needed for the workforce both today and in the future.

We commend UTSA and the NSCC for building a collaborative facility consisting of a Sensitive Compartmented Information Facility (SCIF) and an Innovation Factory where the public and private sectors can work with leading academic institutions to rapidly develop products for application in the national security and global defense enterprise. Being that the nation’s second largest footprint in federal and private-sector cyber capabilities are located in San Antonio, the NSCC serves as a regional hub to facilitate activities that support and foster the cyber growth in the southern region.

With these points in mind, I pledge our intent to be an active team player in the expansion of the NSCC as it continues to build a powerful and sustainable ecosystem supporting our nation’s security. Please let our organization know how we can best partner and integrate with the NSCC from this point forward. Should you need to discuss our intent, please feel free to reach out at any point.

Sincerely,

Maricela Gray, CEO  
1919 NW Loop 410, Suite 200  
San Antonio, Texas  78213  
210.807.9981

cc: Scott Gray, President